## The Maryland-National Capital Park and Planning Commission





**Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2014** 

### COMPREHENSIVE ANNUAL FINANCIAL REPORT AND ANNUAL REPORT

Of

### THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

### For the Fiscal Year Ended June 30, 2014

### Commissioners

Françoise M. Carrier, Chairman of the Commission
Elizabeth M. Hewlett, Vice-Chairman of the Commission
Casey Anderson
Dorothy F. Bailey
Norman Dreyfuss
Manuel R. Geraldo
Amy Presley
John P. Shoaff
A. Shuanise Washington
Marye Wells-Harley

### Officers

Patricia Colihan Barney, Executive Director Joseph C. Zimmerman, Secretary-Treasurer Adrian R. Gardner, General Counsel

### **Department Directors**

Gwen Wright, Montgomery County Director of Planning Mary Bradford, Montgomery County Director of Parks

Fern V. Piret, Prince George's County Director of Planning Ronnie Gathers, Prince George's County Director of Parks and Recreation

Patricia Colihan Barney, Department of Human Resources and Management Joseph C. Zimmerman, Department of Finance Adrian R. Gardner, Legal Department

### Prepared by the Department of Finance

Joseph C. Zimmerman, Secretary-Treasurer

### Finance Managers

Barbara Walsh, Accounting Chip S. Bennett, Administration Stacey Pearson, Purchasing Joe Bistany, Information Technology

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### ◆ PART I ◆

### INTRODUCTORY SECTION



**Historic Riversdale House Museum** 



### Commissioners:

The Comprehensive Annual Financial Report of The Maryland-National Capital Park and Planning Commission ("the Commission") for the fiscal year ended June 30, 2014 is hereby submitted. This Report was prepared by the Commission's Finance Department, in accordance with the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116. Responsibility for the completeness and reliability of all the information presented, including all disclosures, rests with the Commission. We assert that to the best of our knowledge and belief, the data, as presented, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and changes in financial position of the governmental activities, business-type activities and various funds of the Commission in accordance with accounting principles generally accepted in the United States of America (GAAP). All disclosures necessary to enable the reader to gain an understanding of the Commission's financial activities have been included.

To provide a reasonable basis for making these representations, management of the Commission has established an internal control structure designed to ensure that the assets of the Commission are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the evaluation of costs and benefits requires business judgment by management.

State statutes require an annual audit by independent certified public accountants. The Commission selected the accounting firm of CliftonLarson Allen LLP. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Commission for the fiscal year ended June 30, 2014 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Commission's financial statements for the fiscal year ended June 30, 2014 are fairly presented in conformance with GAAP. The independent auditor's report is presented as the first component of the Financial Section of this Report.

This year the Commission is not required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996, as revised and U.S. Office of Management and Budget Circular A-133, **Audits of States, Local Governments, and Non-Profit Organizations.** The Commission is required to file a Uniform Financial Report with the Maryland State Department of Legislative Services by January 1 of each year.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal, and should be read in conjunction with it.

### The Commission

The Commission is a body corporate of the State of Maryland established by the Maryland General Assembly in 1927. The Commission is a bi-county agency serving both Montgomery and Prince George's Counties. It is empowered to acquire, develop, maintain and administer a regional system of parks in the defined Metropolitan District in Montgomery and Prince George's Counties, and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County.

The annual budget serves as the foundation for the Commission's financial planning and control. The Commission maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Montgomery County and Prince George's County governments. Activities of the General Fund, which include a transfer for debt service expenditures, are included in the annual appropriated budget. Project length financial plans are adopted for the Capital Projects Funds. The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established within each individual account in the General Fund. Budget-to-actual presentations for all five accounts of the General Fund are presented in Note 6 in the basic financial statements.

The Commission maintains an internal auditing division that reports to the Chair and Vice-Chair of the Commission. This staff performs internal audits throughout the Commission's offices and facilities. All internal control evaluations occur within the above framework. We believe that the Commission's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

The Montgomery County Parks Foundation, Inc. is included as a component unit in the accompanying financial statements and is disclosed in the Notes to the Financial Statements. A copy of the independently audited annual financial report is available from the component unit.

### **Factors Affecting Financial Condition**

The Commission's financial condition is positive as a result of a stable primary revenue source, property taxes, and the Commission's conservative fiscal management policies. The assessable base in Prince George's County declined in FY 2014, whereas Montgomery County increased and collections, including interest and penalties as a percent of the levy, are consistently at or above 99%. The Commission prepares quarterly financial projections to help guide current year expenditures based upon anticipated revenue sources. In addition, the Commission maintains a comprehensive fund balance policy to provide a cushion against unforeseen expenditures or revenue shortfalls in each fund. At June 30, 2014, the Commission's General Fund budget basis ending fund balance was \$175.4 million.

Along with the Commission's internal financial management policies, spending affordability guidelines continue to be provided by Montgomery County Government for the Commission's Montgomery County operations, and by a Spending Affordability Committee for the Commission's Prince George's County operations.

Montgomery and Prince George's Counties are adjacent to Washington, D. C. and both of these counties have an economic base that is centered on vital government bureaus, major corporations and higher educational institutions. Maryland remains the wealthiest state in the nation, according to the latest U. S. Census data. The state's median household income for 2013 was \$72,483, an increase of about \$1,400 from the previous year and Montgomery County is the 11th wealthiest county in the nation.

Like other jurisdictions across the nation both counties are impacted by the current fiscal environment. As of June 2014, the nation's unemployment rate was 6.1 percent, whereas Montgomery and Prince George's rates were 5.0 percent and 6.6 percent, respectively. These counties have a combined population base of 1.9 million people and have almost 1.1 million employed as of fiscal year 2013.

More detailed information on the financial outlook is provided in the Management's Discussion and Analysis section of this Report.

### Long-term Financial Planning

The Commission prepares a six-year projection of results for its Prince George's County operations, which is reviewed with the Prince George's County Spending Affordability Committee. A high level long-term plan is prepared for its Montgomery County operations by Montgomery County government, with Commission input.

The Commission has an established fund balance policy of designating 3% to 5% of budgeted expenditures for contingencies. In Montgomery County a designation of 3% of budgeted FY2014 expenditures was made,

while in Prince George's County this percentage was 5%. In both Counties there are undesignated fund balances, which could also be used to provide funding for unexpected needs.

There are significant unassigned fund balances in Prince George's County (\$122.4 million) which are planned to be used over the six-year period to maintain a stable tax rate for the Commission in that county.

### **Major Initiatives**

The Commission enjoyed an excellent program year in fiscal year 2014. The major accomplishments of the Commission are set forth in the Program Highlights section of this Report.

### **Other Information**

Awards. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Commission for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2013. The Commission has received this award continuously since fiscal year 1973. In order to be awarded a Certificate of Achievement, the Commission must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This Report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another Certificate.

In addition, the Commission also received the GFOA's Award for Distinguished Budget Presentation for its annual budget for fiscal year 2014. The Commission has received this award continuously since fiscal year 1987. In order to qualify for the Distinguished Budget Presentation Award, the Commission's budget document was judged to be proficient in several categories including policy documentation, financial planning and organization.

### **Acknowledgments**

The preparation of the Comprehensive Annual Financial Report on a timely basis was made possible by the dedicated service of the entire staff of the Finance Department. Each member of the Department has my sincere appreciation for the contributions made in the preparation of this Report. Special thanks are expressed to Barbara Walsh, Accounting Manager, and the entire Accounting Division staff. I would also like to thank and compliment the Commissioners for their interest and support in planning and conducting the financial operations of the Commission in a responsible and progressive manner.

Respectfully submitted,

Joseph C. Zimmerman, CPA

Secretary-Treasurer



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

### The Maryland-National Capital Park and Planning Commission

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2013

**Executive Director/CEO** 

### **Commission Background and Organization**

The Maryland-National Capital Park and Planning Commission is a body corporate of the State of Maryland, established by the Maryland General Assembly in 1927. The laws governing the Commission were codified in 1959, recodified in 1975 to be Article 66D of the Annotated Code of Maryland and again in 1983, to be Article 28. As of October 1, 2012, Article 28 of the Annotated Code of Maryland is recodified under Division II, Land Use Article, Maryland Annotated Code.

The Commission is a bi-county agency, empowered to acquire, develop, maintain and administer a regional system of parks in a defined Metropolitan District within the Maryland Counties (Montgomery and Prince George's) adjacent to the District of Columbia. The Commission is also empowered to prepare and administer a general plan for the physical development of a larger Regional District in the same area.

As development and urbanization of the area have progressed, the two Districts have been enlarged by the General Assembly. They now embrace all of Maryland's Montgomery and Prince George's Counties, except for certain incorporated municipalities in each County and, for the Metropolitan District only, Election Districts No. 4 and No. 8 in Prince George's County.

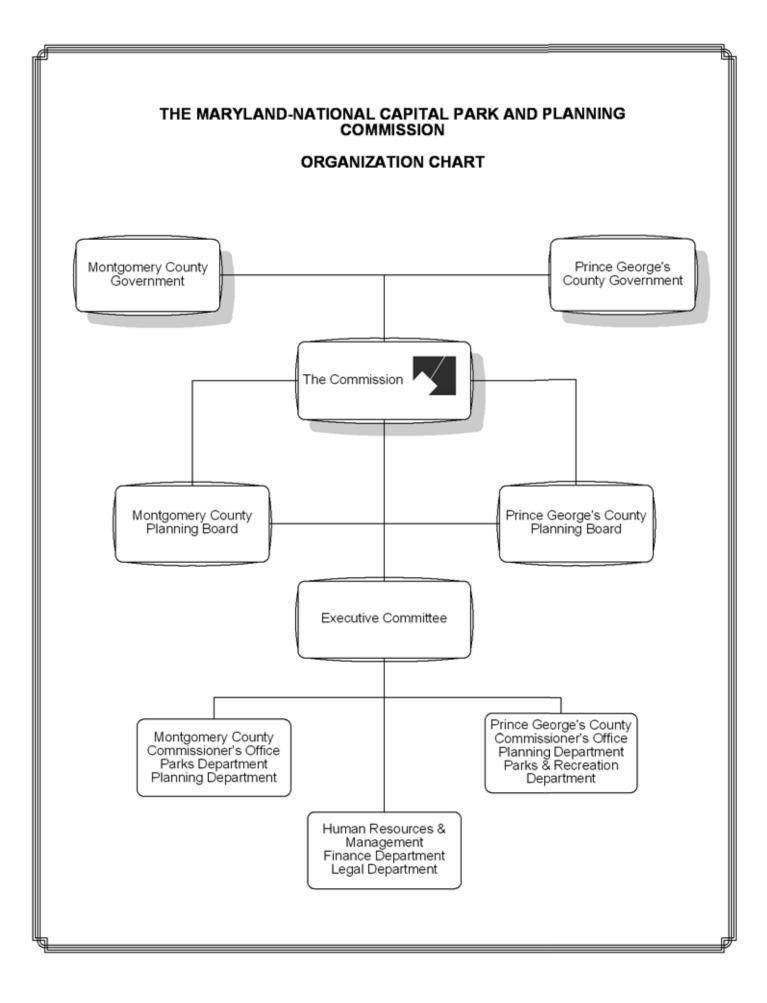
Responsibility for public recreation in Prince George's County and the County Recreation Department was transferred to the Commission in July, 1970 as a result of legislative action. This legislation provided that taxes to support recreation be imposed County-wide and that the County Council may require the Commission to institute new recreation programs. The County Executive appoints a Parks and Recreation Advisory Board, which works closely with the Commission in setting policy.

The Commission consists of ten members, five appointed by Montgomery County and five by Prince George's County. In Montgomery County, all five of the Commissioners are appointed by the County Council and confirmed by the County Executive. Montgomery County Commissioners may not be appointed for more than two consecutive terms. In Prince George's County, all five of the Commissioners are appointed by the County Executive and confirmed by the County Council. Each County designates one of its Commissioners for the position of Chairman of their respective Planning Board. The Commission elects one of such designees as its Chairman and the other as its Vice-Chairman. Under the Commission's rules of procedure, the Chairmanship and Vice-Chairmanship of the Commission rotate annually between the two designees. Terms of office are staggered and no more than three members from each County may belong to the same political party.

The Commission coordinates and acts on matters of interest to both Counties. Two regional offices are maintained, one in each County. The Commission meets once each month regularly, the site of the meetings alternating between the two regional offices. The members of the Commission from each County serve as separate Planning Boards to facilitate, review and administer the matters affecting only their respective County. To carry out their functions, the County Planning Boards meet at least once a week. The County Councils set priorities for the Planning Boards' park and planning operations through their annual determination and periodic review of the Commission's operating and capital improvement budgets and work programs.

The Commission administers a park system that currently contains over 64,000 acres. It is composed of stream-valley parks, large regional parks, neighborhood parks and park-school recreational areas. Its staff consists of over 2,000 career employees - planners, park and recreation administrators, park police and administrative staff. In addition, it employs approximately 3,500 seasonal workers, primarily for its numerous park and recreation programs.

The operating and administrative functions of the Commission are financed primarily by property taxes levied for the Commission by the two Counties. The Commission has the authority to sell general obligation bonds to fund approved park acquisition and development projects.





### **FY 2014 PROGRAM HIGHLIGHTS**

### **SUMMARY**

In FY 14, The Maryland-National Capital Planning Commission (M-NCPPC) continued to carry out its mission to provide top-quality programs and services to the citizens of the bi-county area. The agency's work in planning and parks and recreation continued to receive wide local, state and national recognition, with awards earned from the American Planning Association's regional chapter for outstanding planning projects in both counties, and selection by the National Recreation and Parks Association as a finalist for M-NCPPC's unprecedented sixth national gold medal for excellence in parks and recreation management. The agency also underwent extensive review to earn prestigious national re-accreditation by the Committee on Law Enforcement Agencies (CALEA) and the Commission on Accreditation of Parks and Recreation Agencies (CAPRA).

Community outreach and engagement remained a priority in encouraging public participation in both planning efforts and parks and recreation activities. The Department of Parks and Recreation in Prince George's County launched a Foundation to ensure a bright future for parks and recreation facilities, in line with goals set out in the adopted "Formula: 2040" master plan for parks and recreation. The Montgomery County Planning Department broadened its outreach efforts to engage millennials and other citizens who do not typically participate in the planning process. Social media, happy hours, Spanish-language presentations and interactive tools improved the quality and quantity of public engagement in FY 14. The Montgomery Parks Department completed major construction and renovation projects in Silver Spring and Wheaton, and continued its upgrades to existing parks and trails, efforts to ensure accessibility throughout the park system and restoration of historic sites.

In both counties, the Planning Departments strengthened their missions to promote economic vitality, environmental sustainability, design excellence and quality development. In Montgomery County, the existing Zoning Ordinance was revised along with a comprehensive District Map Amendment to improve the planning and development process. The new law is the most comprehensive update to the county's land use regulations since they were last reviewed in 1977. Changes to the County's development review process were also undertaken to streamline the application process in support of the new Zoning Ordinance. The Prince George's County Planning Department continues to revise the County's existing Zoning Ordinance and subdivision regulations to maximize its transportation infrastructure investments at Metrorail stations, revitalize neighborhoods and create new places where citizens can live, work, shop and play. The new regulations will shorten the time needed to get projects approved, make the process more transparent and allow residents to participate in shaping their communities.

### **Montgomery County Parks**

Park Projects and Acquisitions: In FY14, the Department of Parks successfully completed a number of major projects including the dedication of the new Carroll Knolls Local Park. Additional major renovations were completed at Evans Parkway Neighborhood Park, Martin Luther King, Jr. Recreational Park, and Brookside Gardens' Gude Garden. Projects underway include major upgrades to Brookside Gardens' Visitor Center, Cabin John Ice Rink, and North Four Corners Local Park.

**ADA Accessibility Audits & Improvements:** In FY14, the Department completed approximately 80% of self-evaluations of park properties and park facilities required per an ADA Settlement Agreement. The Department anticipates that all required audits will be completed ahead of schedule. Accessibility improvements have been made or are underway at several parks, including Seven Locks Local Park, Nolte Local Park, Burning Tree Local Park, Argyle Local Park, Rosemary Hills Local Park, Westmoreland Hills Local Park, Meadowbrook Local Park, and the Little Bennett Group Camping area.

**Preserving Natural and Cultural Resources:** In FY14, the Department completed the first phase of renovations at the historic Warner Mansion in Kensington, completed the rehabilitation of the 1940s Bussard Barn Kitchen at the Agricultural History Farm Park, began rehabilitation of the historic stone barn at Woodlawn Park, and began exterior construction to stabilize the Jesup Blair House. In addition, Josiah Henson Park was the subject of a national PBS Broadcast called Time Team America which focused on a three-day archaeological excavation on Henson Park and

nearby properties that uncovered evidence and artifacts from Henson's time. A Countywide Parks Trails Plan Amendment has been drafted to more effectively plan future sustainable trail investments on parkland.

**Urban Parks Initiative**: Montgomery Parks has committed to exploring ways to implement the goals of the Nighttime Economy Task Force, a major initiative of Montgomery County to ensure safe, vibrant public parks that appeal to a range of demographics during daytime and evening hours. Efforts to create urban parks that meet these goals have already begun with a pilot Urban Dog Park at Ellsworth Urban Park in Silver Spring. Planning Board approval of privately-provided urban park facilities in communities including The Blairs, Chevy Chase Lakes and The Gables, and the Montgomery County Council's approval of a new funding source will further help to support Urban Park Elements. Additionally, the Department of Parks has begun construction of Germantown Town Center Urban Park, is working on park and facility designs for Kemp Mill Urban Park, Western Grove Urban Park, and Woodside Urban Park. The Department is also working on the program of requirements and facility plans for urban parks in need of renovation, including Battery Lane Urban Park, Elm Street Urban Park, Caroline Freeland Urban Park, Wall Urban Park and Norwood Local Park.

**Volunteers**: Volunteers continue to play a critical role in supporting the operation and maintenance of parks, facilities and programs. In FY14 volunteers contributed over 82,000 hours of service in programs, events and projects across the Department. The estimated value of this contribution exceeds \$1.8 million dollars.

**Efficiencies:** In FY14, the Department of Parks continued work to find alternative funding sources, began work on development of a consolidated registration system that will merge registration systems for the Department of Parks, the Montgomery County Department of Recreation, and the Community Use of Public Facilities, and fully shifted over to the use of ePlans, an electronic project review system, for the review of park and facility projects in design. The Department also received bids for the suitable reuse of several usable but closed Park Activity Buildings in an effort to raise revenues and offset operating expenses, and received approval for a new Corporate Sponsorship Program that will be administered by the Parks Foundation.

Community Input & Involvement: Creating parks, facilities and programs that residents enjoy and that promote a strong sense of community is a critical part of the vision for the Department of Parks. In FY14, the Department hosted a variety of special events and festivals which brought community members out to celebrate nature, history and the outdoors at several parks and facilities throughout the year. As part of the Department's Leadership Development program, staff also initiated a pilot community outreach project, entitled El Carro Rojo/The Red Wagon Project, designed to connect communities, especially ethnic minorities, with their local parks and park facilities by sending staff and information on parks, facilities and programs to various park and community locations. Additionally, the Department worked to engage community members in conversations about the Ovid Hazen Wells Recreational Park Master Plan Update, the renovation of Wheaton-Claridge Local Park, Rockwood Manor Special Park,

### **Montgomery County Planning Department**

Landmark Zoning Rewrite Project and District Map Amendment Approved: At the end of FY14, the Montgomery County Council approved a comprehensive revision to the Zoning Ordinance. At the same time, the County Council approved a comprehensive District Map Amendment that applies new, more flexible zones to most of the properties previously covered by commercial and office zones. This project was led by the Planning Department and has been ongoing since October 2010, when planners began revising the ordinance in order to modernize antiquated, redundant zoning regulations and create new tools to help achieve important goals, such as better mixed-use and sustainable development. The revised code reduces the number of zones, consolidates the use table, revises parking regulations and should greatly improve ease of use.

Planning for Great Communities: A record number of master plans were completed in FY14, including the Chevy Chase Lake, Long Branch, Glenmont, Bethesda Purple Line Station, Clarksburg Ten Mile Creek and Countywide Transit Corridors plans. The White Oak Science Gateway Plan was approved just after the end of the fiscal year. Work on five new plans was undertaken, including Bethesda Downtown, Aspen Hill Minor Master Plan, Sandy Spring Rural Village, Greater Lyttonsville and Westbard. The goal of all these planning efforts is to improve the quality of life in Montgomery County's diverse communities.

Countywide Transit Corridors Plan was Approved: The County Council approved a functional plan that recommends an extensive network of enhanced transit corridors based on a broad analysis of travel patterns countywide. The plan recommends a network of 10 transit corridors with specified rights-of-way and treatments, as well as direction for more extensive transit corridor treatments that may be warranted in the future. Implementation of these transit corridors will facilitate the continuing focus on new planned development in compact, mixed-use areas that reduce the need for driving.

**Purple Line Mandatory Referral Completed:** The Purple Line project is moving forward to create a light rail line that will connect Bethesda to College Park. Planning Department staff participated in a number of major conferences and meetings to discuss the impact of this new piece of transit infrastructure. In addition, staff undertook a very detailed analysis of the proposal through the Mandatory Referral process. Comments and suggestions were developed regarding the design of the system and its stations, as well as how to enhance pedestrian and bicycle connections to the Purple Line. A major public hearing before the Planning Board was held on the Mandatory Referral and an innovative, interactive map was used to explain recommendations to the public and Board.

Reaching Out to a Wider Audience: One major emphasis for master plans in FY14 was a strong focus on community outreach. In particular, the Bethesda Downtown Plan and the Greater Lyttonsville Sector Plan teams broke new ground in terms of using innovative ways to reach out to community members who may not typically participate in the planning process. In addition, the Sandy Spring Plan used a charrette (an intense period of design or planning activity) format to successfully engage the community. The Department's social media audience is growing every day and online engagement with stakeholders has included surveys, GIS applications and dynamic web pages.

Regulatory Reviews: Throughout the year, the Planning Department processed a number of exciting development applications. In FY14, the Department's Development Application and Regulatory Coordination Division received and assigned more than 730 applications or amendments, forest conservation plans, special protection area plans, special exceptions, development plan amendments, local map amendments and mandatory referrals. Some of the significant projects include Glenmont Metro Center, Saul Centers in White Flint and AVA Wheaton. The Department also worked on ways to improve our Development Review process, including shortening the time for processing of Record Plats and creating opportunities for applicants to consult with staff at the earliest possible point in the evolution of a development project. Work on improving the process will continue in FY15.

**MM2:** Moving Forward Montgomery Conference: In May, the Planning Department and University of Maryland cosponsored a major conference on planning trends. A nationally-renowned keynote speaker, Ellen Dunham-Jones, kicked off the conference and 18 fascinating sessions were conducted on everything from affordable housing to urban agriculture. MM2 brought together more than 300 people to discuss cutting-edge planning concepts. The conference demonstrated that our Department is a leader in planning, not only in the immediate area, but in the region and country.

**Preserving a Slice of History:** Historic Area Work Permits (HAWPS) and support to the Montgomery County Historic Preservation Commission continue to take up much of the Historic Preservation Section's time. However, in FY14, there were also a number of successful designations of new historic sites, including the Parks Resources Amendment (6 sites), Georgia Avenue Baptist Church, a portion of the Flower Theater façade and Naval Ordnance Lab in White Oak. In addition, staff organized a very successful Montgomery Modern Bus Tour in October 2013.

### **Prince George's County Department of Parks and Recreation**

Offering Unique Arts Programs and Facilities: The Arts & Cultural Heritage Division coordinated art exhibits, classical music recitals, jazz festivals, movies, world and teen dance programs, choreography showcases, percussion and writing workshops, children's art exhibits, and a variety of classes and live performances including the popular Shakespeare in the Parks program. A Hallyu summer camp was offered for Korean pop culture fans, and arts staff worked to complete a mural at North Forestville Community Center. This year's Black History Month exhibit focused on the election of Wayne K. Curry as the first African American Prince George's County Executive and included barcode scans to allow visitors to view the exhibit and video at their leisure.

**Preserving our Rich History:** The Natural and Historical Resources Division's programs were held countywide. A grant from the War of 1812 Bicentennial Commission funded a geo-physical archaeology survey using ground penetrating radar to locate the War's 1814 Encampment in the Town of Nottingham. A popular wildlife program, "On the Water, Ospreys on

the Patuxent" gave more than 300 participants an opportunity to participate in an osprey monitoring project. The Prince George's County Wine Festival was held at Marietta Historic House and was attended by over 700 visitors. Abraham Hall served as host of the Smithsonian's Neighborhood Tour of African American Communities, which profiled the history of the benevolent lodge and Muirkirk ironworking community.

Serving All Segments of the Community: The Special Programs Division staff registered 15,000 seniors for a Senior ID which provides free access to community center fitness rooms, senior activity centers and clubs, and a number of amenities at the Prince George's Sports & Leaning Complex. Planning is under way to mark the 40<sup>th</sup> anniversary of therapeutic recreation and inclusion services program for individuals with disabilities. Youth Services continued to expand existing programs such as Safe Summer, G.E.A.R., Teen Cotillion, Expressions Overnight Camp, Mis Quince Años, After-School Arts, the Get to Know Your Wild Neighbor nature art program, and the S.T.R.I.V.E. step program. New programs included H.A.V.E.N, an all-encompassing and affordable recreational day camp experience held at Bladensburg Community Center for teens & pre-teens, focusing on Health & Wellness, Arts & Culture, Volunteerism & Community Service, Enrichment, and Nature & Conservation. The Youth Summit Forum taught youth to express their opinions using technology.

Focusing on Health and Wellness: The Sports, Health & Wellness Division continued "Make a Splash in School," a collaborative partnership with Prince George's County Public Schools, which provided 1,800 second grade students free water safety education and swim lessons utilizing grant funds from the USA Swimming Foundation. The Prince George's Sports & Learning Complex installed 10 outdoor fitness stations that have been met with great enthusiasm and heavy use. In addition, the Complex recently installed a new outdoor track and field throwing cage and a javelin runway. Free nutrition classes were held countywide in recognition of National Nutrition Month, along with a variety of fitness opportunities in recognition of National Physical Fitness and Sports Month. Through funding received from the Prince George's County Health Department via a Community Transformation Grant, the Department held Healthy Lifestyles camps and HEAL (Healthy Eating Active Living) programming at 20 summer playgrounds. Tucker Road Health and Wellness Zone was launched to promote active lifestyles through nutrition, sport, and fitness-based activities and use of park amenities. Residents were offered free classes in the new Yoga in the Parks program.

**Celebrating our Community:** The Festival of Lights, Kinderfest, Beltway BBQ, High School Step Show, Lake Arbor Jazz Festival, and Jug Bay Run for Wildlife continue to be successful events and are coordinated by staff from Northern, Central and Southern Area Operations and the Park Ranger Office

Enhancing Parks and Recreation Holdings: Park Planning and Development purchased 2 acres of new parkland in FY14 and acquired another 22 acres through donation, mandatory dedication or no-cost quit-claim acquisition. In addition, 260 acres were protected through conservation easements associated with the Historic Agricultural Resource Protection Program. The Department opened two new community centers – Fort Washington Forest and North Forestville. Field lighting projects were completed at Tanglewood Park, Holloway Estates Park, Fort Washington Forest Park and Temple Hills Park. Imagination Playgrounds were constructed at Watkins Regional Park, Heurich Park and the Prince George's County Employee Childcare Center. Other park amenities completed in FY14 included the practice chipping green at Enterprise Golf Course, parking lot expansion at Publick Playhouse, a new boat landing in Anacostia River Stream Valley Park, and a playground and misting pad at Walker Mill Regional Park. Area Operations staff worked with Park Planning and Development, and Maintenance and Development personnel to assess and upgrade fitness center equipment, amenities, and signage at community centers throughout the County.

**Maintaining our Assets:** The Maintenance and Development Division participated in 28 weather-related events, purchased 53 new vehicles including ten replacement vehicles for Central Area Operations due to vandalism and fire; and completed 3,034 work orders. M&D crews completed a pilot project for energy efficient lighting at the Prince George's Sports & Learning Complex, converted to LED lights at Fletcher's Field and Riversdale Mansion, rebuilt the Cart Barn at Henson Creek Golf Course, and completed the Anacostia Basin Dredge project at Bladensburg/Colmar Manor, and the renovation of the Fairland Aquatics filtration and HVAC systems. A new Enterprise Asset Management System is in final testing, with staff training and implementation expected in FY15.

**Protecting our Patrons:** The Park Police continue to build community value by ensuring safe, clean open spaces and parks and recreational facilities. This is accomplished by community engagement, use of innovative technology, and strategic deployment of public safety resources. More than 1,500 cameras and several emergency call towers situated on

park property help ensure safe parks and facilities. In FY 14, the Park Police sponsored the first countywide community day to improve communication and trust between public safety and community stakeholders.

Interacting With Our Community: The Department implemented Community Connect, an online database of information to track the Department's work with community partners and its support of partner organizations throughout the County. The system features one portal for accepting requests from those organizations. Volunteers remain an extremely valuable resource to the Department. In FY 14, nearly 9,000 registered volunteers donated 461,209 hours of service valued at more than \$10 million. The Department continues to expand its outreach program throughout the County, with a strong focus on under-served populations. The year also saw significant growth in internal and external messaging via the Public Affairs and Marketing Division.

Looking To The Future: The Department of Parks and Recreation is moving aggressively to implement policies in the recently adopted Formula 2040 Master Plan for Parks, Recreation and Open Space. Work began on master facility plans for park trails, maintenance yards and the Commission's four regional parks in Prince George's County. Elements of the facility plans will incorporate key concepts such as cost recovery, partnerships, marketing, and health and wellness initiatives. Planning for one of the nine proposed multi-generational community centers is well under way, with the first located in Brandywine. The Prince George's County Parks and Recreation Foundation was launched to preserve, acquire, protect, and develop park land and recreational programs, and will leverage public funds with private dollars to further enhance the Department's mission to provide quality programs and sustainable facilities throughout the County. The focus will be to offer supporters the opportunity to permanently endow programs, recreational assets, natural areas, and specific historic sites.

### **Prince George's County Planning Department**

**General Plan 2035:** Plan Prince George's 2035 (General Plan Update) was approved by the District Council on May 6, 2014 with amendments (CR-26-2014). Plan Prince George's 2035 (General Plan Update) builds on the 2002 Prince George's County Approved General Plan and will help the county address existing, changing, and new priorities, such as public safety, sustainability, and transit oriented development.

Planning for Quality Communities: In FY14, work continued on Master Plans, Sectional Map Amendments (SMAs), Zoning Map Amendments (ZMAs), specialized planning studies, and Planning Assistance to Municipalities and Communities (PAMC) projects. Community Planning accomplishments included completion and approval of the following Plans and Sectional Map Amendments by the Planning Board and District Council: Southern Green Line Station Area Plan; Eastover/Forest Heights/Glassmanor Sector Plan and SMA; Landover Metro Station Area and MD 202 Corridor Sector Plan and SMA; and the Largo Town Center Sector Plan and SMA. The Department was awarded an Office of Economic Adjustment grant by way of the United States Department of Defense to support funding for the Joint Base Andrews Naval Air Facility Joint Land Use Study. In addition, contracts were let for the Architectural Conservation Overlay Zone Project for Mount Rainier and the Prince Gorge's Plaza Transit District Development Plan and Transit District Overlay Zone (TDDP/TDOZ) Update. Approved Plan implementation efforts continued for the Bowie State MARC Station Sector Plan and SMA; Branch Avenue in Bloom Project; Landover Gateway; Subregion 4 Master Plan; Subregion 5 Master Plan; Upper Marlboro Town Action Plan and the Countywide Master Plan of Transportation.

**Providing for Public Facilities and Services:** Staff members provided public facility technical support for all active master plans. Staff also received and presented nine full mandatory referrals requests to the Prince George's Planning Board and twelve administrative mandatory referrals that were signed by the Planning Director. Staff also assisted in the development and review of the Annual Educational Facilities Master Plan by the Board of Education, and coordinated the Planning Department's analysis for the Water and Sewer Plan Amendment cycles.

**Developing Efficient Transportation Systems:** In FY14, Staff completed work on user enhancements to the current TransForm Model. Staff coordinated with the Department of Public Works and Transportation (DPW&T), the Department of Permitting, Inspections and Enforcements (DPIE), and the State Highway Administration (SHA) to identify and implement complete streets features where opportunities for roadways improvements were identified. The Department also worked in coordination with the Department of Parks and Recreation in completing the Formula 2040 Plan and advancements of several trail projects towards completion. Staff provided planning advice to the Department of Public Works and Transportation, the Metropolitan Washington Council of Governments and the Bicycle and Trails Advisory Group.

Preserving and Protecting the Environment and Historic Properties: Revisions to the Woodland and Wildlife Habitat Conservation ordinance to clarify the expiration requirements of Tree Conservation Plans were approved by the County Council. Staff began work to update the Environmental Technical Manual. Work continued on the implementation of the environmental regulations approved by the County Council that became effective on September 2010 and February 2012. These regulations included streamlined processes for requesting impacts to regulated environmental features; improved identification of streams and wetlands early in the review process; improved protections for streams and wetlands; and clarification of natural resource inventories submittals. Work continued on a comprehensive update to the 2005 Approved Countywide Green Infrastructure Plan. Staff also supported the Historic Preservation Commission, including the issuance of grants to rehabilitate historic structures and recommendations for development review referrals and Historic Area Work Permits.

**Information Technology Advancements:** The Department embarked on the development of a GIS Mobile Website with technical support from outside contractors. The GIS Section responded to approximately 160 internal and external requests for maps, data reports and technical services. These included digital maps, reports, account numbers for mailouts and image data. The external customers that benefitted from our services included municipalities, county agencies, council offices, developers, engineers and educational institutions. The Department provided the State Department of Assessments and Taxation with access to cell tower sites by tax account and pictometry online. The Department also completed development of a GIS building address layer and easement layer.

**Promoting Responsible Development:** Approximately 370 applications for zoning map amendments, special exceptions, conceptual and detailed site plans, and preliminary plans and final plats of subdivision were analyzed for conformance with county plans, policies and development regulations. Approximately 34,700 permits were processed, and the Planning Information Center responded to more than 10,100 inquiries from the general public. Also, several major development proposals were approved, including the detailed site plan for MGM at National Harbor. This detailed site plan was approved for approximately 1.1 million square feet of development. The uses include: entertainment, retail, a 300 room hotel, conference/assembly rooms, a 3,000 square foot performance theater, restaurant spaces and a parking garage. A detailed site plan for umbrella architecture was approved for Westphalia Town Center. This approval will guide the selections for architecture for thousands of dwelling units to be constructed over the next several years. Organization efforts continued on the Zoning/Subdivision Rewrite, a multi-year project designed to simplify these ordinances to make them more responsive to newer planning initiatives related to infill and transit-oriented development, and to improve the development review process.

### **Department of Human Resources and Management**

Under the leadership of the Executive Director, the Department of Human Resources and Management (DHRM), provides executive and operational leadership to the agency through a set of best management practices, recommends and implements policy, and establishes administrative standards for efficient and effective operations. DHRM is responsible for systems and programs that meet regulatory requirements and support the agency. Programs and policies ensure fair and equitable treatment of all employees. DHRM administers a system to create, maintain, and retain a diverse, qualified, healthy, and motivated workforce. The Corporate Budget Office promotes responsible use of public funds through analysis and long-term fiscal planning. DHRM also provides risk management, workplace safety, and insurance programs to protect the Commission's assets, employees and patrons.

**Program and Service Improvements:** There were a number of notable updates to agency-wide programs and policies to strengthen internal controls and contain costs, address organizational development concerns, promote a workplace of excellence, and enhance public accountability.:

National Recognition for Workplace of Excellence: Achieved again, national recognition for innovative policies and programs, many of which were developed by the department. The Commission received all four prestigious national awards bestowed by the Alliance for Workplace Excellence following rigorous review of programming standards and interviews of staff and employees. The Workplace Excellence Award recognizes exceptional commitment to the overall success of workforce initiatives such as management practices, workplace standards, and comprehensive work/life policies. The Health and Wellness Trailblazer Award is for excellence in workforce health and wellness management. The Diversity Champion Award recognizes commitment to creating a diverse and inclusive workforce. The EcoLeadership Award is for visionary leadership and commitment to environmentally sustainable workplace practices and

efficient use of resources. Recognition for all four awards makes M-NCPPC one of only a handful of agencies across the nation to achieve such a standard.

**Workforce Planning:** Conducted comprehensive compensation/classification study to support ability to recruit/retain a highly skilled work force; and began implementation of multi-year recommendations. Developed recommendations to address succession planning issues and ensure continued competency of skilled workforce through employment policies. Implemented Initiatives such as Diversity Council and programs supporting the hiring of disabled individuals.

**Collective Bargaining:** DHRM led the management negotiating team in bargaining with two unions. The focus of the team was on restructuring compensation and benefits to levels which are competitive yet more fiscally sustainable. These savings are explained under Pension and Benefits restructuring. Negotiations included full contract negotiations with the Fraternal Order of Police and a wage reopener with MCGEO.

Pension and Benefits Restructuring/Health Care Reform: Ensured compliance with the Affordable HealthCare Act, implemented plan design reforms, and cost sharing changes to maintain competitive benefits at sustainable funding levels. Achievements included: Over a million dollars in savings from prescription plan design changes and subsidies from the federal government for retiree drug expenses; Application and approval for additional retiree drug subsidies of nearly a half million dollars from the Center for Medicare and Medicaid Services (CMS) through the Medicare Part D (Prescription) Subsidy program; Changes resulting from subsidy also reduce the Other Post-Employment Benefits (OPEB) liability calculation by approximately \$2.6 million in the Annual Required Contribution (ARC) for FY15; Implemented wellness initiatives to promote a healthier workforce and reduce overall health care costs (e.g., preventive health services, waiver of generic co-pays to improve medical management of chronic diseases, flu shots, screening for diabetes/cholesterol/bone density and cancer, etc.).

**Fiscal Responsibility and Budget Management**: In partnership with the Finance Department, received the Distinguished Budget Presentation Award from GFOA for the 28th consecutive year. The Corporate Budget Office is responsible for salary projections, long range planning, labor cost modeling, and cost allocations and serves as the main point of contact for administration of the agency budgets. Departmental budget activities are streamlined to strengthen tracking, cost containment, and oversight.

Risk Management/Workplace Safety Oversight: this function provides oversight and protection of Commission assets through purchase of insurance, contractual transfer of risk, program and operational analysis, mitigation of insured losses, loss prevention and related program and policy development to minimize risk and loss potential. This Office is also charged with developing and implementing the Commission's safety and health programs to reduce accidents and injuries through extensive training, inspections, testing, and regulatory compliance with state and federal workplace safety laws. Some key accomplishments in FY14 include: conducted 52 safety trainings for over 1200 employees and supervisors to ensure regulatory compliance; and completed 74 safety risk assessments of facilities, programs, and equipment to reduce liability injuries and ensure compliance with workplace safety laws. The agency saw an 11% reduction in liability claims.

**Enterprise Resource Planning System (ERP):** In partnership with the Department of Finance, DHRM undertook comprehensive replacement of data/operational systems which will integrate multiple functional areas such as Human Resources, Payroll, Budget and other components in order to create efficiencies and provide better information for decision-making purposes. In FY14, the Department led configuration, testing, and design of budget modules and helped implement risk management and other aspects of the Supply Chain Management (procurement) modules. The Department also led the design, data conversion and testing of the Human Capital component which is expected to be implemented in January 2015. The Department continues to identify strategies to help the agency meet its mission through efficiency improvements, cost containment and value-added services and programs.

Corporate Policy/Operational Standards: As part of the ongoing and comprehensive review of agency programs, a number of policies were updated to provide clearer guidance on operating standards and practices, strengthen public accountability, and ensure compliance with evolving regulations. Comprehensive updates to agency-wide risk management and workplace safety policies to ensure compliance with evolving safety regulations; policy affirming equal employment, prohibition against unlawful discrimination, and respectful workplace for use in Commission-wide trainings; policies to ensure internal pay equity and help retain highly skilled employees. Comprehensive review of the overtime program and development of policy that affirmed compliance with federal/state laws, improved consistency in overtime

administration, enhanced internal controls, and reduced reliance on overtime compensation. Recommendations to comply with ADA Standards for public accommodations (standards for mobility devices, service animals, event ticketing, and grievance procedures). In partnership with Legal department, launched comprehensive review of existing ethics standards to ensure clear standards on transparency, conflict of interest, and public accountability

### **Department of Finance**

The Department of Finance provides fiscal management and oversight of all Commission financial activities. Services include: providing financial guidance to operating departments; financial reporting and policy development; processing of payroll, disbursements and purchasing transactions; investment management; debt issuance; and information systems management.

**Corporate Financial Management:** The Department provided financial guidance to operating departments on proposed and existing public, private partnerships, funding approaches for various projects, and long–term fiscal strategy. In FY14 the Department coordinated the sales of \$14 million for Montgomery County and \$26,565,000 for Prince George's County Park Acquisition and Development Bonds. The proceeds will be used to finance certain capital park acquisition and development projects in both counties.

**Automating/Streamlining Efforts:** In the spring of 2014 two modules of the Enterprise Resource Planning (ERP) system were implemented. The Enterprise Financial Management (EFM) module covers general ledger, payment inquiry and financial reporting, Accounts Payable, and Cash Management. The Supply Change Management (SCM) module covers processing purchase requisitions, field purchase orders and purchase cards. Training of Commission staff was conducted during this time and over 600 staff members were trained where required on each module. New processing was also implemented for electronic submission of deposit slips and check requests to streamline and reduce manual processing of paperwork.

Information Systems Support: The IT Divisions provides management and support to all departments within Central Administration Services (CAS), management of enterprise applications along with a disaster recovery site located at the Prince George's County Administrative Building. The division provides support to ensure business continuity, PCI compliance; security administration, accountability and maintenance for all CAS information systems and services. Major efforts included: annual recertification of our network, security and general use controls; Annual Controlled Assets inventory; upgrade of IPAD applications to ensure MS office functionality and stronger security; implementation of a scalable high-available storage area network (3PAR); completion of the virtualization of all network servers; completion and documentation of the Lawson Unix ERP production and test environments; implementation of three virtualized training rooms; Phase 1 replacement and implementation of physical desktops to virtualized desktops; upgrade of network floor switches to ensure VoIP integration; upgrade of computer room and floor switch room UPS batteries; configuration and implementation of online training software and hosting; upgrade of ARMS (Automated Record Management System) to enable web access and enhanced functionality; upgrade of EnergyCAP to ensure greater functionality, integration with ERP and future workflow; Phase 1 of SSO (Single Sign on) was implemented for Active Directory, eMail and ERP.

**Outreach to Minority, Female and Disabled Vendors:** The Department's Purchasing Division continues to expand its outreach efforts in trade and procurement events. These events reflect the increasing diversity of the two Counties. The Commission achieved an MFD utilization rate of 24.3% which equated to \$30,399,823 million of procurement with MFD firms.

**Financial Reporting:** For the 40th consecutive year, the Commission received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada for the FY12 Comprehensive Annual Financial Report (CAFR), prepared by the Finance Department.

### Office of General Counsel

The Office of the General Counsel, (OGC or Legal Department) provides a comprehensive program of legal services to the Commission, supporting virtually every facet of the Commission's work program.

The OGC guides the Commission's internal corporate operations; advises staff and the Planning Boards as they navigate their important quasi-judicial and regulatory responsibilities; advocates on the Commission's behalf in litigation before the

state and federal courts; and participates in cross-functional teams assembled periodically to develop creative solutions to new challenges facing the Commission.

**Protecting the Public Interest in Litigation:** The beginning of FY14 found the OGC actively involved in 50 court cases (including state and federal courts) that carried-over from FY13. During the fiscal year, the OGC managed 48 new court cases and closed the fiscal year with 42 active court cases. The OGC has also continued its administrative prosecution of site plan and forest conservation enforcement actions in Montgomery County, and stepped up its efforts to contest unfavorable workers compensation awards. Some of the active cases in Prince George's County include actions to institute eminent domain for properties needed to complete the Trolley Trail in Riverdale and College Park.

Building Quality of Life – One Transaction at a Time: Commission attorneys represented staff and the Planning Boards in the negotiation and development of dozens of complex agreements, memoranda of understanding, and policies related to the Commission's park and recreation functions. Examples of important projects initiated or completed during FY14 include: negotiation and document preparation to facilitate construction of the Purple Line light rail project in Montgomery and Prince George's Counties; a commercial real estate acquisition to support a new Park Police headquarters and communication facility in Prince George's County; and a complex real estate exchange with the Montgomery County Board of Education needed to support development of the Farquhar Middle School and a new regional planning headquarters in Wheaton.

**Legislative Support:** In its role as legislative advocate for the Commission, the OGC Legislative Management Team lobbied or monitored over 81 bills during the 2014 Session of the Maryland General Assembly; 11 of which were local or "bi-county" bills either for Prince George's or Montgomery County.

### Office of the Chief Information Officer

The Office of the Chief Information Officer develops the Information Technology architecture and recommends information technology policies for the Commission. Policies are authorized by the Information Technology Council. The Information Technology Council and the Chief Information Officer provide the Commission governance for enterprise-wide project efforts. The Bi-County Chief Technology Officers have a dotted line reporting relationship to the Chief Information Officer.

Fiscal year 2014 (FY14) has seen success in policies creation and the support of enterprise projects such as the Lawson Enterprise Resource Planning, Enterprise Asset Management, and Kronos Time Keeping. These efforts have been challenging and have consumed many of the Commission's resources leaving little opportunity to advance other efforts. In FY14, the Prince George's Park Police and the Montgomery County Park Police were successfully migrated to Microsoft Office 365 which aligned them with other members of the Commission improving communication, scheduling, and electronic mail delivery. The Chief Information Officer and each Chief Technology Officer continue to work closely together to optimize the technology within the Commission's portfolio by sharing more information about projects within each department. Efforts have begun to create a more strategic relationship with key vendors and to standardize the portfolio of desktop, mobile, and server equipment. The Chief Information Officer believes the organizational focus continues to improve. Challenges will continue to present themselves.

### Office of Internal Audit

The primary focus of the Commission's Office of Internal Audit is to provide the Board and Department Heads with objective information to assist them in determining whether Commission operations are adequately controlled and whether the required high degree of public accountability is maintained over public funds and to improve the efficiency and effectiveness of the Commission. To accomplish this, in fiscal year 2014 more than 41 audits and reviews were performed and a variety of consulting services were provided to ensure the reliability and integrity of financial records, compliance with established policy and procedures, accountability and protection of Commission assets and the achievement of program objectives.

### **Merit System Board**

The Merit System Board is an impartial Board, which provides recommendations and decisions regarding the Merit System of the Commission and is the highest level within the Commission for hearing appeals. During FY14, the Board continued to maintain its caseload on a current and timely basis.

### **Employees' Retirement System**

The Employees' Retirement System (ERS), administered by an 11-member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a contributory defined benefit pension system with five plans, qualified under the Internal Revenue Code Section 401(a). The administrative operations are the responsibility of the ERS Staff and Board-appointed Administrator, who reports directly to the Chairman of the Board of Trustees.

ERS Trust Fund assets closed the year with a fair market value in excess of \$796.1 million. For the one, three, and five year period ending June 30, 2014, the ERS posted net of fee returns of 15.2%, 9.6% and 13.0%, respectively. The Board of Trustees actions for the year included engaging an investment manager for a dedicated bank loan mandate; rebalancing the core fixed income portfolio to allow for the bank loan mandate; approving an additional \$10 million to Flag Real Estate Partners III, L.P.; converting the Loomis Sayles high yield fixed income separately managed account to the Loomis Sayles High Yield Discretion Trust. Additional initiatives included approving the reduction of the investment return assumption from 7.4% to 7.3% for the July 1, 2014 actuarial valuation; adopting an open 15-year amortization approach; revising the Statement of Investment Policy; approving a Plan Document restatement effective January 1, 2014; and applying for an IRS Determination Letter. Comprehensive communications to all members continued via an Annual Report, Comprehensive Annual Financial Report, Annual Statements, website, and educational on-site workshops and counseling for participants.

### • PART IIA •

### FINANCIAL SECTION

**Basic Financial Statements** 



Wheaton Ice Arena in Wheaton, MD is open year-round. The arena offers an assortment of programs and services including lessons and rental time.







### **INDEPENDENT AUDITORS' REPORT**

Board of Commissioners The Maryland-National Capital Park and Planning Commission Riverdale, Maryland

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information and budgetary comparison for the general fund of The Maryland-National Capital Park and Planning Commission (the Commission), as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Montgomery County Parks Foundation, Inc., a discretely presented component unit, which represents 100% percent of the assets, net position, and revenues of the aggregate discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Montgomery County Parks Foundation, Inc., is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the Montgomery County Parks Foundation, Inc. were not audited in accordance with Government Auditing Standards.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Commission's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of The Maryland-National Capital Park and Planning Commission as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules of funding progress as referenced in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Commission's basic financial statements. The supplementary data listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplementary data is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical tables listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### Other Reporting Required by Government Auditing Standards

Clifton Larson Allen LLP

In accordance with Government Auditing Standards, we have also issued our report dated January 14, 2015, on our consideration of the Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Commission's internal control over financial reporting and compliance.

Calverton, Maryland January 14, 2015

### MANAGEMENT'S DISCUSSION AND ANALYSIS

As the management of The Maryland-National Capital Park and Planning Commission ("the Commission"), we offer readers of the Commission's financial statements this narrative overview and analysis of the financial activities for the Commission for the fiscal year ended June 30, 2014.

The Maryland-National Capital Park and Planning Commission is a body corporate of the State of Maryland established by the General Assembly in 1927. The Commission is a bi-county agency. It is empowered to acquire, develop, maintain and administer a regional system of parks in a defined Metropolitan District of Montgomery and Prince George's Counties and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County.

The major source of funding for the Commission's primary services are five property taxes levied on an individual County basis:

Montgomery County

Administration tax - general administration and planning
Park tax - park operations and debt service for park acquisition and development bonds

Prince George's County

Administration tax - general administration and planning
Park tax - park operations and debt service for park acquisition and development bonds
Recreation tax - the recreation program

Five separate accounts are maintained within the General Fund to account for the Commission's primary services. Revenues and expenditures that can be specifically identified with a county are recorded in the appropriate account. Expenses that apply to both counties are allocated to the appropriate accounts. Debt is issued on a county basis, not for the Commission as a whole. General obligation debt is guaranteed by the Commission and by the county government for which the proceeds will be expended. Due to this unique arrangement, certain financial information provided in this discussion and analysis, as well as in the summaries presented in Note 6 of the Notes to the Financial Statements, has been provided by county to reflect the financing constraints within each county. Other funds and accounts are maintained on a Commission-wide or on a separate county basis as necessary and appropriate.

### **Financial Highlights**

- The assets of the Commission exceeded its liabilities and deferred inflow of resources at June 30, 2014 by \$999.5 million (net position). Of this amount, \$241.4 million may be used to meet the Commission's ongoing obligations.
- The Commission's net position grew by \$16.9 million during fiscal year 2014. This is largely a result of: an increase in capital assets of \$34.8 million, \$32.7 million of grants and contributions, debt principal payments of \$10.7 million, offset by the increase in the OPEB liability of \$1.4 million.
- In fiscal year 2008 the Commission implemented GASB statement No. 45, "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions". Implementing this statement required reporting accrual basis information related to retiree benefits, which previously were reported on a pay-as-you-go basis. Because the Commission is phasing into full funding of the actuarially calculated contribution for these benefits, which contribution must be recorded as an expense, a liability of \$68.0 million has been recognized on the Commission's Statement of Net Position, including \$2.9 million in the Business-type activities. For more information, see note 5E of the Notes to the Financial Statements.
- As of June 30, 2014, the Commission's governmental funds reported combined ending fund balances of \$327.9 million, an increase of \$6.0 million. Of this amount, \$110.0 million is unassigned, \$88.9 million is assigned, \$93.1 million is committed and \$35.9 million of fund balance is restricted.
- The Commission's General Fund balance at June 30, 2014 was \$210.0 million, a decrease of \$32.8 million during the year. The unassigned fund balance of \$131.5 million is approximately 35.4% of fiscal year 2014 expenditures and transfers out.

- The Montgomery County Capital Projects Fund balance at June 30, 2014 was \$8.1 million, an increase of \$11.1 million. The unassigned fund deficit of \$21.5 million results from a committed fund balance for long-term contracts, many of which will be funded when expended by reimbursements by Montgomery County Government or by reimbursable grants.
- The Prince George's County Capital Projects Fund balance at June 30, 2014 was \$96.2 million, an increase of \$27.0 million. The fund balance has increased due to general obligation bonds being issued in the amount of \$26.6 million.
- The assets of the enterprise funds exceeded liabilities by \$70.6 million, a decrease of \$2.3 million. The Prince George's Enterprise Fund had a decrease in net position of \$2.8 million and the Montgomery Enterprise Fund had an increase in net position of \$0.6 million.
- The Commission's bonds and notes payable decreased by \$10.9 million due to scheduled principal payments. Also, the Commission issued general obligation bonds for Montgomery County in the amount of \$14.0 million and Prince George's in the amount of \$26.6 million.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Commission's basic financial statements. The Commission's basic financial statements include three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

### **Organization and Flow of Financial Section Information**

# Independent Auditors' Report Provides the opinion of the Independent Auditors on the fair presentation of the basic financial statements. Management's Discussion and Analysis This supplementary information is required for state and local government financial statements, and is intended to provide a narrative introduction, overview, and analysis. Government-Wide Financial Statements Provides information on governmental and business-type activities of the Commission. Exhibits 1 and 2. Notes to Financial Statements Provides a summary of significant accounting policies and related disclosures.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the Commission's finances, in a manner similar to a private-sector business.

Following Exhibit 11.

The statement of net position presents information on all of the Commission's assets and liabilities and deferred inflow of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

The statement of activities presents information showing how the Commission's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned, but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Commission that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Commission include General Government, County Planning and Zoning, Park Operations and Maintenance, Recreation Programs and Interest on Long-term Debt. The business-type activity of the Commission is Recreational and Cultural Facilities.

The government-wide financial statements include not only the Commission itself (known as the Primary Government), but also a legally separate entity known as a Component Unit. The Montgomery County Parks Foundation, Inc. is the Commission's discretely presented component unit, which is presented as a separate column in the government-wide statements.

The government-wide financial statements can be found as Exhibits 1 and 2 of this report.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Commission, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Commission can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. For both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances, reconciliations are provided to facilitate this comparison between governmental funds and governmental activities.

The Commission maintains eleven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Project Funds for each county, all of which are considered to be major funds. Data from the other eight governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements, Schedules 1 and 2 in the Combining and Individual Statements section of this report.

The Commission adopts an annual appropriated budget for its General Fund, which is actually adopted as five "accounts" corresponding to the five different property tax levies. A budgetary comparison statement for the total General Fund has been provided as Exhibit 6, and summaries for each account are included in Note 6 of the Notes to the Financial Statements, to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found as Exhibits 3 - 6 of this report.

**Proprietary funds.** The Commission maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Commission uses enterprise funds to account for Recreational and Cultural Facilities in both Montgomery and Prince George's Counties.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the Commission's various functions. The Commission uses internal service funds to account for Montgomery County's Capital Equipment,

Employee Benefits and Risk Management and Prince George's County's Capital Equipment, Executive Office Building, Employee Benefits, and Risk Management, and Commission-wide Initiatives. As these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each county's Recreational and Cultural Facilities, both of which are considered to be major funds of the Commission. Conversely, all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements, Schedules 7 - 9 in the Combining and Individual Statements Section of this report.

The basic proprietary fund financial statements can be found as Exhibits 7 - 9 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. The Commission uses fiduciary funds to account for the Employees' Retirement System Pension Trust, Postemployment Benefit Trust, and Private Purpose Trusts for each county, and two agency funds. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Commission's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary financial statements can be found as Exhibits 10 and 11 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Commission has also included financial statements for each county's portion of the governmental funds financial statements to reflect the relationship between the financing sources and responsibility for debt. The Notes to the Financial Statements can be found following Exhibit 11 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Commission's progress in funding its obligation to provide pension benefits and other post-employment benefits to its employees. Required supplementary information can be found immediately following the Notes to the Financial Statements.

### **Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Commission, assets exceeded liabilities by \$999.5 million at the close of the most recent fiscal year. A summary of the Commission's net position follows:

Summary of Net Position (millions)  June 30, 2014 and 2013								
	Governmental Activities			pe Activities	To	Change		
	2014	2013	2014	2013	2014	2013	2013-2014	
<u>Assets</u>								
Current and Other Assets	\$ 433.7	\$ 410.8	\$ 12.5	\$ 11.0	\$ 446.2	\$ 421.8	5.8%	
Capital Assets	768.9	730.1	65.0	69.0	833.9	799.1	4.4%	
Total Assets	1,202.6	1,140.9	77.5	80.0	1,280.1	1,220.9	4.8%	
Liabilities/Deferred Inflows								
Current Portion of Long-term								
Liabilities	26.7	26.4	0.4	0.6	27.1	27.0	0.4%	
Long-term Liabilities	194.2	164.0	3.9	3.9	198.1	167.9	18.0%	
Other Liabilities/Deferred Inflows	52.8	40.8	2.6	2.6	55.4	43.4	27.6%	
Total Liabilities	273.7	231.2	6.9	7.1	280.6	238.3	17.8%	
Net Position								
Net investment in Capital								
Assets	693.1	653.8	65.0	68.8	758.1	722.6	4.9%	
Unrestricted	235.8	255.9	5.6	4.1	241.4	260.0	-7.2%	
Total Net Position	\$ 928.9	\$ 909.7	\$ 70.6	\$ 72.9	\$ 999.5	\$ 982.6	1.7%	

Current and other assets increased by 5.8% and long-term liabilities increased by 18.0% both due to bonds being issued during FY14. Changes in other liabilities and deferred inflows were primarily a result of an increase in accounts payable. Changes in net position are discussed later.

By far the largest portion of the Commission's net position reflects its investment in capital assets (e.g., land, buildings, machinery, equipment and intangibles and infrastructure), less any related debt used to acquire those assets that is still outstanding. The Commission uses these capital assets to provide services to citizens; consequently these assets are not available for future spending. Although the Commission's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The remaining balance of \$241.4 million of net position is unrestricted and may be used to meet the Commission's ongoing obligations to citizens and creditors. Changes in this balance are discussed later.

At the end of the current fiscal year, the Commission is able to report positive balances in both categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

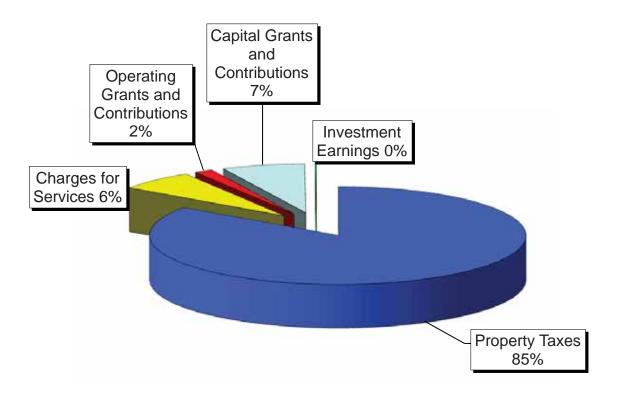
A summary of changes in net position follows:

Summary of Changes in Net Position (in millions) For the Fiscal Years Ended June 30, 2014 and 2013								
	Governmental Activities		Business-type Activities		Total		Total Percentage Change	
	2014	2013	2014	2013	2014	2013	2013-2014	
Program Revenues:								
Charges for Services	\$ 24.9	\$ 25.1	\$ 19.8	\$ 20.0	\$ 44.7	\$ 45.1	-0.9%	
Operating Grants and Contributions	5.8	6.1	0.1	-	5.9	6.1	-3.3%	
Capital Grants and Contributions	26.9	21.8	-	-	26.9	21.8	23.4%	
General Revenues:								
Property Taxes	320.7	327.6	-	-	320.7	327.6	-2.1%	
Investment Earnings	0.9	0.4	-	-	0.9	0.4	125.0%	
Total Revenues	379.2	381.0	19.9	20.0	399.1	401.0	-0.5%	
Expenses:								
General Government	17.9	16.9	-	-	17.9	16.9	5.9%	
County Planning and Zoning	58.6	45.5	-	-	58.6	45.5	28.8%	
Park Operations and Maintenance	204.8	199.3	-	-	204.8	199.3	2.8%	
Recreation Programs	66.4	55.8	=	=	66.4	55.8	19.0%	
Recreational and Cultural Facilities	-	-	31.1	29.5	31.1	29.5	5.4%	
Interest on Long-term Debt	3.4	3.1	_		3.4	3.1	9.7%	
Total Expenses	351.1	320.6	31.1	29.5	382.2	350.1	9.2%	
Increase (Decrease) in Net Position Before Transfers	28.1	60.4	(11.2)	(9.5)	16.9	50.9	-66.8%	
Transfers	(8.9)	(8.8)	8.9	8.8	-	_		
Increase (Decrease) in								
Net Position	19.2	51.6	(2.3)	(0.7)	16.9	50.9		
Net Position - beginning	909.7	858.1	72.9	73.6	982.6	931.7		
Net Position - ending	\$ 928.9	\$ 909.7	\$ 70.6	\$ 72.9	\$ 999.5	\$ 982.6		

During the current fiscal year the Commission's net position increased by \$16.9 million. This is largely a result of an increase in capital assets of \$34.8 million, \$32.7 million of grants and contributions, debt principal payments of \$10.7 million, offset by the increase in the OPEB liability of \$1.4 million and the Commission issued general obligation bonds for Montgomery County in the amount of \$14.0 million and Prince George's in the amount of \$26.6 million Charges for services increased in the Park Operations and Maintenance Activities and for Recreation Programs. Also, the Commission had a reduction in property taxes of \$6.9 million.

**Governmental activities.** Governmental activities increased the Commission's net position by \$19.2 million, thereby accounting for 114% of the total growth in the net position of the Commission. This increase is primarily attributable to capital grants receipts of \$26.9 million, added to an excess of ongoing revenues over ongoing expenses of \$1.2 million, which were offset by the transfers to business-type activities of \$8.9 million.

### **Revenues by Source - Governmental Activities**



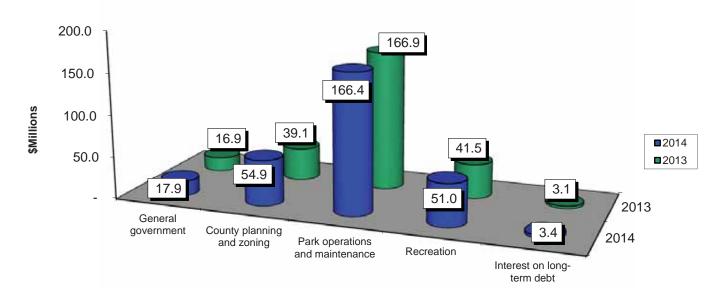
As the above diagram shows, property taxes make up 85% of Commission governmental revenues.

As is reflected in the following chart, the Commission's governmental activities are largely supported by general revenues and in particular property taxes. Charges for services and operating grants cover 8.7% of governmental activities expenses.

The overall total cost of services and net cost of services increased by 9.5% and 9.7% respectively for FY 2014 compared to FY 2013.

Net Cost of Governmental Activities (000's) For the Fiscal Years Ended June 30, 2014 and 2013								
	)14	20	13	Percentage Change 2013 - 2014				
	Total Cost	Net Cost	Total Cost	Net Cost	Total Cost	Net Cost		
	Of Services	Of Services	Of Services	Of Services	Of	Of		
					Services	Services		
General Government	\$ 17,923	\$ 17,923	\$ 16,859	\$ 16,859	6.3%	6.3%		
County Planning and Zoning	58,570	54,885	45,516	39,088	28.7%	40.4%		
Park Operations and Maintenance	204,796	166,365	199,288	166,944	2.8%	-0.3%		
Recreation Programs	66,430	50,983	55,800	41,546	19.1%	22.7%		
Interest on Long-term Debt	3,413	3,413	3,098	3,098	10.2%	10.2%		
Total	\$ 351,132	\$ 293,569	\$ 320,561	\$ 267,535	9.5%	9.7%		

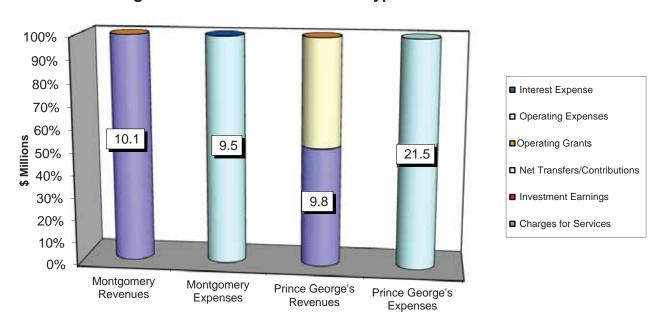
### **Net Cost by Function - General Government**



**Business-type Activities.** Business-type activities expenses in excess of revenues led to a decrease in the Commission's net position by \$2.3 million.

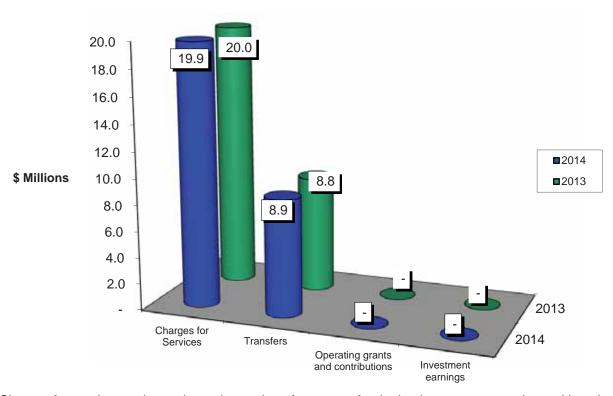
- Expenses of operating these recreational and cultural activities (including interest expense) exceeded charges for services, current operating grants and interest income by \$11.2 million.
- Governmental activities contributed \$8.9 million to support the enterprise activities. The funding is primarily for the Prince George's County business-type activities.

### **Changes in Net Position - Business-type Activities**



The operating losses occurred primarily as a result of operations at the Prince George's County Sports and Learning Center, the Equestrian Center/Multipurpose Arena, the Golf Courses, Regional Parks, and the Ice Rinks. More detail is provided later in the Proprietary Funds discussion.

## **Revenues by Source - Business-type Activities**



Charges for services make up the major portion of revenues for the business-type operations, although support from governmental operations (transfers) also makes up a significant portion.

As noted earlier, the Commission uses fund accounting to ensure and demonstrate compliance with finance- related legal requirements.

### Financial Analysis of the Commission's Funds

**Governmental funds.** The focus of the Commission's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Commission's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Commission's governmental funds reported combined ending fund balances of \$327.9 million, an increase of \$6.0 million in comparison with the prior year. Approximately 33.6% of this total amount, or \$110.0 million, constitutes unassigned fund balance, which is available for spending in future years and provides reserves for unforeseen expenditure needs. \$104.4 million of this balance is in the capital project funds. The remaining fund balances are restricted, committed or assigned to indicate that they are not available for new spending as \$93.1 million has been committed for contracts and purchase orders, \$35.9 million is restricted and \$88.9 million is assigned to fund fiscal year 2015 expenditures.

The General Fund is the primary operating fund of the Commission. At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$131.5 million, while total fund balance was \$210.0 million. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 35.4% of the total general fund expenditures and transfers out, while total fund balance represents 62.7% of the same amount.

The fund balance of the Commission's General Fund has decreased by \$32.8 million during the current fiscal year. Key factors that generated this decrease are as follows:

- A decrease of \$45.5 million was planned in the final budget for fiscal year 2014.
- Receipts from Charges for Services and Rentals and Concessions were \$.9 million higher than anticipated due to a slight increase the general economic conditions.
- Interest revenues were \$.7 million lower than anticipated in the general fund due to lower than budgeted interest rates.
- Control of expenditures generated \$15.6 million savings to provide funding for future years' budgets.

The capital project fund for Montgomery County has a total fund balance of \$8.1 million and Prince George's County has a fund balance of \$96.2 million, all of which represents authorized and funded projects that are not completed. The net change in fund balances during the current year in these funds were an increase of \$11.1 million in Montgomery County, and an increase of \$27.0 million in Prince George's County primarily due to the \$14.0 million general obligation bonds issued for Montgomery County and \$26.6 million general obligation bonds issued for Prince George's County, \$24.3 million transfer from the general fund to the capital projects fund for Prince George's County and construction grants realized of \$16.3 million in Montgomery County and \$3.3 million in Prince George's County. Expenditures for the fiscal year were \$20.8 million in Montgomery County and \$28.7 million in Prince George's County.

**Proprietary Funds.** The Commission has determined that certain recreational and cultural facilities should be predominantly self-supporting through user fees. Enterprise fund accounting and reporting is used to emphasize the self-supporting nature of these activities and to provide improved cost accounting information. Enterprise Fund accounting, which is on a commercial accounting accrual basis, more accurately reflects whether individual facilities return the full cost of the program.

One enterprise fund has been established in each county to account for the various facilities. Separate cost centers are maintained for each major type of facility including an historical airport, four ice rinks, three golf courses, four enclosed tennis facilities, three conference centers, an equestrian center, a multipurpose arena, a trap and skeet center, certain regional park facilities, a sports and learning complex and a marina. Four golf courses in Montgomery County have been leased to the Montgomery County Revenue Authority since April 2006.

The Commission's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Montgomery County fund at the end of the year amounted to \$4.5 million and those for the Prince George's County fund amounted to \$1.1 million. The total changes in net position for the funds were an increase in the Montgomery County fund of \$0.5 million and a decrease of \$2.8 million in the Prince George's County fund.

Summary comparative results of the financial operations of the Enterprise Funds follow:

Financial Operations of For the Fiscal Years En				` '			
		Montgo	•			Prince C	ū
		Cour	าเบ			Cou	inty
	<u>F</u>	Y2014	<u>F</u>	Y2013	<u>FY</u>	<u> /2014</u>	FY2013
Operating Revenues	\$	10,079	\$	9,833	\$	9,779	\$ 10,122
Operating Expenses, Excluding Depreciation		8,010		8,049	1	18,437	18,085
Operating Income (Loss), Excluding Depreciation		2,069		1,784		(8,658)	(7,963)
Depreciation		1,495		1,174		3,085	2,192
Operating Income (Loss)		574		610	(1	11,743)	(10,155)
Nonoperating Revenue (Expense)		14		(21)		(7)	6
Transfers/Contributions				-		8,922	8,826
Change in Net Position	\$	588	\$	589	\$ (	(2,828)	\$ (1,323)

Comparative Montgomery County key data are as follows:

	Montgor For the			•	•	Fund Kune 30, 2	-	•	,			
				erating venues				•	_	Income Depred	•	,
	FY201	4	_F\	/2013	Ch	nange	FY	2014	_F\	Y2013	Ch	nange
Event Centers Golf Courses Ice Rinks Indoor Tennis Park Facilities	4,60 1,80 2,93	4 1 9 2	\$	653 238 4,298 1,610 3,034	\$	60 (214) 303 199 (102)		19 24 1,097 510 419	\$	(141) 76 591 495 763	\$	160 (52) 506 15 (344)
Total	\$ 10,07	9	\$	9,833	\$	246	\$ 2	2,069	\$	1,784	\$	285

The Montgomery County Enterprise Fund revenues increased by \$246,000. The Golf Courses received \$24,000 from the Montgomery County Revenue Authority (MCRA). The Department of Parks has a long-term lease agreement with the MCRA for operating three of its golf courses. The Ice Rinks operating revenue rose due to increased participation in group lessons and facility rentals. Whereas the Park Facilities revenue decreased due to limited programs and merchandise sales at Brookside Gardens, because of the parking lot construction reduced the number of parking spaces. Operating income, excluding depreciation, increased by \$285,000. This increase is mainly due to the Ice Rinks cost decreasing due to the final debt service payment of \$227,961 being paid this fiscal year, also administration and chargebacks were lower.

Comparative Prince George's County key data are as follows:

			•	Enterpris Ended Jui		•	,	,				
				perating					_	Income (	,	
			Re	evenues				Excl	uding	g Deprecia	ation	
	F	Y2014	F	Y2013	Cł	nange	F	Y2014	F	Y2013	_Cr	ange
Airport	\$	204	\$	249	\$	(45)	\$	(200)	\$	(212)	\$	12
Equestrian Center/Arena		1,245		1,408		(163)		(1,457)		(1,367)		(90)
Golf Courses		2,190		2,323		(133)		(1,006)		(1,011)		5
Ice Rinks		501		546		(45)		(838)		(707)		(131)
Tennis Bubbles/Administration		355		319		36		(1,133)		(1,077)		(56)
Trap and Skeet Center		1,911		1,919		(8)		42		111		(69)
Sports and Learning Complex		3,249		3,292		(43)		(3,806)		(3,290)		(516)
Bladensburg Marina		124		66		58		(260)		(410)		150
Total	\$	9,779	\$	10,122	\$	(343)	\$	(8,658)	\$	(7,963)	\$	(695)

The Prince George's County Enterprise Fund revenues decreased by \$343,000 and the operating loss, excluding depreciation, increased by \$695,000. The major changes occurred in the Equestrian Center, Golf Courses, Ice Rinks and Sports and Learning Complex, which were due to decrease in sales, rentals and event bookings for all facilities. The operating loss increase of \$695,000 is largely due to the Sports and Learning Complex upgrades to broad band, and overall facilities increases of utility cost of \$96,000 and personnel costs increased by \$355,000. By policy, the goal of the Enterprise Fund programs is to provide specialized fee-based recreation facilities and services, managed to control costs to match revenue and/or subsidies and marketed to enhance the County's tourism efforts. Also, the fee structures at all facilities are designed for maximum participation with General Fund support.

### **General Fund Budgetary Highlights**

The Commission's park, recreation, planning and general administrative functions are financed primarily by five legally designated property taxes that must be levied on a separate County basis. These functions are accounted for in accounts within the General Fund, each of which has its own budget, and is presented separately in the Notes to the Financial Statements.

A summary of the Montgomery County budget to actual variances follows:

Montgomery County Budget to Actual V For the Year Ended June 30,		es (000's)		
	Admi	nistration		Park
	Α	ccount	A	ccount
Favorable property tax collections	\$	296.0	\$	789.0
(Unfavorable) Favorable charges for services		(55.0)		487.0
(Unfavorable) intergovernmental revenue		(141.0)		(350.0)
(Unfavorable) investment revenue		(18.0)		(44.0)
Favorable other revenue		-		66.0
Total favorable/(unfavorable) revenue variance		82.0		948.0
Expenditure savings		2,150.0		599.0
Favorable other financing sources (uses)		-		(142.0)
Total favorable budgetary variance	\$	2,232.0	\$	1,405.0
		_		

Property tax collections were higher than budgeted due to increases in the Real Property assessable base. Charges for Services were down in the Administration Account and up in the Park Account. The Administration Account experienced decreased receipts from Forest Conservation fees which were fewer and smaller than anticipated while the Park Account came in over budget primarily due to increased Ballfield fees from local parks. Unfavorable variances in investment revenue in the Administration and Park Accounts was due to low interest rates applied to cash balances. Intergovernmental revenue was down in both the Administration Account and the Park Account due to fewer grants received but was slightly offset by increased receipts from the County related to the Water Quality Protection Project. Other Revenue was over budget in the Park Account due to higher than budgeted Park Development fees and an increase in tree sales. Expenditure savings for both accounts were primarily a result of delays in filling vacant positions. The Park Account had additional savings from lower than budgeted gasoline expenses.

The results summarized above, in conjunction with fund balances carried forward, resulted in ending fund balances for Montgomery County as indicated in the following table:

Montgomery County Budgetary June 30, 20	•	00's	)
	Administration		Park
	Account		Account
Fund balance, budget basis	_		
Assigned	\$ 3,652.5	\$	469.0
Unassigned	3,332.7_		5,844.2
Total Budgetary Fund Balance	\$ 6,985.2	\$	6,313.2

A summary of the Prince George's County budget to actual variances follows:

Prince George's County Budge For the Year Ende		es (00	00's)	
	 nistration .ccount		Park ccount	 creation ccount
Favorable (unfavorable) property tax collections Favorable (unfavorable) charges for services Favorable (unfavorable) intergovernmental revenue (Unfavorable) investment revenue Favorable (unfavorable) other revenue Total (unfavorable) revenue variance	\$ (115.0) 15.0 (81.0) (100.0) (48.0) (329.0)	\$	627.0 168.0 - (457.0) 29.0 367.0	\$ 142.0 310.0 - (111.0) (52.0) 289.0
Expenditure savings Favorable other financing sources Total favorable budgetary variance	\$ 4,799.0 - 4,470.0	\$	4,069.0 1,567.0 6,003.0	3,960.0 - 4,249.0

Property tax collections in the Administration Account were below budget due to decreases in the assessable base. Although the assessable base was lower in the Park and Recreation accounts, property tax collections increased, due to the collections of penalties, interest and prior year taxes that were higher than budgeted. Charges for services increased in the Administration Account as a result of increased revenue generated from sales of maps and publications Charges for Services increased in the Park Account due to increased camp registrations and special event fees. Rentals and Concessions had increased program participation for the agricultural lease program along with overall increased facility bookings in the account. The Recreation Account is higher than budgeted from increased program registrations, bus trip revenue and admission fees. Intergovernmental Revenue decreased in the Administration Account due to lower than anticipated commercial and building permit fees and less revenue collected than anticipated for the County Swim Grant. The unfavorable variance in investment revenue in the Administration, Park and Recreation Accounts was due to low interest rates applied to cash balances. The expenditure savings were primarily the result of vacant positions in all of the Accounts. Additional savings in the Administration Account are the result of savings from professional service contracts.

The Recreation Account also generated expenditure savings from delays in CIP Projects for the Palmer Park Community Center and College Park Aviation Museum, which were deferred until FY15. Savings were also generated from negotiating a contract with lower rates for electricity expenses. Other Financing Sources were favorable in the Park Account due to savings in Debt Service from new bonds budgeted in FY14 but the expenditures will not be incurred until FY15.

The results summarized above, in conjunction with fund balances carried forward, resulted in ending fund balances for Prince George's County as indicated in the following table:

Prince George's Cou	 getary Fund E 0, 2014	Balan	ces (000's)		
	 ninistration Account		Park Account	F	Recreation Account
Fund balance, budget basis					
Assigned	\$ 6,475.2	\$	24,557.1	\$	8,738.4
Unassigned	 15,836.9		90,477.4		16,041.4
Total Budgetary Fund Balance	\$ 22,312.1	\$	115,034.5	\$	24,779.8

### **Capital Asset and Debt Administration**

Capital assets. The Commission's investment in capital assets for its governmental and business-type activities as of June 30, 2014 amounts to \$833.9 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, machinery, equipment and intangibles, park facilities, and roads. The total increase in the Commission's investment in capital assets for the current fiscal year was 4.4% (a 5.3% increase for governmental activities and a 5.7% decrease for business-type activities). The most significant increase is \$38.7 million for construction in progress for the governmental activities. The only significant capital asset changes in business-type activities consisted of depreciation of existing assets.

Proceeds of general obligation park acquisition and development bonds are accounted for in Capital Projects Funds until the projects are completed. Completed projects and construction in progress at year-end are shown as capital assets in the Government-wide Statement of Net Position. During fiscal year 2014 work continued on many projects, however, none were completed prior to the end of the fiscal year.

Expenditures on Montgomery County projects totaled \$20.8 million in fiscal year 2014, of which \$2.6 million was for land acquisition and \$18.2 million was for development. The land purchases represented the acquisition of about 40 acres of land. Major Park Development expenditures included \$1.8 million in expenditures for ball field initiatives, Germantown Town Center with construction costs to date of \$5.1 million of which \$1.7 million was in fiscal year 2014, \$1.5 million spent during fiscal year 2014 for Evans Parkway Neighborhood Park, and \$0.5 expended for restoration of historic structures. In addition, \$2.9 million was expended for play equipment and minor park renovations.

Prince George's County projects totaled \$28.7 million in fiscal year 2014, of which \$3.7 million was for land acquisition and \$25.0 million was for development. Land Acquisition included \$1.8 million for Land Preservation and \$1.8 million for County-Wide Local Park Acquisitions. Major Park Development expenditures include Improvements for Infrastructure with construction costs to date of \$4.5 million of which \$4.3 million was in fiscal year 2014, Palmer Park Community Center with construction costs to date of \$2.7 million of which \$2.2 million was in fiscal year 2014, Wells-Linson Complex with construction costs to date of \$4.2 million of which \$3.6 million was in fiscal year 2014, Walker Mill Regional Park with \$7.4 million in construction costs to date, of which \$1 million was in fiscal year 2014 and The Southern Regional Technology Recreation Complex with construction costs to date of \$16.1 million of which \$1.5 million was in fiscal year 2014. In addition, expenditures totaling \$2.2 million was spent for Play equipment replacement.

### **Commission's Capital Assets**

		Commissi	on's	•	(net of dep		ation) (\$00	0's)			
			Jun	e 30, 2014			,	June	30, 2013		
			В	usiness-				Ві	usiness-		Percent
	Gov	vernmental		type		Go	vernmental		type		Change
		Activities	A	ctivities	Total		Activities	A	ctivities	 Total	Total
Land	\$	354,989	\$	19,364	\$ 374,353	\$	348,348	\$	19,364	\$ 367,712	1.8%
Buildings and improvements		70,488		43,184	113,672		78,607		47,282	125,889	-9.7%
Infrastructure		104,715		-	104,715		106,846		-	106,846	-2.0%
Machinery, equip. & intangibles		26,276		2,231	28,507		22,619		2,086	24,705	15.4%
Construction in progress		212,416		247	212,663		173,730		247	173,977	22.2%
Total	\$	768,884	\$	65,026	\$ 833,910	\$	730,150	\$	68,979	\$ 799,129	4.4%

Additional information on the Commission's capital assets can be found in Note 4B of the Notes to Financial Statements in this report.

**Long-term debt.** Debt Service Funds are used to account for the payments on the Commission's general obligation debt, which includes Park Acquisition and Development Bonds (Park Bonds) and Advance Land Acquisition Bonds (ALA Bonds). The outstanding issues totaling \$113.3 million and the related debt service requirements to maturity are set forth in Note 4E of the Notes to the Financial Statements.

The Commission's general obligation bonds are unconditionally guaranteed by the Commission and the county for which issued. Debt service principal and interest expenditures for Park Bonds and ALA Bonds totaled \$14.3 million (Montgomery - \$4.2 million; Prince George's - \$10.1 million) for the fiscal year. Of the outstanding debt, Park Bonds totaled \$113.3 million (Montgomery County - \$46.0 million and Prince George's County - \$67.3 million) at June 30, 2014. Park Bonds debt service expenditures totaled \$14.0 million (Montgomery - \$3.9 million, Prince George's - \$10.1 million) for the fiscal year. The Commission's Metropolitan District (Park) tax includes a mandatory tax for debt service for Park Bonds of 3.6 cents per \$100 of assessed valuation for real property (9 cents for personal property) in Montgomery County and 4 cents per \$100 of assessed valuation for real property (10 cents for personal property) in Prince George's County. Debt service payments approximated 0.22 cents per \$100 of assessed valuation for real property and 0.55 cents per \$100 of assessed valuation for personal property and 3.30 cents per \$100 of assessed valuation for personal property for Prince George's County. The remainder of the proceeds of the mandatory taxes was used for park operation and maintenance expenditures in the respective counties.

The Commission's outstanding general obligation bonds have the following ratings:

Commissi	on General Oblig	gation Bond Ratings	
	June 30, 2	014	
	Moody's		
	Investor	Standard & Poor's	Fitch Ratings
	Services Inc.	Rating Services	
Montgomery County	Aaa	AAA	AAA
Prince George's County	Aa1	AAA	AA+

Details of the Commission's outstanding debt (net of unamortized discounts and premiums) at June 30, 2014 follow (\$000's):

### Commission's Outstanding Debt General Obligation and Revenue Bonds and Notes

			on's Outstandi 30, 2014 and 2	•			
	Governmen 2014	tal Activities 2013	Business-t 2014	ype Activities 2013	2014	otal	<u>Change</u>
General obligation bonds Revenue bonds and notes Total	\$ 113,326 - \$ 113,326	\$ 80,991 - \$ 80,991	\$ - \$ -	\$ - 222 \$ 222	\$ 113,326 - \$ 113,326	\$ 80,991 222 \$ 81,213	39.9% -100.0% 39.5%
			County Outsta 30, 2014 and 2				
	Governmen 2014	tal Activities 2013	Business-t 2014	ype Activities 2013	To	otal 2013	<u>Change</u>
General obligation bonds Revenue bonds and notes Total	\$ 46,046 - \$ 46,046	\$ 33,905 - \$ 33,905	\$ - - \$ -	\$ - 222 \$ 222	\$ 46,046 - \$ 46,046	\$ 33,905 222 \$ 34,127	35.8% -100.0% 34.9%
Total		Prince George			\$ 40,040	Ψ 54,121	34.970
		June 3	30, 2014 and 2	•			
	Governmen 2014	tal Activities 2013	Business-t 2014	ype Activities 2013	To	otal 2013	<u>Change</u>
General obligation bonds Total	\$ 67,280 \$ 67,280	\$ 47,086 \$ 47,086	\$ - \$ -	\$ - \$ -	\$ 67,280 \$ 67,280	\$ 47,086 \$ 47,086	42.9% 42.9%

The Commission's bonds and notes payable decreased by \$10.9 million due to scheduled principal payments. Also, the Commission issued general obligation bonds for Montgomery County in the amount of \$14.0 million and Prince George's in the amount of \$26.6 million.

State statutes limit the amount of general obligation debt the Commission may issue to the amount that can be redeemed within 30 years from date of issue by the taxes authorized for payment of the bonds. The legal debt margin for the Commission is \$1,536.3 million of debt service for Montgomery County and \$892.0 million of debt service for Prince George's County, which is in excess of the Commission's required debt service of \$44.9 million and \$66.1 million, respectively, over the 30 year period.

Additional information on the Commission's long-term debt can be found in Note 4E of the Notes to the Financial Statements.

### **Economic Factors and Next Year's Budgets and Rates**

The Commission continues to maintain a solid financial position and stable future outlook supported by the stability of its major revenue source, property taxes which represented 85% of the Governmental Funds revenues in FY 2014. Strong fiscal policies including fund balance reserves, interim financial reporting to monitor revenues and expenditures, and long-term fiscal plans enabled the Commission to respond to the strategies incorporated by the two County Governments in setting the FY 2015 tax rates and adopting the FY 2015 Budget.

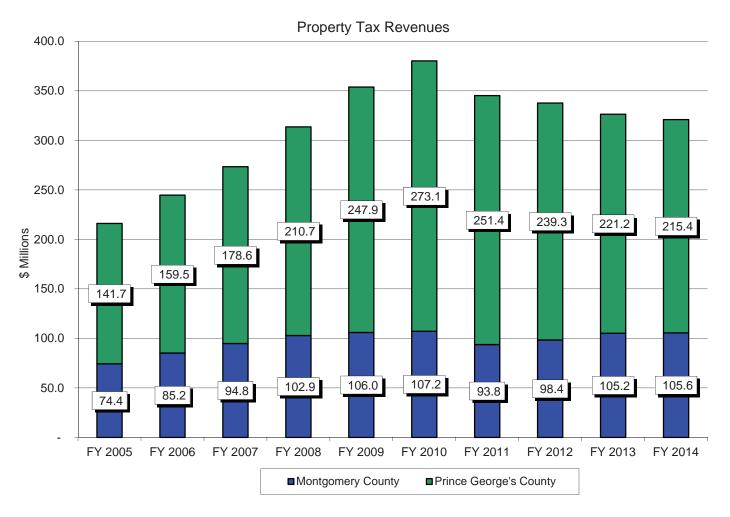
The Commission's property tax rates in the two counties are set based on different fiscal strategies. In Montgomery County, the Commission's property tax rates are set in conjunction with the Montgomery County Government property tax rates. In FY 2015 the Commission's total Montgomery County real property tax rate was increased by 0.30 cents and the personal property tax rate was increased by 0.75 cents and the taxable real property assessable base is projected to increase by 3.78%. Commission property tax revenue is budgeted to increase by 6.4% and budgeted expenditures are budgeted to increase 5.4% in the tax supported funds.

In Prince George's County, tax rates for the Commission remain unchanged between FY 2014 and FY 2015. In FY 2015 the real property assessable base is projected to increase by .84%. With the strong assessable base growth in prior years, property tax revenues increased at a greater rate than expenditures, enabling the Commission to budget a large

amount of current revenue to fund the capital improvement program keeping debt levels relatively low and providing capacity to assist the Prince George's County Government in funding programs they deliver to the community which are eligible to be funded by Commission property tax revenues. These expenditures are referred to as project charges. These project charges have been decreasing due to a declining assessable base in the county even though overall tax rates for the Commission have been held constant. The project charges decreased from \$17.2 million in FY 2013 to \$14.9 million in FY 2014 and for FY 2015, they are budgeted at \$13.7 million.

One-third of the property in the state of Maryland is inspected and revalued by the State Department of Assessments and Taxation each year so that all real property is inspected and revalued once every three years. The three-year cycle results in a smoothing effect on property tax revenues. In times of slowing or decreasing growth, the assessable base declines at a slower rate which affords the Commission time to adjust its service delivery and spending levels in response to what is economically affordable. When the economy is recovering, the assessments growth rate will lag somewhat.

Property tax revenues over the past 10 years are displayed in the chart below.



At year-end, the Commission had a budget basis fund unreserved balance in the General Fund of \$175.6 million. Of this amount, \$43.9 million is assigned fund balance and \$131.7 million is unassigned as of June 30, 2014. Of the unassigned portion, \$122.4 million is from Prince George's County operations and will be utilized in future years to build out an aggressive capital improvement program and maintain a stable tax rate in accordance with its long-term fiscal plan.

The Commission's Montgomery County activities are subject to spending affordability guidelines of Montgomery County Government. In Prince George's County, a Spending Affordability Committee makes recommendations during the budgetary process to the County Executive and the County Council concerning spending affordability of the Commission's Prince George's County operations.

The spending affordability processes along with close monitoring of financial results and projections during the fiscal year add to the solid foundation of financial management and assist the Commission in meeting the challenge of providing enhanced public services at an economical cost.

### **Requests for Information**

The financial report is designed to provide a general overview of the Commission's finances for all those with an interest in the Commission's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Department of Finance, Office of Secretary-Treasurer, The Maryland-National Capital Park and Planning Commission, 6611 Kenilworth Avenue, Riverdale, Maryland 20737. This report can also be found on the Commissions website, http://www.mncppc.org (See Budget/CAFR).

Exhibit 1

## Statement of Net Position June 30, 2014

				D-i			Component
		O =		Primary Governr	neni		Unit
	_	Governmental Activities		Business-type Activities	_	Total	Total
ASSETS							
Equity in Pooled Cash and Investments	\$	370,852,807	\$	11,606,335	\$	382,459,142	\$ 551,487
Receivables - Taxes, net of allowance for uncollectibles		5,995,989		-		5,995,989	-
Receivables - Other		1,657,300		8,014		1,665,314	66,623
Due from County Governments		7,226,163		11,773		7,237,936	-
Due from Other Governments		9,251,546		-		9,251,546	-
Inventories		450,724		891,682		1,342,406	-
Deposits and Other		2,395,671		-		2,395,671	939
Restricted Cash, Cash Equivalents and Investments:							
Unspent Debt Proceeds		35,874,767		-		35,874,767	-
Investments		-		-		-	59,851
Capital Assets:							
Land and Construction in Progress		567,405,110		19,610,635		587,015,745	-
Other Capital Assets, Net of Accumulated Depreciation		201,478,696		45,415,109		246,893,805	2,061
Total Assets	_	1,202,588,773		77,543,548		1,280,132,321	680,961
LIABILITIES							
Accounts Payable and Other Current Liabilities		45,839,771		1,313,627		47,153,398	19,544
Accrued Interest Payable		725,911		-		725,911	-
Due to Other Governments		90		-		90	-
Deposits and Fees Collected in-Advance		6,187,952		1,315,249		7,503,201	-
Claims Payable:							
Due within One Year		4,535,265		-		4,535,265	-
Due in more than One Year		9,662,704		-		9,662,704	-
Compensated Absences:							
Due within One Year		10,049,297		429,238		10,478,535	-
Due in more than One Year		9,384,978		524,550		9,909,528	-
Bonds and Notes Payable:							
Due within One Year		12,094,850		-		12,094,850	-
Due in more than One Year		101,231,110		-		101,231,110	-
Net Other Post Employment Benefit Obligations							
Due in more than One Year		65,102,768		2,940,912		68,043,680	-
Net Pension Obligations							
Due in more than One Year	_	8,834,923		397,579		9,232,502	-
Total Liabilities		273,649,619		6,921,155	_	280,570,774	19,544
DEFERRED INFLOW OF RESOURCES							
Property Taxes Collected in-advance	_	13,500		-	_	13,500	
Total Deferred Inflow of Resources	_	13,500			_	13,500	
NET POSITION							
Net Investment in Capital Assets		693,097,777		65,025,744		758,123,521	_
Temporarily Restricted		-					471,349
Unrestricted		235,827,877		5,596,649		241,424,526	190,068
	\$ -	928,925,654	\$ -	70,622,393	\$ -	999,548,047	\$ 661,417

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Exhibit 2

Statement of Activities For the Year Ended June 30, 2014

		<b>a</b> .	Program Revenues		Net (E	Net (Expense) Revenue and Changes in Net Position	Changes in Net Position	u
			Operating	Capital		Primary Government		
Functions/Programs	Expenses	Charges for	Grants and	Grants and	Governmental	Business-type	Total	Component
Primary Government: Governmental Activities:						Solitan	000	
General Government	\$ 17,923,030	€9	49 1	<del>4</del>	(17,923,030) \$	66	\$ (050,825)	•
County Planning and Zoning	58,569,504	2.798.897	885.853	,	(54.884.754)	•		1
Park Operations and Maintenance	204,795,846		4,091,322	26.872,184	(166,365,253)		(166.365.253)	•
Recreation Programs	66,430,209	-	822,918	•	(50.982,706)	,	(50.982.706)	•
Interest on Long-term Debt	3,413,225		•		(3,413,225)		(3,413,225)	1
Total Governmental Activities	351,131,814	4 24,890,569	5,800,093	26,872,184	(293,568,968)	'	(293,568,968)	
Business-type Activities: Recreational and Cultural Facilities	31,055,261	19,790,531	66,687	,	,	(11,198,043)	(11,198,043)	•
Total Business-type Activities	31,055,261	19,790,531	66,687			(11,198,043)	(11,198,043)	
Total Primary Government	\$ 382,187,075	\$ 44,681,100	\$ 5,866,780 \$	\$ 26,872,184 \$	(293,568,968)	(11,198,043) \$	(304,767,011) \$	,
Component Unit: Park Operations and Maintenance	\$ 517,261 \$	30	\$ 752,521 \$	↔	•	<i>\$</i> 9 '	<del>\$</del>	235,290
	General Revenues: Property Taxes	.Se St.			320,703,674		320,703,674	
	Unrestricted In Transfers	Unrestricted Investment Earnings nsfers			966,672	36,424	1,003,096	
	Net Gene	Net General Revenues and Transfers	ι <sub>ν</sub>		312,748,126	8,958,644	321,706,770	,
	Chan	Change in Net Position			19,179,158	(2,239,399)	16,939,759	235,290
	Net Position - Beginning	ginning			909,746,496	72,861,792	982,608,288	426,127
	Net Position - Ending	ding		€	928,925,654	\$ 70,622,393 \$	999,548,047 \$	661,417

The notes to the financial statements are an integral part of this statement.

Exhibit 3

### Balance Sheet Governmental Funds June 30, 2014

		General		Montgomery County Capital Projects	ı	Prince George's County Capital Projects	3	Other Governmental Funds		Total Governmental Funds
ASSETS			-		_		•		_	
Equity in Pooled Cash and Investments	\$	234,724,641	\$	**	\$	74,776,497	\$	11,922,200	\$	321,423,338
Receivables - Taxes (net of allowance for uncollectibles)		5,964,139		-		-		31,850		5,995,989
Receivables - Other (net of allowance for uncollectibles)		368,046		-		-		-		368,046
Due from Other Funds Due from County Governments		5,466,476 481,192		4,291,379		-		2,453,058		5,466,476 7,225,629
Due from Other Governments		55,021		6,817,759		2,332,217		46,549		9,251,546
Inventories		-		-		2,002,217		450,724		450,724
Restricted Cash - Unspent Debt Proceeds				8,390,167		27,484,600		-		35,874,767
Other	_	22,579			_	106,568		_		129,147
Total Assets	\$ _	247,082,094	\$	19,499,305	\$ .	104,699,882	\$	14,904,381	\$ _	386,185,662
LIABILITIES										
Liabilities:										
Accounts Payable	\$	16,427,098	\$	3,663,752	\$	6,351,154	\$	598,646	\$	27,040,650
Accrued Liabilities		12,685,108		-		-		302,167		12,987,275
Retainage Payable		-		2,248,001		2,102,752		-		4,350,753
Due to Other Funds		-		5,466,476		-		-		5,466,476
Due to County Governments		60		-		-		30		90
Deposits and Fees Collected in-Advance	_	5,816,182		-	_	-		371,770	_	6,187,952
Total Liabilities	_	34,928,448		11,378,229	_	8,453,906		1,272,613	_	56,033,196
DEFENDED INITION OF BECOURES										
DEFERRED INFLOW OF RESOURCES Property Taxes Collected in-advance		2,202,079						10 500		0.045.570
Total Deferred Inflow of Resources	-	2,202,079	-		-			13,500	-	2,215,579 2,215,579
Total Deleties willow of Floodiess	-	2,202,013	•		-			13,300	-	2,213,379
FUND BALANCES:										
Restricted for:										
Parks		-		8,390,167		27,484,600		17,145		35,891,912
Committed to:										
Planning		12,985,881						49,751		13,035,632
Parks		16,431,810		21,268,913		36,118,379		677,027		74,496,129
Recreation Assigned to:		5,109,082		-		-		463,985		5,573,067
Planning		10,127,682				_		4,570,658		14,698,340
Parks		25,026,135		_		32,642,997		2,005,820		59,674,952
Recreation		8,738,393		-				5,833,882		14,572,275
Unassigned:	_	131,532,584		(21,538,004)						109,994,580
Total Fund Balances		209,951,567		8,121,076		96,245,976		13,618,268		327,936,887
Total Liabilities and Fund Balances	\$_	247,082,094	\$	19,499,305	\$ _	104,699,882	\$	14,904,381		
					-					
Amounts reported for governmental activities in the statement of net pos	ition									
are different because:										
Capital assets used in governmental activities are not financial										
resources and, therefore, are not reported in the funds.										758,970,009
Other long-term assets are not available to pay for current-period	expe	nditures								
and therefore are deferred in the funds.										1,665,164
Internal service funds are used by management to charge the co	sts of o	capital								
equipment financing, risk management, group insurance and										
the Executive Office Building. The assets and liabilities of the	interna	al								
service funds are included in governmental activities in the sta	ternen	it oi								
net position.	L	4								44,963,783
Some of the Commission's taxes will be collected after year-end,										
available soon enough to pay for the current period's expendi	ures,	and								
therefore are reported as deferred revenue in the funds.										2,202,079
Long-term liabilities, including bonds payable, are not due and pa	yable i	in the								
current period and therefore are not reported in the funds.										(206,812,268)
Net Position of Governmental Activities								:	5	928,925,654
									200	

Exhibit 4

### THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

# Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2014

	_	General	Montgomery County Capital Projects	<del></del>	Prince George's County Capital Projects		Other Governmental Funds	_	Total Governmental Funds
REVENUES									
Property Taxes	\$	319,285,321 \$	-	\$	-	\$	1,705,774	\$	320,991,095
Intergovernmental -									
Federal		184,462	-						184,462
State		478,453	7,634,874		3,256,611		2,871		11,372,809
Charges for Consists		2,730,797	8,640,047		•		1,997,996		13,368,840
Charges for Services Rentals and Concessions		9,542,777	-		-		3,148,141		12,690,918
Interest		5,314,010 592,913	6,370		211,889		5,960,626 33,860		11,274,636 845,032
Contributions		196,462	699,452		211,009		209,052		1,104,966
Miscellaneous		415,007	60		410,068		99,880		925,015
Total Revenues	_	338,740,202	16,980,803		3,878,568	•	13,158,200	-	372,757,773
EXPENDITURES Current -				-		•		-	
General Government		17,915,857							17,915,857
Planning and Zoning		55,858,863	_				3,286,657		59,145,520
Park Operations and Maintenance		188,543,149	_		-		2,471,173		191,014,322
Recreation		61,753,793	-		-		5,284,030		67,037,823
Contributions		-	-		-		1,404,544		1,404,544
Debt Service -									
Principal		-	-		-		10,741,975		10,741,975
Interest		-	-		-		2,984,223		2,984,223
Other Debt Service Costs		-	-		-		539,209		539,209
Capital Outlay -									
Park Acquisition		•	2,616,500		3,714,098		-		6,330,598
Park Development	_		18,168,907	_	25,014,156	_	-	_	43,183,063
Total Expenditures	_	324,071,662	20,785,407	-	28,728,254	-	26,711,811	_	400,297,134
Excess (Deficiency) of Revenues over Expenditures	_	14,668,540	(3,804,604)	-	(24,849,686)	-	(13,553,611)	_	(27,539,361)
OTHER FINANCING SOURCES (USES)									
General Obligation Bonds Issued		-	14,000,000		26,565,000		-		40,565,000
Premiums on Bonds Issued		-	623,603		1,247,204		-		1,870,807
Transfers In		218,259	350,000		24,255,000		14,149,247		38,972,506
Transfers Out	_	(47,646,467)	(6,370)		(211,889)	_	(30,000)		(47,894,726)
Total Other Financing Sources (Uses)	_	(47,428,208)	14,967,233		51,855,315	_	14,119,247		33,513,587
Net Change in Fund Balances		(32,759,668)	11,162,629		27,005,629		565,636		5,974,226
Fund Balances - Beginning		242,711,235	(3,041,553)		69,240,347	_	13,052,632	-	321,962,661
Fund Balances - Ending	\$	209,951,567 \$	8,121,076	\$	96,245,976	\$	13,618,268	\$	327,936,887

Exhibit 5

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds To the Statement of Activities For the Year Ended June 30, 2014

Amounts reported for governmental activities in the Statement of Activites (Exhibit 2) are different because:

Net change in fund balances -- total governmental funds (Exhibit 4)

5,974,226

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capitalized expenditures exceeded depreciation in the current period.

Capitalized Expenditures
Depreciation Expense
Net adjustment

47,008,437 (14,342,761)

32,665,676

In the Statement of Activities, donated land activity that has no impact on financial resources is also included in the Statement of Activities.

Donations

6,641,200

Net adjustment

6,641,200

Tax revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds. This is the amount by which the deferred revenues changed from last fiscal year.

(287,421)

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.

General Obligation Debt incurred Repayments of Principal Net adjustment (42,108,803) 10,694,483

(31,414,320)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds. This amount is the unfunded cost of other post employment benefits, pension obligation, compensated absences and other expenses.

(1,820,063)

Accrued interest expense reported in the Statement of Activities does not require the use of current financial resources and, therefore, is not reported as expenditures in governmental funds. The amount is the impact of the net change in the liabilities from the prior year.

(1,199,939)

Internal service funds are used by management to charge the costs of capital equipment financings, employee benefits, risk management and Executive Office Building costs, to individual funds.

The change in net position of certain activities of internal service funds is reported with governmental activities.

Change in net position of governmental activities (Exhibit 2)

\$ 8,619,799 \$ 19,179,158

Exhibit 6

### Statement of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual - General Fund For the Year Ended June 30, 2014

	_	Budgete	ed An	nounts				Variance
		Original		Final		Actual		Positive (Negative)
Revenues:	_		_				-	· · · · · · · · · · · · · · · · · · ·
Property Taxes	\$	317,546,179	\$	317,546,179	\$	319,285,321	\$	1,739,142
Intergovernmental		3,193,262		3,966,380		3,393,712		(572,668)
Charges for Services		9,125,639		9,125,639		9,542,777		417,138
Rentals and Concessions		4,805,900		4,805,900		5,314,010		508,110
Interest		1,323,600		1,323,600		592,913		(730,687)
Miscellaneous		439,500	_	615,333		611,469		(3,864)
Total Revenues	_	336,434,080	_	337,383,031		338,740,202	-	1,357,171
Expenditures/Encumbrances:								
Current -								
General Government		18,698,950		18,698,950		17,977,824		721,126
County Planning and Zoning		56,988,608		57,202,768		50,975,069		6,227,699
Park Operation and Maintenance		194,983,841		194,998,831		190,331,109		4,667,722
Recreation Programs	_	62,393,002		63,112,803		59,152,810	_	3,959,993
Total Expenditures/Encumbrances		333,064,401	_	334,013,352	-	318,436,812	-	15,576,540
Excess of Revenues over								
Expenditures/Encumbrances	_	3,369,679	_	3,369,679		20,303,390	-	16,933,711
Other Financing Sources (Uses):								
Transfers In		353,400		353,400		218,259		(135,141)
Transfers Out		(49,207,320)		(49,207,320)		(47,646,467)		1,560,853
Total Other Financing Sources (Uses)		(48,853,920)	_	(48,853,920)	-	(47,428,208)	-	1,425,712
Excess of Revenues and Other Financing Sources over Expenditures/Encumbrances								
and Other Financing Uses - Budget Basis	\$	(45,484,241)	\$_	(45,484,241)		(27,124,818)	\$ .	18,359,423
Fund Balances - Budget Basis, Beginning					-	202,549,612		
Fund Balances - Budget Basis, Ending					\$ .	175,424,794		

Exhibit 7

Governmental

## Statement of Net Position Proprietary Funds June 30, 2014

	Rueinos	e-tur	oe Activities - Enterg	rico	Eundo		Activities-
		reati	onal and Cultural A	ctivit	ies		Internal
	Montgomery		Prince George's				Service
	County		County	_	Totals	_	Funds
ASSETS							
Current Assets:				_			
Equity in Pooled Cash and Investments \$		\$		\$	11,606,335	\$	49,429,469
Accounts Receivable	7,864		150		8,014		1,289,254
Due from County Government	2,333		9,440		11,773		534
Deposits and Other			-		-		601,360
Inventories	146,602		745,080	_	891,682	_	
Total Current Assets	7,233,623		5,284,181		12,517,804	_	51,320,617
Noncurrent Assets:							
Capital Assets:							
Land	11,584,468		7,779,131		19,363,599		748,497
Buildings and Improvements	27,135,692		72,340,644		99,476,336		2,767,613
Machinery, Equipment and Intangibles	2,167,709		5,827,817		7,995,526		33,316,247
Construction in Progress	247,036		*	_	247,036		
	41,134,905		85,947,592		127,082,497		36,832,357
Less - Accumulated Depreciation	(21,467,847)		(40,588,906)		(62,056,753)	_	(26,918,560)
Total Capital Assets, Net of Depreciation	19,667,058		45,358,686		65,025,744	_	9,913,797
Total Noncurrent Assets	19,667,058		45,358,686		65,025,744	_	9,913,797
Total Assets	26,900,681		50,642,867	-	77,543,548	_	61,234,414
LIABILITIES							
Current Liabilities:							
Accounts Payable	165,419		297,276		462,695		1,412,189
Claims Payable	, ·				-		4,535,265
Accrued Salaries and Benefits	264,740		586,192		850,932		48,904
Compensated Absences	120,706		308,532		429,238		55,498
Deposits and Fees Collected in-Advance	1,277,182		38,067		1,315,249		
Total Current Liabilities	1,828,047		1,230,067	_	3,058,114	_	6,051,856
None (week Link liking)							
Noncurrent Liabilities: Claims Payable							0.660.704
Compensated Absences	152,326		372,224		524,550		9,662,704 91,933
	,						
Net Other Post Employment Benefit Obligations Net Pension Obligation	616,398 99,384		2,324,514		2,940,912		464,138
Total Noncurrent Liabilities		-	298,195	-	397,579		10.010.775
Total Liabilities	868,108 2,696,155	-	2,994,933 4,225,000	-	3,863,041 6,921,155	_	10,218,775
Total Liabilities	2,090,100	-	4,225,000	_	6,921,155	-	16,270,631
NET POSITION							
Net Investment in Capital Assets	19,667,058		45,358,686		65,025,744		9,913,797
Unrestricted	4,537,468	_	1,059,181	_	5,596,649	_	35,049,986
Total Net Position \$	24,204,526	\$ _	46,417,867	\$ _	70,622,393	\$	44,963,783

Exhibit 8

### Statement of Revenues, Expenses, and Changes in Fund Net Position Proprietary Funds For the Year Ended June 30, 2014

		Busine	Funds		Governmental			
		Re	ecrea	tional and Cultural A	Activi	ties		Activities- Internal
		Montgomery		Prince George's			•	Service
		County		County		Totals		Funds
Operating Revenues:								
Intergovernmental	\$	66,687	\$	-	\$	66,687	\$	_
Sales		618,549		2,296,251		2,914,800		_
Charges for Services		6,241,021		4,530,002		10,771,023		42,993,059
Claim Recoveries		-		-		-		775,443
Rentals and Concessions		3,152,468		2,952,240		6,104,708		-
Total Operating Revenues		10,078,725		9,778,493		19,857,218		43,768,502
Operating Expenses:								
Cost of Goods Sold		378,017		1,473,069		1,851,086		-
Personal Services		4,586,570		10,726,799		15,313,369		1,617,791
Supplies and Materials		577,404		1,712,416		2,289,820		103,638
Claims Incurred		_		-		_		19,153,300
Insurance		-		-		-		7,108,876
Communications		37,945		364,095		402,040		-
Utilities		1,004,916		1,816,400		2,821,316		-
Maintenance		409,426		783,219		1,192,645		-
Contractual Services		775,502		924,826		1,700,328		1,032,259
Other Services and Charges		240,035		349,721		589,756		3,888,328
Administrative Services		-		286,300		286,300		· · · · · -
Depreciation		1,494,953		3,085,036		4,579,989		2,318,075
Total Operating Expenses	•	9,504,768		21,521,881		31,026,649		35,222,267
Operating Income (Loss)		573,957		(11,743,388)		(11,169,431)		8,546,235
Nonoperating Revenues (Expenses):								
Investment Earnings		18,197		18,227		36,424		121,640
Interest Expense, net of Amortization		(3,825)		-		(3,825)		
Loss on Disposal of Asset				(24,787)		(24,787)		(48,076)
Total Nonoperating Revenue (Expense)	-	14,372		(6,560)		7,812		73,564
Income (Loss) before Contributions and Transfers	-	588,329		(11,749,948)	•	(11,161,619)		8,619,799
Transfers				8,922,220		8,922,220		-
Total Contributions and Transfers	-		•	8,922,220	•	8,922,220		_
Change in Net Position	-	588,329	•	(2,827,728)	•	(2,239,399)		8,619,799
Total Net Position - Beginning		23,616,197		49,245,595		72,861,792		36,343,984
Total Net Position - Ending	\$ [	24,204,526	\$	46,417,867	\$	70,622,393	\$	44,963,783

Exhibit 9

## Statement of Cash Flows - Proprietary Funds For the Year Ended June 30, 2014

	_	Business-	rise Funds			
	_			nal and Cultural Ad Prince George's County	tivities	Governmental Activities- Internal Service Funds
Cash Flows from Operating Activities:	-	County	_	County	Totals	Oervice i unus
Receipts from Customers and Users	\$	9,994,976	\$	9,773,176 \$	19,768,152	\$ 43,665,366
Payments to Suppliers		(2,020,360)		(7,461,463)	(9,481,823)	(33,827,335)
Payments to Employees		(4,260,194)		(10,636,508)	(14,896,702)	(1,621,008)
Payments for Interfund Services Used		(310,800)		-	(310,800)	(751,873)
Payments for Administrative Charges	_	(1,429,841)		(286,300)	(1,716,141)	
Net Cash Provided (Used) by Operating Activities	_	1,973,781		(8,611,095)	(6,637,314)	7,465,150
Cash Flows from Noncapital Financing Activities:						
Transfers In from Other Funds		-		8,922,220	8,922,220	-
Transfers Out to Other Funds	_			<del>-</del>	-	
Net Cash Flows from Noncapital Financing Activities	_			8,922,220	8,922,220	
Cash Flows from Capital and Related Financing Activities:						
Acquisition and Construction of Capital Assets		(363,948)		(288,044)	(651,992)	(1,793,525)
Principal Paid on Bonds and Notes Payable		(222,228)		-	(222,228)	-
Interest Paid	_	(3,824)			(3,824)	
Net Cash Used by Capital and Related Financing Activities	-	(590,000)		(288,044)	(878,044)	(1,793,525)
Cash Flows from Investing Activities:						
Interest on Investments	_	18,197		18,227	36,424	121,640
Net Increase (Decrease) in Cash and Cash Equivalents		1,401,978		41,308	1,443,286	5,793,265
Cash and Cash Equivalents, July 1	_	5,674,846		4,488,203	10,163,049	43,636,204
Cash and Cash Equivalents, June 30	\$_	7,076,824	\$	4,529,511 \$	11,606,335	\$ 49,429,469

## Exhibit 9 continued

		Business-	rise Funds		
			 nal and Cultural Ad	ctivities	Governmental Activities-
		Montgomery	Prince George's		Internal
		County	 County	Totals	Service Funds
Reconciliation of Operating Income (Loss) to Net Cash					
Provided (Used) by Operating Activities:					
Operating Income (Loss)	\$	573,957	\$ (11,743,388) \$	(11,169,431)	\$ 8,546,235
Adjustments to Reconcile Operating Income (Loss) to					
Net Cash Provided (Used) by Operating Activities:					
Depreciation		1,494,953	3,085,036	4,579,989	2,318,075
Effect of Changes in Operating Assets and Liabilities in:					
Accounts Receivable		(7,850)	(150)	(8,000)	(335,078)
Due from Other Government		•	-	-	232,184
Inventories, at Cost		(22,005)	(45,658)	(67,663)	-
Accounts Payable		(3,041)	7,941	4,900	699,884
Claims Payable		· -	-	-	(3,745,241)
Accrued Salaries and Benefits		14,963	75,983	90,946	(14,778)
Compensated Absences		570	14,701	15,271	10,662
Interest Payable		(1,910)	_	(1,910)	
Net Pension Obligation		999	(3,572)	(2,573)	(247,692)
Net Other Post Employment Obligations		(956)	3,179	2,223	899
Revenue Collected in Advance		(75,899)	(5,167)	(81,066)	_
Total Adjustments	-	1,399,824	3,132,293	4,532,117	(1,081,085)
Net Cash Provided (Used) by Operating Activities	\$	1,973,781	\$ (8,611,095) \$	(6,637,314)	\$ 7,465,150

Exhibit 10

### Statement of Net Position Fiduciary Funds June 30, 2013

		Pension Trust Funds	. ,	Private Purpose Trust Funds	Agency Funds
ASSETS					
Equity in Pooled Cash and Investments	\$	468,947	\$	19,930,141	2,423,505
Cash		176,766		-	-
Fixed Income Securities		176,929,222		-	-
International Fixed Income Securities		8,978,006		-	-
Venture Capital/Alternative Investments		56,777,040		-	-
Corporate Stock		385,730,896		-	
International Corporate Stock		90,880,351		-	-
Real Estate Investments		54,261,714		-	-
Short Term Investments		39,539,970		-	_
Mutual Funds		24,772,156		-	-
Collateral for Securities Lending Transactions		47,700,258		-	_
Accounts Receivable		1,351,263		727	-
Land Held for Other Governments		-		61,586,352	-
Other		21,905		-	-
Total Assets		887,588,494		81,517,220	2,423,505
LIABILITIES					
Investment Payable		760,563		-	-
Accounts Payable		1,020,134		13,530	1,464,579
Claims Payable		466,487		-	-
Obligation for Collateral Received					
under Securities Lending Transactions		48,740,548		-	-
Deposits		_		-	958,926
Total Liabilities	-	50,987,732	_	13,530	2,423,505
NET POSITION					
Assets Held in Trust for:					
Land Held for Other Governments		-		61,586,352	-
Pension Benefits		796,135,587		-	-
Other Postemployment Benefits		40,465,175		-	-
Other Purposes		-		19,917,338	_
Total Net Position	\$ _	836,600,762	\$ _	81,503,690 \$	-

## Statement of Changes in Net Position Fiduciary Funds For the Year Ended June 30, 2014

		Pension Trust Funds		Private Purpose Trust Funds
ADDITIONS				
Contributions: Employer	\$	46,778,834	\$	
Plan Members	Ψ	5,413,595	φ	-
Plan Members for Current Benefits		2,067,287		_
Private Donations		_,		23,028
Total Contributions	-	54,259,716		23,028
Receipts from Commission Debt Service Funds		_		1,404,544
Federal Grants - Medicare		449,576		-
Investment Earnings:				
Interest		9,253,244		46,182
Dividends		694,863		-
Net Increase in the Fair Value of Investments	-	105,136,646		
Total Investment Earnings		115,084,753		46,182
Less Investment Advisory and Management Fees	-	(2,875,363)		
Net Income from Investing Activities	_	112,209,390		46,182
Securities Lending Activity				
Securities Lending Income		193,474		_
Securities Lending Fees	_	77,413		
Net Income from Securities Lending Activity	-	270,887		
Total Net Investment Income	_	112,480,277		46,182
Total Additions and Investment Income	-	167,189,569		1,473,754
DEDUCTIONS				
Benefits		50,896,048		-
Refunds of Contributions		237,399		-
Administrative Expenses		1,492,340		-
Contribution of Land		-		(78,321)
Other Tatal Dadications	_	50.005.707		24,334
Total Deductions	_	52,625,787		(53,987)
Change in Net Position Net Position - Beginning		114,563,782		1,527,741
Net Position - Beginning Net Position - Ending	¢_	722,036,980 836,600,762	\$	79,975,949 81,503,690
rect odition - Ending	Ψ=	000,000,702	Φ,	01,000,090

## **NOTES TO FINANCIAL STATEMENTS**

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## NOTES TO FINANCIAL STATEMENTS June 30, 2014

### (1) - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### (A) The Commission and Its Services

#### Background

The Maryland-National Capital Park and Planning Commission (the "Commission") is a body corporate of the State of Maryland established by the Maryland General Assembly in 1927. The Commission is a bi-county agency. It is empowered to acquire, develop, maintain and administer a regional system of parks in the defined Metropolitan District in Montgomery and Prince George's Counties and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County. The express powers of the Commission are provided in the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116. As a body corporate of the State of Maryland, the Commission is not generally subject to local county legislation such as the Tax Reform Initiative by Marylanders ("TRIM"), a Prince George's County Charter Amendment originally enacted in November 1978.

The major source of funding for the Commission's primary services are five property taxes levied on an individual County basis: Montgomery County administration tax - general administration and planning; Montgomery County park tax - park operations and debt service for park acquisition and development bonds; Prince George's County park tax - park operations and debt service for park acquisition and planning; Prince George's County park tax - park operations and debt service for park acquisition and development bonds; and the Prince George's County recreation tax for the recreation program. Five separate accounts are maintained within the General Fund to account for the Commission's primary services. Revenues and expenditures that can be specifically identified with a County are recorded in the appropriate account of that County and those that apply to both Counties are allocated to the appropriate accounts. Other funds and accounts are maintained on a Commission-wide or on a separate County basis as necessary and appropriate.

The provisions of Sections 15-115 and 15-116 of the Land Use Article of the Annotated Code of Maryland require that the Commission publish an annual financial report and that its financial statements be audited by independent certified public accountants. The accompanying financial statements have been presented to meet the financial reporting needs of the Commission and the requirements of Maryland law.

### **Financial Reporting Entity**

As required by accounting principles generally accepted in the United States of America (GAAP), these financial statements present the Commission and its blended component units, the ERS and the 115 Trust and discretely presented component unit, the Montgomery County Parks Foundation, Inc. (The Foundation). A blended component unit, although a legally separate entity, is, in substance, part of the Commission's operations and therefore data from these units are combined with data of the Commission. Accordingly, the financial statements of these component units are included as pension trust funds in the accompanying financial statements. The discretely presented component unit is included in the reporting unit because the Primary Government provides a significant amount of funding to the unit and appoints the governing board.

The Employees' Retirement System (ERS), administered by the 11 member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a contributory defined benefit pension system qualified under the Internal Revenue Code Section 401(a). The administrative operations are the responsibility of the ERS Staff and Board-appointed Administrator, who reports directly to the Board of Trustees. Publicly available Financial Statements for the ERS can be obtained at 6611 Kenilworth Avenue, Suite 100, Riverdale, Maryland 20737.

The Other Post-Employment Benefits Trust (115 Trust), administered by the 5 member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a trust qualified under the Internal Revenue Code Section 115 to provide health insurance benefits for eligible participants. Only employer funds are held in the trust. The administrative operations are the responsibility of the Administrator who is a Commission employee, and reports directly to the Board of Trustees.

The Montgomery County Parks Foundation helps fund parks and open space needs in Montgomery County, Maryland. The Foundation works in cooperation with private citizens, business, other foundations, the Commission and the Montgomery County Department of Parks to meet these parks and open space needs. The Foundation has a calendar year of December 31. The completed financial statements can be obtained at 9500 Brunett Avenue, Silver Spring, MD 20901.

In accordance with GAAP, the Commission represents a joint venture of Montgomery and Prince George's Counties, reportable in the notes to their respective financial statements. The financial data of the Commission pertinent to Montgomery County and Prince George's County for governmental funds are set forth on a County basis in Note 6.

### (B) Government-wide and Fund Financial Statements

The Commission follows accounting standards established by the Governmental Accounting Standards Board ("GASB").

The reporting requirements established by GASB include:

<u>Management's Discussion and Analysis</u> – GASB standards require that financial statements be accompanied by a narrative introduction and analytical overview of the Commission's financial activities in the form of "management's discussion and analysis" (MD&A). This analysis is similar to analysis the private sector provides in their annual reports.

<u>Government-wide Financial Statements</u> – The reporting model includes financial statements prepared using full accrual accounting for all of the Commission's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable), but also capital assets and long-term liabilities (such as buildings and infrastructure, including bridges and roads, and general obligation debt). Full accrual accounting also recognizes all revenues and the full cost to provide services each year, not just those received or paid in the current year or soon thereafter. Neither fiduciary funds nor component units that are fiduciary in nature are included in Government-wide financial statements.

The basic financial statements include both Government-wide (based on the Commission as a whole) and fund financial statements. The focus is on both the Commission as a whole and the fund financial statements, including the major individual funds of the governmental and business-type categories, as well as the fiduciary funds (by category). Both the Government-wide and fund financial statements (within the basic financial statements) categorize primary activities as either governmental or business-type. In the Government-wide Statement of Net Position and Statement of Activities, both the governmental and business-type activities columns are presented on a consolidated basis by column on a full accrual, economic resource basis, as discussed above. Eliminations have been made to minimize the double counting of internal activities. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

The Government-wide Financial Statements are made up of the following:

<u>Statement of Net Position</u> – The Statement of Net Position is designed to display the financial position of the Commission (government and business-type activities). The Commission reports all capital assets, including infrastructure, in the Government-wide Statement of Net Position and reports depreciation expense – the cost of "using up" capital assets – in the Statement of Activities. Net position is the excess of assets and deferred outflows over liabilities and deferred inflows. The net position of the Commission are presented in three categories – 1) net investment in capital assets; 2) restricted; and 3) unrestricted. The Commission generally first uses restricted net position for expenses incurred for which both restricted and unrestricted net position are

available. The Commission may defer the use of restricted net position based on a review of the specific transaction. The Commission has no restricted net position as of June 30, 2014.

Statement of Activities - The Government-wide Statement of Activities reports expenses and revenues in a format that focuses on the cost of each of the Commission's functions. The expense of each individual function is compared to the revenues generated directly by the function (for instance, through user charges or intergovernmental grants). The Government-wide Statement of Activities reflects both the gross and net cost per functional category (county planning and zoning, park operations and maintenance, recreation, etc.) that is otherwise being supported by general government revenues. The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants, and contributions. The program revenues must be directly associated with the function (county planning and zoning, park operations and maintenance, recreation, etc.) or a business-type activity. Program revenues include 1) charges for county planning and zoning services; 2) charges for park operations and maintenance; 3) rentals and concessions; 4) recreational and cultural facilities and events and 5) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported as general revenues. Direct expenses are considered those that are clearly identifiable with a specific function or segment. The Commission does not allocate indirect expenses. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

<u>Fund Financial Statements</u> – Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the Government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

In the fund financial statements, financial transactions and accounts of the Commission are organized on the basis of funds. The operation of each fund is considered to be an independent fiscal and separate accounting entity, with a self-balancing set of accounts recording cash and/or other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The governmental fund financial statements are presented on a current financial resource and modified accrual basis of accounting. This is the manner in which these funds are normally budgeted. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the Government-wide statements' governmental activities column, reconciliations are presented which briefly explain the adjustments necessary to reconcile the fund financial statements to the governmental activities column of the Government-wide financial statements.

The Commission's fiduciary funds, the Employees' Retirement System and the Other Post-Employment Benefits Fund, which are fiduciary in nature, are presented in the fund financial statements by fund type (pension, private purpose trust, and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the Commission, these funds are not incorporated into the Government-wide statements.

<u>Budgetary Comparison Schedules</u> – Demonstrating compliance with the adopted budget is an important component of the Commission's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets of state and local governments and have a keen interest in following the financial progress of their governments over the course of the year. For this reason, the Commission has chosen to make its General Fund budgetary comparison statement part of the basic financial statements. The Commission and many other governments revise their original budgets over the course of the year for a variety of reasons.

Since the Commission adopts its General Fund budget by accounts within each county, each of which has a dedicated tax levy, budgetary comparison summaries are presented for each account in Note 6. These accounts are as follows: Montgomery County Administration, Montgomery County Park, Prince George's County Administration, Prince George's County Park, and Prince George's County Recreation.

### (C) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The Government-wide, proprietary and pension trust and private purpose fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are generally recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Employee and employer contributions to pension trust funds are recognized as revenues (additions to net position) in the period in which employee services are performed. Both benefits and refunds paid are recognized as expenses (deductions from net position) in the period in which paid.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Commission considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Amounts not received within 60 days are reported as deferred revenue. Expenditures are generally recorded when a liability is incurred, as under the accrual basis of accounting. However, debt service expenditures, as well as expenditures related to claims and judgments, are recorded only when payment has matured and is due.

Property taxes, interest and grants associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Commission.

The Commission reports the following major governmental funds:

<u>General Fund</u> – The General Fund is the general operating fund of the Commission. It is used to account for the tax revenues and other revenues which fund the Commission's general operations and to account for all other financial resources except those required to be accounted for in another fund.

<u>Montgomery County and Prince George's County Capital Projects Funds</u> – These Capital Projects Funds are used to account for the acquisition, development or improvement of parkland and the acquisition or construction of major capital facilities other than those accounted for in the proprietary funds and the Advance Land Acquisition Accounts in the Private Purpose Trust Funds. The Commission maintains separate funds for each county.

The Commission reports the following major enterprise funds:

<u>Montgomery County and Prince George's County Enterprise Funds</u> – These Enterprise Funds are used to account for recreational and cultural facilities' operations that are financed and operated in a manner similar to private business enterprises. A separate Enterprise Fund is maintained for the enterprise operations of each county, each of which is considered a major fund.

Additionally, the Commission reports the following fund types:

<u>Other Governmental Funds</u> – The other governmental fund types used by the Commission are special revenue and debt service. Special revenue funds are used to account for specific revenues that are legally restricted for particular purposes. Debt service funds account for resources accumulated and payments made for principal and interest on long-term debt of governmental funds.

<u>Internal Service Funds</u> – Internal service funds are used to account for the financing of certain goods or services provided by one department to other departments of the Commission on a cost-reimbursement basis. There are eight internal service funds reported by the Commission: Montgomery County Capital Equipment Fund, Montgomery County Employee Benefits Fund, Montgomery County Risk Management Fund, Prince George's County Capital Equipment Fund, Prince George's County Executive Office

Building Fund, Prince George's County Employee Benefits Fund, Prince George's County Risk Management Fund, and Commission Wide Initiatives Fund.

The Commission reports the following fiduciary fund types:

<u>Pension Trust Funds</u> – The Employees' Retirement Fund is used to account for all activities of the Employees' Retirement System including accumulation of resources for, and payment of, retirement annuities and/or other benefits and the administrative costs of operating the system.

The Other Postemployment Benefits Fund is used to account for the accumulation of Commission resources for postretirement health care benefits provided by the Commission. The Commission is not required to make additional contributions unless obligated to do so by resolution. In fiscal years 2010 and 2011, the Commission suspended the 8 year phase-in of the actuarially based funding of Other Postemployment Benefits in connection with the implementation of the accounting requirements of GASB Statement No. 45 "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions". The Commission has resumed the phase-in during FY 2012, FY 2013 and FY 2014.

<u>Private-Purpose Trust Funds</u> – Private-purpose trust funds are used to account for funds whose principal and interest are legally held in trust and must be expended in accordance with their designated purposes. The most significant amounts included are the Advance Land Acquisition Accounts, which are used to acquire land for specific public uses, such as schools, libraries, parks or roads.

<u>Agency Funds</u> – The agency funds are used to account for the State retirement funds of participating Commission employees and retirees, and for certain deposits held.

In the process of aggregating data for the Government-wide financial statements, some amounts reported as interfund activity and balances in the funds should be eliminated or reclassified. As a general rule, the effect of interfund activity has been eliminated from the Government-wide financial statements. The effect of the interfund services provided and used between functions has not been eliminated in the Statement of Activities, since to do so would distort the direct costs and program revenues reported for the various functions concerned. Internal Service Funds are used by management to charge to funds using the service costs of capital equipment financing, risk management, employee benefits, Commission-wide initiatives, and the Executive Office Building. The assets and liabilities of the Internal Service Funds are included in the governmental activities column of the Statement of Net Position. The Commission eliminates internal service fund expenses by allocating the expenses to other functions. Expenses for capital equipment, risk management and Commission wide initiatives are allocated based on revenues, and for employee benefits based on salaries expense. The expenses of the Prince George's County Executive Office Building Fund are allocated to general government. The funds are so unique that a single allocation method was not appropriate.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

### (D) Assets, Liabilities, Deferred Inflow of Resources and Net Position

<u>Cash and Cash Equivalents</u> – Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and mature within three months of the date acquired by the Commission.

**Equity in Pooled Cash and Investments** – The Commission pools the cash and investments of all funds into a common pool to maintain investment flexibility and maximize earnings. The Commission's Finance Department manages the pool. Investment earnings are allocated to participating Funds based upon their average monthly equity in pooled cash balances. Commission investments, including those in the Pension Trust Fund, are stated at fair value.

<u>Property Taxes Receivable</u> – All property tax receivables are shown net of an allowance for uncollectible accounts of \$1,272,571 at June 30, 2014. The property tax receivable allowance is based on an aging of receivables, with increasing percentages applied to older receivables. Property taxes are levied and collected for the special taxing districts of the Commission by Montgomery and Prince George's County Governments, as appropriate. Semiannual tax payment plans are automatic for homeowners living in their properties unless they request an annual payment plan. Under the semiannual payment plan, one-half of the real property taxes are due by September 30 and the remaining one-half is due by December 31. Real property taxes are levied on July 1 each year and become delinquent on October 1 and January 1, at which time interest and penalties commence. Personal property and real property taxes levied for a fraction of a year are due when billed. Tax liens on real property are sold at public auction on the second Monday in June in Montgomery County and on the second Monday in May in Prince George's County for taxes that are delinquent.

The property tax revenues and rates of the Commission are not subject to any legislative limitations. However, the respective County Council approves such revenues and rates when budgets are adopted.

<u>Accounts Payable and Other Current Liabilities</u> – Accounts payable includes only short-term liabilities due and payable within the normal course of business.

Inventories – Inventories are valued at the lower of cost (first-in, first-out) or market for proprietary funds.

<u>Capital Assets</u> – Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, trails, dams and similar items), are reported in the applicable governmental or business-type activities columns in the Government-wide financial statements. The Commission defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed and actual costs are not known. Donated capital assets are recorded at estimated fair value at the date of donation.

Major outlays for capital assets and improvements are capitalized as projects are constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and Improvements	20 - 40
Infrastructure	15 - 60
Machinery and Equipment	5 – 10

<u>Compensated Absences</u> — Commission employees earn annual leave and sick leave in varying amounts, and are granted three days of personal leave annually. Some employees may also earn compensatory leave in lieu of overtime pay. There is no liability for unpaid accumulated sick leave since the Commission does not have a policy to pay any amounts when employees separate from service.

In the Government-wide financial statements, and proprietary fund types in the fund financial statements, compensated absences are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. When annual and sick leave are used or taken by employees, the expense is charged directly to the employees' cost center. Compensated absences for leave liabilities for employees charged to proprietary funds, are charged directly to the proprietary funds' cost center to which the employee is assigned. The year-end liability for annual leave and compensatory leave for all employees is calculated based on hours of leave available, priced at current salary rates plus applicable employer payroll taxes.

<u>Long-term Obligations</u> – In the Government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt

issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

<u>Fund Balances</u> - The Commission's policy is to maintain an adequate General Fund fund balance to provide liquidity in the event of an economic downturn and this policy is an important part of sound fiscal management. The Commission has adopted Resolution No. 06-21, a financial standard to maintain a minimum unrestricted fund balance of the General Fund so that at each fiscal year end this balance shall not be less than 3% to 5% of the current year's expenditures.

Fund balances, presented in the governmental fund financial statements, represent the difference between assets, liabilities and deferred inflow of resources reported in a governmental fund. GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", establishes criteria for classifying fund balances into specifically defined classifications based upon the type of restrictions imposed on the use of funds and has classified fund balances into the following five categories:

- **Nonspendable** Items that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventory and prepaid expenses.
- **Restricted** Items that are restricted by external parties such as creditors, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.
- Committed Items that have been committed for specific purposes pursuant to constraints imposed by a formal action (i.e. resolution) by the entity's "highest level decision-making authority", which the Commission considers actions taken by the Chairman and Vice-Chairman to be the highest level. These committed amounts could be changed by reversing the same type of action the Commission employed to previously commit the funds. The formal action should occur prior to the end of the reporting period.
- **Assigned** Amounts reflecting a government's intended use of resources for specific purposes require less formal actions. Also, the Commission can delegate assignment authority to the Planning Boards per the Land Use Article of the Annotated Code of Maryland.
- Unassigned This category is for any balances that have no restrictions placed upon them.

The Commission reduces restricted amounts first when expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available. The Commission reduces committed amounts first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

The Fund Balance in the General Fund Accounts is broken down as follows:

	Mo	ntgome	ery County	Pr					
	Administra	ation	Park	Administration		Park	Recreation		Total
Committed	\$ 4,102	2,082	\$ 4,337,676	\$ 8,883,799	\$	12,094,134	\$ 5,109,082	\$	34,526,773
Assigned	3,652	2,516	469,008	6,475,166		24,557,127	8,738,393		43,892,210
Unassigned	3,332	2,694	5,844,242	15,836,933		90,477,328	16,041,387	_	131,532,584
Total Fund Balance	\$ 11,087	7,292	\$ 10,650,926	\$ 31,195,898	\$ 1	27,128,589	\$ 29,888,862	\$	209,951,567

### **Encumbrances**

Encumbrance accounting is employed in the general, capital project and special revenue funds. Under this method, purchase orders, contracts, memoranda of understanding and other commitments outstanding at year-end do not constitute expenditures or liabilities. GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", provides additional guidance on the classification within the fund balances section of amounts that have been encumbered. Encumbrances of balances within the General and Capital Project funds are classified as committed. These encumbrances, along with encumbrances of balances in funds

that are restricted, committed or assigned, are not separately classified in the financial statements, and are summarized as follows:

General Fund - Montgomery County	8,439,758
General Fund - Prince George's County	26,087,015
Capital Projects Fund - Montgomery County	21,268,913
Capital Projects Fund - Prince George's County	36,118,379
Non-Major Governmental Funds	1,190,763

## (2) – EXPLANATION OF CERTAIN DIFFERENCES BETWEEN THE GOVERNMENTAL FUND BALANCE SHEET AND THE GOVERNMENT-WIDE STATEMENT OF NET POSITION

The governmental fund balance sheet (Exhibit 3) includes reconciliation between fund balance – total governmental funds and net position – governmental activities as reported in the Statement of Net Position (Exhibit 1). Details related to the most significant items on the reconciliation are as follows.

Capital assets used in governmental activities are not financial resources, and therefore are not reported in the funds. The capital assets related to governmental funds (not including internal service funds) include:

Land	\$ 354,240,901
Buildings and improvements	207,785,191
Infrastructure	241,902,933
Machinery, Equipment and Intangibles	61,688,287
Accumulated Depreciation on Buildings, Improvements	
and Machinery, Equipment and Intangibles	(319,063,015)
Construction in Progress	 212,415,712
Total	\$ 758,970,009

Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore are not reported in the funds. The long-term debt related to governmental funds (not including internal service funds) includes:

Bonds and Notes Payable:	
Due Within One Year	\$ 12,094,850
Due in More than One Year	101,231,110
Net Other Post Employment Benefit	
Obligations	64,638,630
Net Pension Obligations	8,834,923
Compensated Absences	
Due Within One Year	9,993,799
Due in More than One Year	9,293,045
Accrued Interest Payable	725,911
Totals	\$ 206,812,268

### (3) - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

## (A) Budgetary Information

The following procedures are used in establishing the annual budget.

On or before January 15, the Commission submits to the County Executive of each County a proposed annual budget for the respective accounts of the General Fund (including park debt service) and the Special Revenue Funds, and a budget plan for the respective Enterprise Funds and Internal Service Funds. The Capital Projects

Funds' budgets and six-year expenditure plans are submitted to the County Executive of Prince George's County prior to each November 1 and to the County Executive of Montgomery County prior to November 1 of each odd-numbered year. These budgets and plans include proposed expenditures and the means of financing them.

Each County Executive transmits the budgets and plans with recommendations to the respective County Council. The County Councils conduct public hearings on the budgets and plans, and the budgets and plans are legally adopted prior to July 1.

The legal level of budgetary control is the department or function for the Administration Accounts and the Montgomery County Park Account, and the Account level for Prince George's County Park Account, and Prince George's County Recreation Account. The Commission's expenditures may not exceed the total approved budget for each of the General Fund Accounts without prior approval by the respective County Council, except where grant funds received with the knowledge and approval of Prince George's County constitute an automatic budget amendment, thereby increasing the appropriations. Management is authorized to allow a department or function within a General Fund Account to be overspent by up to 10% of the approved budget without Council approval, provided the account in total is not overspent.

General Fund and Special Revenue Fund unencumbered appropriations lapse at year-end. Capital project appropriations do not lapse until the project is completed. The budget plans for the proprietary funds serve as a guide to the Commission and not as legally binding limitations.

Formal budgetary integration is employed as a management control device for the General Fund. The budget for the General Fund is adopted on a modified accrual basis consistent with GAAP except that encumbrances are treated as expenditures.

The actual expenditures in the General Fund Statements of Revenues, Expenditures/Encumbrances, and Changes in Fund Balances - Budget (Non-GAAP Budgetary Basis) and Actual are presented on a basis consistent with <a href="The Maryland-National Capital Park">The Maryland-National Capital Park</a> and Planning Commission Adopted Annual Budget. All expenditures made during fiscal year 2014 were within the legal limitations pertinent to the Commission. Under the budgetary method, current year outstanding encumbrances are charged to the budgetary appropriations and are considered expenditures of the current period. Governmental GAAP considers outstanding encumbrances as reservations of fund balances that are charged to expenditures in the period in which the goods or services are used or received.

Reconciliation from the Budget Basis to the GAAP Basis for the year ended June 30, 2014, as noted in Note 6 as follows:

	Montgomery County			Prince George's County				Total				
	Ad	dministration		Park	Ad	dministration		Park	F	Recreation		General
		Account		Account		Account		Account		Account		Fund
Adjustment to Expenditures To Increase - Encumbrances - June 30, 2013 To Decrease - Encumbrances -	\$	3,764,974	\$	4,247,753	\$	14,042,734	\$	10,396,097	\$	7,710,065	\$	40,161,623
June 30, 2014 Total Adjustment		(4,102,082)	_	(4,337,676) (89,923)		(8,883,799) 5,158,935		(12,094,134) (1,698,037)		(5,109,082) 2,600,983		(34,526,773) 5,634,850
Net Change in Fund Balance GAAP Basis	e: 	1,643,210		(1,874,035)		(5,146,893)		(22,445,749)		(4,936,201)	_	(32,759,668)
Budget Basis	\$	1,306,102	\$	(1,963,958)	\$	12,042	\$	(24,143,786)	\$	(2,335,218)	\$	(27,124,818)

### (4) - DETAILED NOTES ON ALL FUNDS

### (A) Cash and Investments

The Commission's deposits and investments as of June 30, 2014, totaled \$1,326,902,881. The Commission's unrestricted pool of deposits and investments (\$405,281,735) is available to all funds, except for the Pension Trust Funds.

### **Commission Cash and Investments**

<u>Custodial Credit Risk - Deposits -</u> At year-end, the carrying amount of cash deposits was \$3,048,333 and the bank balance was \$6,462,512. In addition, the Commission held cash at various locations totaling \$273,212. Of the bank balance, \$250,000 was covered by Federal depository insurance and the remainder was collateralized by \$6,212,512 securities held by a member of the Federal Reserve banking system in the name of the Commission and the Commission's bank.

In addition, the Commission had Certificates of Deposit with a carrying value (including accrued interest) of \$67,081,418 at June 30, 2014. The certificates, with an average life of 105.97 days, were covered by collateral of \$85,265,346, which is greater than bank balances for all applicable banks.

The Commission requires collateral for the bank balances of deposits and investments to be held in the Commission's name by the trust department of a bank other than the pledging bank. The Commission's policy was complied with throughout the year ended June 30, 2014. Collateral shall be maintained in excess of FDIC insurance coverage for all Commission bank cash accounts, certificates of deposits and time deposits.

<u>Money Market Deposits</u> - At year end the carrying value (fair value) of deposits in investment grade money market accounts is \$46,675,822. Of these deposits \$29,623 relates to cash and investments restricted for construction.

<u>Investments -</u> The Annotated Code of Maryland authorizes the Commission to invest in obligations for which the United States has pledged its full faith and credit for the payment of principal and interest, obligations that are issued by a Federal agency, repurchase agreements, bankers' acceptances, commercial paper, money market mutual funds, the State Treasurer's investment pool, and certificates of deposit. Commission bond proceeds may also be invested in municipal bonds and notes. The investment program also complies with the Commission's internal investment policy.

Statutes do not restrict the investment activity of the pension trust funds.

<u>Cash and Investments Restricted for Unspent Debt Proceeds</u> - At year-end, the Commission had \$35,874,767 of unspent bonds and note proceeds restricted to pay construction costs for various projects.

<u>Custodial Credit Risk - Investments -</u> For an investment, this is the risk that, in the event of the failure of the counterparty, the Commission will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Statutes require that securities underlying repurchase agreements have a fair value of at least 102% of the cost of the investment. If during the year, the fair value of securities underlying such investments falls below this required level, additional collateral is pledged or other collateral in the amount of the required level is substituted. All collateral met statutory requirements and is held in the Commission's name by a third-party custodian.

<u>Fixed Income Investments</u> - Fixed income investments included in the Commission's Pooled Investments at June 30, 2014 were as follows:

		Weighted Average
Investment Type	Fair Value	Maturity (Days)
Federal National Mortgage Association Notes	\$ 3,398,479	188.50
Municipal Bonds	6,470,430	5.66
Commercial Paper	14,998,500	28.33
U.S. Treasury Bills	18,380,217	219.83
U.S Treasury Notes	20,029,235	335.00
Federal Agricultural Mortgage Corporation Notes	39,531,253	227.24
Federal Home Loan Mortgage Association Notes	43,615,304	636.98
Federal Farm Credit Bank	45,388,785	443.14
Maryland Local Government Investment Pool (MLGIP)	48,637,970	46.00
Federal Home Loan Bank Notes	83,627,544	373.47
Total Fair Value	\$ 324,077,717	
Portfolio Weighted Average Maturity		315.40

<u>Pooled Investments</u> - The State Legislature created the Maryland Local Government Investment Pool ("MLGIP") with the passage of Article 95 22G, of the Annotated Code of Maryland. The MLGIP, under the administrative control of the State Treasurer, is managed by a single Pittsburgh-based financial institution, PNC Bank. The pool has a AAA rating from Standard and Poor's and maintains a \$1.00 per share value. A MLGIP Advisory Committee of current participants was formed to review, on a quarterly basis, the activities of the fund and to provide suggestions to enhance the pool. The fair market value of the pool is the same as the value of the pool shares.

<u>Interest Rate Risk</u> - The Commission manages its exposure to declines in fair value by limiting the maturity of its investment portfolio. The majority of investments shall be for a maximum maturity of one year. A portion of the portfolio may be invested in U.S. Government and U.S. Agency securities with a maturity of up to two years.

<u>Credit Risk</u> – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. The Commission's investment policy requires that investments in commercial paper, money market accounts and bankers acceptances have received ratings of the highest letter and numerical rating by at least one nationally recognized statistical rating organization as designated by the Securities and Exchange Commission. Up to 10% of bond proceeds may be invested in money market mutual funds that have not received the highest rating but are still recognized as investment grade. All related investments have received ratings of the highest letter quality, except for \$29,623 (0.08%) of bond funds invested in a money market fund that is considered investment grade.

<u>Concentration of Credit Risk</u> – Concentration of credit risk is the risk of loss attributed to the magnitude of the Commission's investment in a single issuer. It is the Commission's policy to diversify by investment type and institution in order to avoid unreasonable risks, with maximum limitation as follows:

<u>Diversification by Investment Type</u>	Maximum Percent of Portfolio*
U.S. Government Securities	100 %
U.S. Agency Securities	60
Repurchase Agreements	60
Certificates of Deposit (Including Time Deposits) **	50
Bankers' Acceptances	50
Bankers' Acceptances – Non-U.S.	5
Commercial Paper	10
Pooled Investments	25
Money Market Mutual Funds (10%/fund)	25
Bond Proceeds:	
Municipal Securities	100
Money Market Mutual Funds – Highest Rating	100
Money Market Mutual Funds – Investment Grade	10

<u>Diversification by Institution</u>	Maximum Percent of Portfolio*
Approved Broker/Dealers and Financial Institutions	30 %
Money Market Mutual Funds by Fund	10
U.S. Government Agency by Agency	20
Bankers Acceptances by Institution	20
Commercial Banks for CD's and Time Deposits**	30

<sup>\*</sup> At time of purchase

The Commission is currently in compliance with this policy.

### Employees' Retirement System (ERS) Cash, Investments and Securities Lending

<u>Cash and Short Term Investments</u> - For short term investments, custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it.

The amount of ERS's total cash and short term investments at June 30, 2014, was \$39,716,729. Cash deposits that were insured and collateralized in the bank account totaled \$176,759 at June 30, 2014. At June 30, 2014, the ERS held \$39,539,970 of short term investments in its custodial investment accounts.

As of June 30, 2014, the ERS held \$48,047 of short term investments that were exposed to custodial credit risk.

<u>Investments</u> - The Board of Trustees ("Board") of ERS is authorized by the Trust Agreement dated July 26, 1972 and most recently amended September 16, 2009 to invest and reinvest the Trust Fund, as may be determined by the investment consultant selected by the Commission. The Board is authorized to formulate investment policies, develop investment manager guidelines and objectives, and approve the retention of qualified advisors and investment managers.

<sup>\*\*</sup> Certificates of deposit are classified as deposits for financial reporting purposes.

Trust Fund assets should be invested to obtain an appropriate long-term total return consistent with prudent risk taking. The Trust Fund shall be diversified across investment classes and among investment managers in order to achieve return as compensation for investment risk. The Board established target allocations for each asset class, as well as ranges of expected exposure as follows:

Asset Class	Target Exposure	<b>Expected Range</b>
U.S. Equities	23.0%	18%-28%
International Equities	23.0%	18%-28%
Private Equities	5.0%	0%-8%
Total Equities	51.0%	46%-56%
Core Fixed Income	10.0%	7%-13%
High Yield Fixed Income	7.5%	5%-10%
Global Opportunistic Fixed Income	7.5%	5%-10%
Bank Loans	4.0%	2%-6%
Total Fixed Income	29.0%	24%-34%
Public Real Assets	5.0%	0%-15%
Private Real Assets	15.0%	5%-20%
Total Real Assets	20.0%	10%-25%

The Board approved revisions to the Statement of Investment Policy ("Policy") on May 6, 2014. The Policy was revised to introduce greater clarity and reestablish the Policy as a broad governance document. Significant revisions included reduction of the core fixed income allocation by 4% to account for a new 4% allocation to bank loans and revision of the long-term assumptions used as a proxy for the return and risk expectations of each asset class.

Each investment manager has a set of guidelines, which contain investment objectives, and risk control provisions, which are appropriate for each manager's mission. Investment managers have discretion within the constraints of these guidelines and are subject to regular review by the Board. Investment manager assignments may be implemented with pooled vehicles. In such circumstances, the ERS may not have control with respect to the investment guidelines and objectives as they are written broadly for multiple investors. The Trust Fund has guidelines, which apply broadly to each asset class as follows:

#### Public Equity Guidelines (U.S. and International)

- Under normal conditions no more than 5% of the value of the U.S. and International composites should be held in cash equivalents at any time.
- The U.S. and International equity composites are expected to remain broadly diversified by economic sector, industry and individual securities at all times.
- The composites should match the asset class benchmark in terms of capitalization and growth characteristics; and be similar to the asset class benchmark in terms of risk.

#### **Private Equity Guidelines**

- The portfolio is expected to be diversified by geographic location with the following weightings: North America (approximately 50%), Europe (approximately 30%), and the Asia-Pacific region and other emerging markets (approximately 20%).
- The composite is expected to be diversified by the following investment types: buyouts, venture capital, growth equity, distressed, and special situations (private equity-like investments, such as mezzanine debt, asset-intensive assets or royalty streams and other opportunistic funds).
- Secondary fund investments and direct co-investments are permitted on an opportunistic basis with a combined maximum limit of 20%.
- Investments should be diversified by vintage year.
- No single partnership investment is expected to be more than 20% of the private equity composite. This guideline shall not apply during initial funding.

#### **Fixed Income Guidelines**

- The fixed income portfolio is structured to include exposures to the following sub-classes: core fixed income, high yield fixed income, global opportunistic fixed income and bank loans.
- The fixed income composite may have up to 20% of its value in cash equivalents at any time.
- Except for securities issued by the US Government and/or its Agencies, any single issuer is not expected to exceed 5% of the market value of the fixed income composite at any time.
- Duration of each fixed income sub-class should typically remain with +/- 1.5 years of the sub-class benchmark
- Credit quality for each sub-class is expected to be similar to that of the designated sub-class benchmark, as measured by a recognized rating agency (Standard & Poor's or Moody's).
- Build America Bonds issued by Montgomery County and Prince George's County are prohibited.
- Flexible global opportunistic fixed income guidelines allow manager to invest globally, seeking to add value through duration management, yield curve positioning, sector/issue selection, country market selection and currency.

#### Real Assets Guidelines

- The real assets portfolio includes private real assets and public real assets.
- Any un-invested portion of the private real assets allocation should remain invested in public real assets.

#### **Private Real Assets Guidelines**

- Investments will be structured privately in the form of commingled or pooled vehicles such as limited partnerships and diversified among the following investment types: real estate, energy, mining, timber, agriculture, and infrastructure.
- The private real assets portfolio is expected to be diversified by geographic location with a minimum of 50% invested in the United States and no more than 30% invested in emerging markets.
- Investments should also be diversified by vintage year. No single partnership commitment is expected to be more than 20% of the real assets portfolio or more than 20% of the portfolio of a fund-of-funds manager.

### **Public Real Assets Guidelines**

• Investments structured in public real assets include natural resource stocks, real estate securities (including REITs), commodities and inflation indexed bonds that are broadly diversified such that each sub-asset class may contribute to the portfolio's real return and risk profile.

<u>Derivatives Policy Statement</u>- A Derivatives Policy Statement identifies and allows common derivative investments and strategies, which are consistent with the Statement of Investment Policy. The guidelines identify transaction-level and portfolio-level risk control procedures and documentation requirements. Managers are required to measure and monitor exposure to counterparty credit risk. All counterparties must have commercial paper credit ratings of at least A1 or equivalent rating. The duration and other risk exposure limits specified in the managers' guidelines are expected to be satisfied on an ongoing basis. Investment managers are permitted to use such derivatives for hedging purposes, including cross-hedging of currency exposures, to replicate the risk/return profile of an asset or asset class, and to tactically change country exposure. Derivative securities such as "plain vanilla" collateralized mortgage obligations (CMOs) and structured notes are allowed. CMOs which are not "plain vanilla" are restricted to 5% of a manager's portfolio. Any use of derivatives not listed above is prohibited without written approval of the Board. At June 30, 2014, the ERS did not hold any derivatives. Gains and losses are determined based on quoted market values and recorded in the Statement of Changes in Net Position. The objective of Statement No. 53, "Accounting and Financial Reporting for Derivative Instruments" is to enhance the usefulness and comparability of derivative instrument information reported by state and local governments.

The following uses of derivatives are prohibited:

- **Leverage**. Derivatives shall not be used to magnify exposure to an asset beyond that which would be allowed by the guidelines.
- Unrelated Speculation. Derivatives shall not be used to create exposures to securities, currencies, indices, or any other financial variable unless such exposures would be allowed by the manager's guidelines if created with non-derivative securities.

Typically, investment advisors enter into foreign exchange contracts to make payment for international investments. Foreign exchange contracts are agreements to exchange the currency of one country for the currency of another country at an agreed-upon price and settlement date. The investment advisor uses these contracts primarily for its international investments to settle pending trades. To reduce the risk of counterparty nonperformance, the investment advisors generally enter into these contracts with institutions meeting high standards of credit worthiness. The realized and unrealized gain/loss on contracts is included in the ERS' net position and represents the fair value of the contracts on June 30, 2014. The ERS' contracts to purchase and sell by foreign currencies were as follows:

Foreign Exchange Contracts Settled as of June 30, 2014:

		Realized			
Currency	Purchases	Gain/(Loss)	Sells	Gain/(Loss)	
Australian dollar	\$ -	\$ -	\$ (16,605)	\$ (6)	
Brazilian real	144,253	0	(257,703)	(1415)	
British pound sterling	-	-	(1,048,291)	(1,232)	
Czech koruna	-	-	(100,219)	(142)	
Euro	6,519,039	(2,053)	(6,291,711)	(85,948)	
Hong Kong dollar	231,611	24	(1,683,588)	88	
Japanese yen	377,137	(2,410)	(360,592)	515	
Mexican peso	542,953	3,306	(283,384)	(1,122)	
Norwegian krone	504,644	4,232	(262,429)	(620)	
South Korean won	1,456,548	(760)	(177,543)	(45)	
Swedish krona	-	-	(61,808)	94	
Swiss franc	2	-	(147,674)	(178)	
Turkish lira	2,241,182	(6,818)	(115,440)	(81)	

Foreign Exchange Contracts Pending June 30, 2014:

Currency	Pu	rchases	realized n/(Loss)	Sells	realized n/(Loss)
British pound sterling	\$	0	\$ 0	\$ (173,614)	\$ 150
Euro		41,079	315	(236,889)	2,616
Hong Kong dollar		0	0	(40,777)	(4)
Indonesian rupiah		545,973	8,318-	0	0

ERS's investments at June 30, 2014 were as follows:

Investments	Fair Value
Common stock	\$ 472,791,644
Preferred stock	495,819
Convertible equity	364,518
Venture Capital and Private Equity Partnerships	56,777,040
Government bonds	17,060,617
Government agencies	6,401,194
Provincial bonds	1,229,116
Corporate bonds	74,701,119
Corporate convertible bonds	2,952,414
Equity exchange traded fund	0
Unit trust equity	6,852
Government mortgage-backed securities	10,913,824
Government-issued commercial mortgage-backed	59,328
Commercial mortgage-backed	5,718,687
Asset-backed securities	4,114,107
Index linked government bonds	2,079,681
Index linked corporate bonds	0
Fixed income mutual funds	47,926,663
Real estate	54,261,714
Short term investment funds	39,539,970
Securities lending short term collateral investment pool	47,700,258
Total Investments	\$ 845,094,565

### Money-Weighted Rate of Return

For the year ended June 30, 2014, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 15.30%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

The ERS has investments that are subject to various risks. Among these risks are custodial credit risk, interest rate risk, credit risk, and foreign currency risk. Each one of these risks is discussed in more detail below.

<u>Custodial Credit Risk - Investments</u> – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the ERS will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the government, and are held by either a) the counterparty or b) the counterparty's trust department or agent but not in the government's name. The ERS requires that all investments be clearly marked as to ownership and to the extent possible, shall be registered in the name of the ERS.

Of the ERS' \$845.1 million in investments at June 30, 2014, \$47.7 million were cash collateral reinvestment securities acquired by the custodian, whom is also the lending agent/counterparty. This is consistent with the ERS' securities lending agreement in place with the custodian.

<u>Interest Rate Risk</u> – Each investment manager has duration targets and bands that control interest rate risk; however, the ERS has no policy relating to interest rate risk.

As of June 30, 2014, the ERS had the following fixed income investments and short term investments with the following maturities:

	Fair Value	Weighted Average
Asset-backed securities	\$ 4,114,107	5.488222
Commercial mortgage-backed	5,718,687	28.603932
Corporate bonds	74,701,119	10.083925
Corporate convertible bonds	2,952,414	11.000145
Government agencies	6,401,194	5.183715
Government bonds	17,060,617	6.568612
Government mortgage-backed securities	10,913,824	23.114863
Gov't-issued commercial mortgage-backed securities	59,328	6.339000
Index linked government bonds	2,079,681	5.534220
Provincial bonds	1,229,116	12.883457
Fixed income mutual funds	47,926,663	N/A
Short term investment funds	34,173,069	N/A
TOTAL	\$ 207,329,819	10.931997

<u>Collateralized Mortgage Obligations</u> - Collateralized Mortgage Obligations (CMOs) are a type of mortgage-backed security that creates several pools of pass-through rates for different classes of bonds, called tranches. The tranches have their own risk characteristics with varying maturities. These securities are based on cash flows from interest payments on underlying mortgages. Therefore, they are sensitive to prepayments by mortgagees, which may result from a decline in interest rates. The repayments of principal and interest from the pass-through securities are used to retire the bonds in an established order of maturity. The ERS held no CMOs at June 30, 2014.

<u>Asset-backed Securities</u> – Asset-backed securities (ABS) are bond or notes backed by loan paper or accounts receivable originated by banks, credit card companies, or other providers of credit. The originator of the loan or accounts receivable paper sells it to a specially created trust, which repackages it as securities. Brokerage firms underwrite the securities and reoffer them to the public. ERS held \$4,114,407 in ABS at June 30, 2014.

<u>Credit Risk</u> – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by a nationally recognized statistical rating agency such as Standard & Poor's Services. Individual manager guidelines require investment managers to follow certain controls, documentation and risk management procedures. Managers are required to measure and monitor exposure to counterparty credit risk; however, there is no formal policy relating to specific investment-related risk. All counterparties must have commercial paper credit ratings of at least A1 or equivalent rating.

Individual investment manager guidelines include limitations on the percentage of securities below investment grade and various types of securities including derivatives. A Derivatives Policy Statement identifies and allows common derivative investments and strategies which are consistent with the Statement of Investment Policy.

### Credit Quality Ratings as of June 30, 2014:

Credit Quality Distribution for Service	es	% of Total Portfolio
Agency	AGY	3.318%
Government Agencies	AAA	0.032%
Government Agencies	AA	0.623%
Government Agencies	Α	0.038%
Government Agencies	NR	0.064%
Government Bonds	AA	0.014%
Government Bonds	Α	0.102%
Government Bonds	NR	0.046%
Government Mortgage Backed Securities	AA	0.002%
Government Mortgage Backed Securities	NR	0.075%
Gov't-issued Commercial Mortgage-Backed	AA	0.007%
Asset Backed Securities	AAA	0.158%
Asset Backed Securities	AA	0.050%
Asset Backed Securities	Α	0.024%
Asset Backed Securities	NR	0.254%
Commercial Mortgage-Backed	AAA	0.380%
Commercial Mortgage-Backed	AA	0.032%
Commercial Mortgage-Backed	BBB	0.084%
Commercial Mortgage-Backed	NR	0.180%
Corporate Bonds	AAA	0.035%
Corporate Bonds	AA	0.468%
Corporate Bonds	Α	1.491%
Corporate Bonds	BBB	1.502%
Corporate Bonds	BB	0.781%
Corporate Bonds	В	0.660%
Corporate Bonds	CCC	0.235%
Corporate Bonds	D	0.002%
Corporate Bonds	NR	0.098%
Corporate Convertible Bonds	Α	0.031%
Corporate Convertible Bonds	BBB	0.051%
Corporate Convertible Bonds	BB	0.170%
Corporate Convertible Bonds	В	0.073%
Corporate Convertible Bonds	NR	0.023%
Municipal/Provincial Bonds	AA	0.076%
Municipal/Provincial Bonds	Α	0.049%
Municipal/Provincial Bonds	BBB	0.017%
Municipal/Provincial Bonds	BB	0.005%
Other Fixed Income	NR	0.801%
Funds - Corporate Bond	NR	3.568%
Funds - Other Fixed Income	NR	4.857%
Funds - Short Term Investment	NR	4.044%

<u>Foreign Currency Risk</u> – The ERS does not have a policy for foreign currency risk. Foreign currency is intentionally unhedged.

The ERS' exposure to foreign currency risk at June 30, 2014, was as follows:

Investment Type	<u>Currency</u>	Fair Value
Government Bonds	Mexican peso	\$ 1,092,127
Government Agencies	Brazilian real	397,728
Government Agencies	Chilean peso	146,463
Government Agencies	Philippine peso	322,651
Corporate Bonds	Australian dollar	236,671
Corporate Bonds	Brazilian real	118,075
Corporate Bonds	Euro	33,570
Corporate Bonds	Mexican peso	152,481
Common Stock	Brazilian real	1,266,120
Common Stock	British pound sterling	8,766,593
Common Stock	Czech koruna	1,048,744
Common Stock	Euro	14,198,099
Common Stock	Hong Kong dollar	4,045,327
Common Stock	Indonesian rupiah	866,111
Common Stock	Japanese yen	8,544,183
Common Stock	Norwegian krone	5,709,010
Common Stock	South Korean won	4,606,098
Common Stock	Swedish krona	2,156,864
Common Stock	Swiss franc	2,836,783
Common Stock	Turkish lira	2,861,148
Municipal/Provincial Bonds	Euro	179,529
Cash	Hong Kong dollar	40,777
Cash	Swiss franc	7,271
Total		\$ 59,632,423

Note: These schedules do not agree with the total international obligations and international equities as listed on the Statements of Fiduciary Net Position due to international obligations valued in U.S. dollars but classified as international.

#### Cash Received as Securities Lending Collateral

The following table details the net income from securities lending for the period ending June 30, 2014:

Securities lending	\$ 193,474
Plus security lending Income	77,413
Net securities lending income	\$ 270,887

The ERS accounts for securities lending transactions in accordance with GASB No. 28 Accounting and Financial Reporting for Securities Lending Transactions, which established standards of accounting and financial reporting for securities lending transactions.

The Board of Trustees authorized the lending of fixed income securities, which activity is managed by the custodian bank. The Board of Trustees authorized a securities lending loan cap of 30% effective October 6, 2010 with an increase to 50% effective February 1, 2011. There were no violations of legal or contractual provisions, and no borrower or lending agent default losses known to the securities lending agent as of June 30, 2014.

Securities are loaned against collateral that may include cash, U.S. government securities, and irrevocable letters of credit. U.S. government securities are loaned against collateral valued at 102% of the market value of the securities plus any accrued interest. Non-U.S. government securities are loaned against collateral valued at 105% of the market value of the securities plus any accrued interest. Non-cash collateral cannot be pledged or sold unless the borrower defaults. Consequently, the non-cash collateral has not been reported as an asset or liability on the Statement of Net Position. All securities loans can be terminated on demand by either the lender or the borrower, although the average term of overall loans were approximately 113 days in 2014.

Cash open collateral is invested in a short term investment pool, the Core USA Collateral Section, which had an interest sensitivity of 37 days as of this statement date. Cash collateral may also be invested separately in "term loans", in which case the investments match the loan term. These loans can be terminated on demand by either lender or borrower. There are no dividends or coupon payments owing on the securities lent. Securities lending earnings are credited to the ERS' accounts on approximately the fifteenth day of the following month.

The custodian bank's responsibilities include performing appropriate borrower and collateral investment credit analyses, demanding adequate types and levels of collateral, and complying with applicable Department of Labor and Federal Financial Institutions Examination Council regulations concerning securities lending. Loss indemnification is provided when securities are not returned due to the insolvency of a borrower and the trustee bank fails to fulfill its contractual responsibilities relating to the lending of those securities to that borrower.

The following table presents the fair values of the underlying securities, and the value of the collateral pledged at June 30, 2014:

Securities Lent	Fair Value	Cash Collateral Received*
Fixed income securities	\$ 25,747,270	\$ 26,273,232
Domestic equities	20,342,350	20,768,127
Global equities	1,610,638	1,699,189
Total	\$ 47,700,258	\$ 48,740,548

<sup>\*</sup>The securities collateral value is based on the ERS' pro rata share of the value of the securities collateral maintained at The Northern Trust Bank on the program wide collateralization levels.

### Other Post-Employment Benefits (the "Trust") Cash and Investments

The Trust had \$7 in money market funds at June 30, 2014. The trust participates in the Commission's pooled cash for payment of benefits, and had equity in pooled cash balance of \$468,947. Investments in mutual funds totaled \$40,075,048.

<u>Investments</u> - The Board of Trustees of the Trust ("Board") is authorized by the Trust Agreement dated July 1, 1999 and amended May 16, 2007 to invest and reinvest the Trust Fund. The Board is authorized to formulate investment policies, develop investment manager guidelines and objectives, and approve the retention of qualified advisors and investment managers. The target allocations as established by the Board for the authorized investment classes during fiscal year 2014 are as follows:

Asset Class	<u>Maximum</u>
Equity Index Funds Fixed Income	60% 40%
Cash and Equivalents	10%

The Trust's investments in mutual funds at June 30, 2014 were as follows:

Investment Type	Fair Value	
Fixed Income	\$ 24,772,156	_
Equity Index Fund	15,702,892	
Total Investments	\$ 40,475,048	

The Trust's fixed income investments at June 30, 2014 were as follows:

		weighted Average
Investment Type	 Fair Value	<b>Maturity (Duration)</b>
Fixed Allocation Funds	\$ 8,001,695	1.80
Fixed Bond Fund	 7,701,197	1.06
Total Fair Value	\$ 15,702,892	
Portfolio Weighted Average Maturity		1.19

Cash and investment balances are shown in the financial statements as follows:

Statement of Net Position	
Equity in Pooled Cash and Investments	\$ 382,459,142
Restricted Cash, Cash Equivalents and Investments -	
Unspent Bonds Proceeds	35,874,767
Statement of Net Position - Fiduciary Funds	
Equity in Pooled Cash and Investments - Pension Trust Funds	468,947
Equity in Pooled Cash and Investments - Private Purpose Trust Funds	19,930,141
Equity in Pooled Cash and Investments - Agency Funds	2,423,505
Cash and Marketable Securities - Pension Trust Funds	838,046,121
Collateral for Securities Lending Transactions - Pension Trust Funds	47,700,258
Total	\$ 1,326,902,881
They are composed of:	
Cash in Banks of Commission	\$ 3,048,333
Cash of Employees' Retirement System Pension Trust Fund	176,759
Cash in Other Post Employment Benefits Fund	-
Cash in Other Locations - Commission	273,212
Money Market Deposits of Commission	46,675,822
Money Market Deposits in Other Post Employment Benefits Fund	7
Certificates of Deposit of Commission	67,081,418
Fixed Income Securities In Commission's Investment Pool	324,077,717
Mutual funds in Other Post Employment Benefits Fund	40,475,048
Investments of Employees' Retirement System Pension Trust Fund	
Equity Investments	476,611,247
Fixed Income Securities	170,204,336
Real Estate	54,261,714
Venture Capital and Partnerships	56,777,040
Cash & Cash Equivalents	39,539,970
Collateral for Securities Lending Transactions	47,700,258
Total	\$ 1,326,902,881

### (B) Capital Assets

A summary of governmental activities capital assets at June 30, 2014 is as follows:

				Transfers/	
	July 1, 2013	Increases	Decreases	Contributions	June 30, 2014
Capital assets not being depreciated Land	\$ 348,348,198	\$ 6,641,200	\$ -	\$ -	\$ 354,989,398
Construction in progress	173,729,943	38,685,769	Ψ -	· -	212,415,712
Total capital assets not being depreciated	522,078,141	45,326,969			567,405,110
Other capital assets, being depreciated					
Buildings and improvements	214,014,798	-	(688,038)	(2,773,956)	210,552,804
Infrastructure	238,470,117	658,860	-	2,773,956	241,902,933
Machinery, equipment and intangibles	100,942,108	10,891,574	(16,829,148)		95,004,534
Total other capital assets	553,427,023	11,550,434	(17,517,186)		547,460,271
Less accumulated depreciation for:					
Buildings and improvements	(135,408,100)	(5,076,144)	173,250	245,860	(140,065,134)
Infrastructure	(131,623,798)	(5,317,814)	-	(245,860)	(137,187,472)
Machinery, equipment and intangibles	(78,323,710)	(6,266,878)	15,861,619		(68,728,969)
Total accumulated depreciation	(345,355,608)	(16,660,836)	16,034,869		(345,981,575)
Total other capital asset, net	208,071,415	(5,110,402)	(1,482,317)		201,478,696
Governmental activities capital assets, net	\$ 730,149,556	\$ 40,216,567	\$ (1,482,317)	\$ -	\$ 768,883,806

Summaries of business-type activities capital assets at June 30, 2014, made up of two major enterprise funds, are as follows:

	July 1, 2013			Increases	D	ecreases	Transfers		Jι	ine 30, 2014
Montgomery County Enterprise Fund	_									
Capital assets not being depreciated:  Land	\$	11,584,468	\$		\$		\$		¢	11,584,468
Construction in progress	Ф	247,036	Ф	-	Φ	-	Ф	-	Ф	247,036
Total capital assets not being depreciated	_	11,831,504	_		_					11,831,504
Total suprial according to produce		11,001,001	_						_	11,001,001
Capital assets being depreciated										
Buildings and improvements		27,135,692		-		-		-		27,135,692
Machinery, equipment and intangibles		1,946,813		363,946		(143,050)				2,167,709
Total capital assets being depreciated		29,082,505		363,946		(143,050)		-		29,303,401
Less accumulated depreciation for: Buildings and improvements		(18,607,200)		(1,328,163)		3				(19,935,360)
Machinery, equipment and intangibles				,				-		,
Total accumulated depreciation	_	(1,508,745) (20,115,945)	_	(166,792) (1,494,955)		143,050 143,053		<del></del>		(1,532,487)
Total accumulated depreciation		(20,113,943)		(1,494,933)		143,033			_	(21,407,047)
Total capital assets being depreciated, net		8,966,560		(1,131,009)		3				7,835,554
Capital assets, net	\$	20,798,064	\$	(1,131,009)	\$	3	\$		\$	19,667,058
Prince George's County Enterprise Fund	_									
Capital assets not being depreciated:	_									
Land	\$	7,779,131	\$	<u>-</u>	\$		\$		\$	7,779,131
Capital assets being depreciated:										
Buildings and improvements		72,340,644		_		-		-		72,340,644
Machinery, equipment and intangibles		5,871,787		296,345		(340, 315)		-		5,827,817
Total capital assets being depreciated		78,212,431		296,345		(340,315)		-		78,168,461
Less accumulated depreciation for: Buildings and improvements		(33,587,055)		(2,770,326)						(36,357,381)
Machinery, equipment and intangibles		(4,224,044)		(314,708)		307,227		-		(4,231,525)
Total accumulated depreciation	_	(37,811,099)	_	(3,085,034)	_	307,227				(40,588,906)
		(= ,= ,= ,= = -,	_	(=,===,==,		,				( -,,,
Total capital assets being depreciated, net		40,401,332	_	(2,788,689)		(33,088)			_	37,579,555
Capital assets, net	\$	48,180,463	\$	(2,788,689)	\$	(33,088)	\$	-	\$	45,358,686
Total Business-type activities	\$	68,978,527	\$	(3,919,698)	\$	(33,085)	\$		\$	65,025,744
		,,	Ť	(-,-,-,-,-,-)	_	(,0)			Ť	, ,

Depreciation expense was charged to functions/programs of the Commission as follows:

Governmental Activities:	
General Government	\$ 422,627
County Planning and Zoning	618,513
Park Operations and Maintenance	13,386,117
Recreation Programs	2,233,579
Total depreciation expense - governmental activities	\$ 16,660,836
Total depreciation expense - business-type actvities:	
Recreational and Cultural Facilities	\$ 4,579,989

<u>Construction Commitments</u> - The Commission is committed to \$57,387,292 for construction contracts for work to be performed in subsequent years.

### (C)Interfund Receivables, Payables, and Transfers

The Commission had one interfund receivable and payable balance at June 30, 2014. The Montgomery County Capital Projects Fund has a payable balance of \$5,466,476 to the Montgomery County Parks Fund. The short term borrowing is to remove a cash shortfall in the Capital Projects Fund.

The Commission had the following interfund transfers during fiscal year 2014:

Interfund Transfers:		General	ontgomery County Capital Projects	Pri	nce George's County Capital Projects	Non-major overnmental Funds	-	Proprietary Funds	 Total
Transfers In General Fund - Administration Account General Fund - Park Account General Fund - Recreation Account Special Revenue Fund Capital Projects Total Transfers In	\$	218,259 218,259	\$ 350,000 - - - 350,000	\$	24,225,000 30,000 24,255,000	\$ 30,000 14,119,247 - - - 14,149,247	\$	8,922,220 - - 8,922,220	\$ 30,000 38,694,247 8,922,220 30,000 218,259 47,894,726
Transfers Out General Fund - Park Account Debt Service Fund Capital Projects Special Revenue Fund Enterprise Fund		13,969,247 24,575,000 180,000 8,922,220	\$ 6,370 - - - -	\$	211,889 - - - -	\$ - - 30,000 - -	\$	- - - -	\$ 218,259 13,969,247 24,605,000 180,000 8,922,220
Total Transfers Out	\$ 4	17,646,467	\$ 6,370	\$	211,889	\$ 30,000	\$	-	\$ 47,894,726

A majority of the transfers were used to provide funding for the Debt Service Fund for Park Acquisition and Development Bonds (\$13,969,247) and current funding for Capital Projects (\$24,575,000)

Proprietary fund transfers are made up of the following:

Interfund Transfers:	ce George's County erprise Fund	Total Proprietary Funds				
Transfers In						
General Fund - Recreation Account	8,922,220		8,922,220			
Total Transfers In	\$ 8,922,220	\$	8,922,220			

The Commission's policy is to account for the construction of Prince George's County Enterprise Fund assets in the Capital Projects Fund until completed. Once completed, the assets are transferred from Governmental Activities Capital Assets and capitalized in the Prince George's County Enterprise Fund.

In addition to the above transfers, tax revenues of \$1,404,544 not needed to pay current debt service were contributed by the Montgomery County Advanced Land Acquisition Debt Service Fund to the Montgomery County Advanced Land Acquisition Account in the Private Purpose Trust Funds.

### (D) Operating Leases

The Commission is committed under several operating leases for office space and office equipment expiring at various dates through 2016. Each agreement provides for termination in the event of nonappropriation of funds.

Future minimum commitments under operating leases at June 30, 2014 are as follows (\$000's):

		Opera	ting Leases			
					Prince	
		Mon	tgomery	George's		
Year Ending June 30	 Total	C	county		County	
2015	2,967		273		2,694	
2016	2,155		273		1,882	
2017	2,182		273		1,909	
2018	2,209		273		1,936	
2019	2,009		273		1,736	
Total minimum lease payments	\$ 11,522	\$	1,365	\$	10,157	

In fiscal year 2014, expenditures in the General Fund included \$1,511,141 relating to the rental of office space and \$1,066,769 relating to rental and other charges for rented equipment.

### (E) Long-Term Obligations

<u>General Obligation Bonds</u> - The Commission is authorized to issue general obligation bonds for the acquisition of park land and the development of parks and recreational facilities, designated as Park Acquisition and Development Bonds ("Park Bonds"); to provide resources for advance land acquisition for highways, schools and other public purposes, designated as Advance Land Acquisition Bonds ("Advance Land Bonds" or "ALA"); and to refund both Park and Advance Land Bonds. The general obligation bonds are issued on the full faith and credit of the Commission and the county for which the bonds are issued.

Mandatory taxes of 3.6 cents per \$100 of real property assessed valuation (9 cents for personal property) in Montgomery County and at least 4 cents per \$100 of real property assessed valuation (10 cents for personal property) in Prince George's County are required by the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116 to be levied in the Metropolitan District in the respective counties for the payment of Park Bond debt service. In 2014, debt service payments approximated 0.22 cents per \$100 of real property and 0.55 cents per \$100 of personal property for Montgomery County and 1.32 cents for real property and 3.30 cents for personal property for Prince George's County. The remainder of the proceeds of the mandatory taxes was used for operating and maintaining the park system of the respective counties.

The Advance Land Bonds are payable from limited annual ad valorem property taxes which are levied by the respective county on all property assessed for the purpose of county taxation.

The debt service requirements to maturity for general obligation bonds, for each of the subsequent five years and in five-year increments thereafter is as follows (000's):

Montgomery County General Obligation Bonds

	Governmental Activities												
	Total	Total	Total	Total	Total	Total							
Fiscal	Park	Park	Park	ALA	ALA	ALA							
Year	Principal	Interest	Payments	Principal	Interest	Payments							
2015	3,295	1,465	4,760	230	51	281							
2016	2,745	1,389	4,134	120	45	165							
2017	2,815	1,297	4,112	120	40	160							
2018	2,925	1,204	4,129	120	36	156							
2019	2,990	1,094	4,084	120	31	151							
2020-2024	12,055	3,915	15,970	600	87	687							
2025-2029	9,395	1,935	11,330	120	3	123							
2030-2034	7,205	558	7,763										
Totals	\$ 43,425	\$ 12,857	\$ 56,282	\$ 1,430	\$ 293	\$ 1,723							

### Prince George's County General Obligation Bonds

	Governmental Activities									
	Total	Total	Total	General Obligation						
Fiscal	Park	Park	Park	Bonds						
Year	Principal	Interest	Payments	Principal & Interest						
2015	8,570	2,172	10,742	15,783						
2016	7,568	2,150	9,718	14,017						
2017	7,777	1,856	9,633	13,905						
2018	5,681	1,552	7,233	11,518						
2019	3,815	1,367	5,182	9,417						
2020-2024	15,310	4,730	20,040	36,697						
2025-2029	8,615	2,298	10,913	22,366						
2030-2034	8,770	895	9,665	17,428						
Totals	\$ 66,106	\$ 17,020	\$ 83,126	\$ 141,131						

<u>Outstanding General Obligation Bonds</u> - General obligation bonds outstanding at June 30, 2014, consist of the following individual issues (000's):

Series Montgomery County	Effective Interest Rate at Date of Sale	<u>Dated</u>	Final Maturity <u>Date</u>	S	2015 erial <u>yment</u>	Original <u>Issue</u>	tstanding at 30, 2014
Park Acquisition and Development Bonds							
Series CC-2 (Note 1)	3.7819	12/01/02	12/01/22	\$	275	\$ 12,155	\$ 275
Series FF-2	3.8457	11/15/04	12/01/24		160	4,000	880
Series HH-2 Current refunding	3.1807	07/15/05	07/01/14		335	5,445	335
Series II-2	3.9651	03/15/07	04/01/27		185	4,700	3,405
Series LL-2 Advance and Current Refunding	2.4059	05/21/09	11/01/20		900	8,405	5,340
Series MM-2	3.4803	05/21/09	11/01/28		210	5,250	4,200
Series MC-2012A (Note 1)	2.8695	04/05/12	12/01/32		605	12,505	12,110
Series MC-2012B	3.5622	04/05/12	12/01/32		125	3,000	2,880
Series MC-2014A	2.8633	06/17/14	12/01/33		500	 14,000	 14,000
			_		3,295	 69,460	 43,425
Advance Land Acquisition Bonds							
ALA Refunding Bonds of 2002, Series DD-2	3.4748	12/01/02	12/01/14		150	1,550	150
ALA Bonds of 2004 Series	3.8457	11/15/04	12/01/24		80	 2,000	 1,280
			_		230	 3,550	 1,430
Total Montgomery County General							
Obligation Bonds			•	\$	3,525	\$ 73,010	\$ 44,855
Prince George's County							
Park Acquisition and Development Bonds							
Series EE-2 (Note 1)	3.2824	03/15/04	01/15/24	\$	2,320	\$ 37,525	\$ 6,940
Series JJ-2	4.3180	05/15/07	05/01/27		355	8,900	6,415
Series KK-2 Current Refunding	3.2004	04/10/08	05/01/18		1,770	17,300	7,251
Series NN-2 Advance Refunding	2.4212	03/04/10	05/01/21		1,205	14,080	9,285
Series PG2012A Advance and Current Refu	n 1.8735	06/21/12	01/15/24		1,650	11,420	9,650
Series PG2014A	3.0409	05/01/14	01/15/34		1,270	26,565	26,565
Total Prince George's County			_			 	 
General Obligation Bonds			•	\$	8,570	\$ 115,790	\$ 66,106

Notes: (1) The CC-2 and EE-2 Bonds include Advance Refunding and Park Acquisition and Development Project Bonds.

Revenue Bonds and Revenue Notes Payable - The Commission is authorized to issue revenue bonds and notes to finance the cost of revenue producing facilities and to refund outstanding bonds. The revenue bonds and notes are not general obligations of the Commission or county for which they are issued and are payable solely from revenues generated from revenue producing facilities. The Commission's revenue bonds and revenue notes payable, which were paid in full at June 30, 2014, are accounted for in the Montgomery County Enterprise Fund. Debt service expenditures for the revenue bonds and notes totaled \$227,957 for the fiscal year. There were no revenue bonds or revenue notes payable for Prince George's County.

<u>Defeased Debt</u> - In the prior fiscal year, the Commission defeased the callable portion of certain series of general obligation bonds by placing proceeds of new bonds into an irrevocable trust to provide for all future debt service payments on the old bonds. The refunded bonds and their amortization dates are detailed as follows:

			Prince
	Redemption	Montgomery	George's
Series	Date	County	County
Series FF-2	12/01/14	1.680.000	

## <u>Changes in Long-term Liabilities</u> – Changes in long-term liabilities for the year ended June 30, 2014, were as follows:

Divernmental activities:  Beginning  Rolland  Additions  Roductions		Ending			mount Due					
		Balance	_	Additions		Reductions		Balance	i	n One Year
Montgomery County										
General Obligation Park Bonds Payable	\$	31,970,000	\$	14,000,000	\$	2,545,000	\$	43,425,000	\$	3,295,000
General Obligation ALA Bonds Payable		1,665,000		-		235,000		1,430,000		230,000
Deferred charges, net of premiums, on General Bonds		269,922		460,035		(460,856)		1,190,813		-
Accrued Compensated Absences		7,819,340		4,744,624		4,648,603		7,915,361		4,649,737
Net Other Post Employment Benefit Obligations		26,806,840		598,619		-		27,405,459		-
Net Pension Obligations		3,853,025		-		59,137		3,793,888		-
Long-term Liabilities		72,384,127		19,803,278		7,026,884		85,160,521		8,174,737
Prince George's County										
General Obligation Park Bonds Payable		47,503,123		26,565,000		7,961,975	,	66,106,148		8,569,850
Deferred charges, net of premiums, on General Bonds		(417,572)		1,083,768		(507,803)	•	1,173,999		-
Accrued Compensated Absences		11,064,965		5,854,643		5,400,694		11,518,914		5,399,560
Net Other Post Employment Benefit Obligations		36,866,274		831,035		-		37,697,309		=
Net Pension Obligations		5,121,868		=		80,833		5,041,035		=
Long-term Liabilities		100,138,658		34,334,446		12,935,699		121,537,405		13,969,410
Total Long-term Liabilities	\$	172,522,785	\$	54,137,724	\$	19,962,583	\$	206,697,926	\$	22,144,147
Business type activities:		Beginning		A 1.150		D		Ending		mount Due
		Balance		Additions		Reductions		Balance		n One Year
Montgomery County	φ	222 222	φ		\$	222 222	φ		\$	
Revenue Bonds and Notes Payable	\$	222,228	\$	121 560	Ф	222,228	\$	272.022	Ф	100 706
Accrued Compensated Absences		272,463		121,569 999		121,000		273,032		120,706
Net Other Post Employment Benefit Obligations		615,399 100,340		999		956		616,398 99,384		-
Net Pension Obligations		1,210,430	_	122,568	_	344,184	_	988,814		120,706
Long-term Liabilities		1,210,400		122,000		344,104		300,014		120,700
Prince George's County										
Accrued Compensated Absences		666,054		323,702		309,000		680,756		308,532
Net Other Post Employment Benefit Obligations		2,321,335		3,179		-		2,324,514		-
Net Pension Obligations		301,767		-		3,572		298,195		=
Long-term Liabilities		3,289,156		326,881		312,572		3,303,465		308,532
Total Long-term Liabilities	\$	4,499,586	\$	449,449	\$	656,756	\$	4,292,279	\$	429,238

Long-term obligations are shown in the Statement of Net Position as follows:

	Governmental Activities		siness Type Activities	Total
Compensated Absences:		,		
Due within One Year	\$	10,049,297	\$ 429,238	\$ 10,478,535
Due in more than One Year		9,384,978	524,550	9,909,528
Bonds and Notes Payable:				
Due within One Year		12,094,850	-	12,094,850
Due in more than One Year		101,231,110	-	101,231,110
Net Other Post employment Benefit Obligations				
Due in more than One Year		65,102,768	2,940,912	68,043,680
Net Pension Obligations		8,834,923	 397,579	 9,232,502
Total Long-term Liabilities	\$	206,697,926	\$ 4,292,279	\$ 210,990,205

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of governmental activities. For the governmental activities, claims and judgments, compensated absences, net pension obligations and net other post-employment benefits obligations are generally liquidated by the General Fund.

### (5) – OTHER INFORMATION

### (A) Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission protects against unforeseen losses through self-insurance and commercial insurance coverages. Self-insurance and some commercial insurance policies are administered through the Montgomery County Self-Insurance Fund (the "Program"), of which the Commission is a participant. The "Program" is beneficial for the purpose of economic pooling of risks and resources, and providing claims administration. Self-insured coverage is available for workers' compensation (Maryland state mandatory limits), comprehensive general liability (Maryland Tort caps apply), police professional, public official liability, and property and fire damage (up to \$250,000). Commercial insurance policies are retained for boiler and machinery damage, and data processing system breakdown, property and fire damage above \$250,000, excess liability and commercial crime coverage. The Commission is responsible for reimbursing the Program, the full amount of all self-insured claims with the exception of property loss claims which are limited to \$250,000 reimbursement after which point, group commercial insurance policies provide protection. Outside the "Program" coverages, the Commission also carries Public Official bond coverage, airport liability coverage, airport museum coverages, and other coverages for specialized needs. The Commission did not pay any claim settlements in excess of \$250,000 in fiscal years 2012, 2013 or 2014. No insurance coverages were reduced in fiscal year 2014.

The Commission's employees and retirees have various options in their selection of health insurance benefits. The Commission self-insures the following medical plans: two exclusive provider organizations (EPO) which is a Health Maintenance Organization (HMO) without a PCP as a gatekeeper, a point of service (POS), and a Medicare complement plan (retirees only), as well as the prescription drug plan. All other group health insurance plans are fully insured including a dental plan and a vision plan with three coverage options. The Commission expenses (net of employee, Medicare Part D and retiree contributions) were for all group health benefits in fiscal year 2014. The basis for estimating incurred but not reported (IBNR) claims at year-end is an annual analysis performed by the plans' administrators.

Premiums are paid into the Risk Management Internal Service Fund by the General Fund and Enterprise Funds and are available to pay claims, claim reserves and administrative costs of the Program. Claims paid during fiscal year 2014 totaled \$3,617,181. Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for IBNR claims which is determined annually based on an actuarial valuation. In addition, individual claim liabilities are established for each case based on the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors. Changes in the balances of claims liabilities during the past two years are as follows:

			Risk
	<u>Medical</u>	N	<u>lanagement</u>
Unpaid Claims, June 30, 2012	\$ 1,362,619	\$	12,600,441
Incurred Claims, Fiscal Year 2013	18,642,038		7,322,794
Claims Paid, Fiscal Year 2013	 (18,765,116)		(3,219,566)
Unpaid Claims, June 30, 2013	1,239,541		16,703,669
Incurred Claims, Fiscal Year 2014	18,892,682		(173,335)
Claims Paid, Fiscal Year 2014	 (18,853,619)		(3,610,969)
Unpaid Claims, June 30, 2014	\$ 1,278,604	\$	12,919,365

The medical column excludes expenses that are fully insured.

Unpaid claims reconcile to the amounts shown in the Statement of Net Position as follows:

	 Medical Management			Total	
Due within One Year	\$ 1,278,604	\$	3,256,661	\$	4,535,265
Due in more than One Year	-		9,662,704		9,662,704
Total	\$ 1,278,604	\$	12,919,365	\$	14,197,969

### (B) Related Party Transactions

The Commission was involved in the following related party transactions during fiscal year 2014:

<u>Payments and Obligations to Prince George's County</u> - The Commission paid or is obligated to pay Prince George's County for the following:

Reimbursements to County Council for planning, zoning, and audio/visual Dept. of Environ. Resources Zoning Enforcement and Inspection Property Tax Collection Fees (Administration) Office Space Rental at the County Administrative Building	\$ 1,137,300 1,761,900 78,500 795,121
Geographic Information Systems - GIS	340,500
Peoples Zoning Counsel (Stan Derwin Brown)	250,000
Department of Environmental Resources - Water and Sewer Planning	155,300
Economic Development for Enterprise Zone	65,000
EDC - General Plan Goals	316,800
Permits & Inspection for M-NCPPC-DER	1,816,200
Permits & Inspection & Permitting - DPW&T	1,160,000
Redevelopment Authority	844,500
DPW&T - Director's Office	169,800
Property Tax Collection Fees (Parks & Recreation)	344,900
Gorgeous Prince George's - Green to Greatness Day	225,000
Prince George's Community College	1,500,000
Prince George's County - Police Department	36,800
Prince George's County - Library Recreation Program	2,712,770
Total (1)	\$ 13,710,391

(1) Of this amount, \$11,525,919 is in Accounts Payable at June 30, 2014.

### (C) Contingencies

<u>Grant Program</u> – The Commission, as grantee or subgrantee, participates in several Federal and State grant programs, which are subject to financial and compliance audits. The Commission believes it has complied, in all material respects, with applicable grant requirements and the amount of expenditures that may be disallowed by the granting agencies, if any, would be immaterial.

<u>Litigation</u> – The Commission is a defendant in various legal actions that fall into three major categories – those arising from the Commission's planning and zoning powers, those arising from incidents occurring on the Commission property and those arising from personnel actions. The Commission's management and its General Counsel estimate that the resolution of claims resulting from all litigation against the Commission not covered by insurance will not materially affect the financial position or operations of the Commission.

### (D) Employees' Retirement System and Pension Plans

### **Defined Benefit Pension Plan**

Plan Description - The Commission contributes to The Maryland-National Capital Park and Planning Commission Employees' Retirement System (the "System"), a single-employer defined benefit public employee retirement plan. Benefit provisions and obligations to contribute to the plans and all other requirements are established by a Trust Agreement between the Commission and the Board of Trustees of the System which has been periodically amended since the System was established July 1, 1972. Accounting and financial reporting for the system is performed by non-Commission employees who are employed directly by the System. The System's financial records are not maintained on a separate county basis. The assets of the System are invested with the objective of ensuring sufficient funds will be available for meeting benefit payments. As the System's investment asset pool provides collectively for benefit payments of all four plans, the System is considered a single "pension plan" for purposes of financial reporting in accordance with GAAP. Publicly available Financial Statements that include management's discussion and analysis, financial statements and required supplementary information for the System can be obtained at the administrative offices of The Maryland-National Capital Park and Planning Commission Employees' Retirement System, 6611 Kenilworth Avenue, Suite 100, Riverdale, Maryland 20737.

Active plan members in Plan A are required to contribute 6.5% of their base pay. Plan B members contribute 3.5% of their base pay up to the maximum Social Security Wage Base and 6.5% in excess of the maximum Social Security Wage Base for the calendar year. Plan C members contribute 8% of their base pay and Plan D members contribute 7% of their base pay. Plan E members contribute 4% of their base pay up to the maximum Social Security Wage Base and 8% in excess of the maximum Social Security Wage Base for the calendar year.

<u>Actuarial Methods for Defined Benefit Pension Plan</u> - The actuarial value of assets calculates gains or losses on the basis of the actuarially assumed interest rate and recognizes one-fifth of the cumulative gains or losses not yet recognized. This year's asset value is based on the July 1, 2013 actuarial valuation.

The actuarial accrued liability was estimated as part of an actuarial valuation performed as of July 1, 2013. Significant actuarial assumptions used in the valuation include (a) a rate of return on the investment of present and future assets of 7.4% a year compounded annually, (b) projected salary increases of 2.9% a year plus variable merit increases, (c) The assumed post-retirement cost of living adjustment is 3% compounded annually for benefits accrued until July 1, 2012, and 2.5% compounded annually thereafter.

The July 1, 2013 actuarial valuation was performed using the Entry-Age Normal Actuarial Cost Method.

The funded status of the plan as of the most recent actuarial date, July 1, 2013, is as follows (\$000's):

Actuarial Valuation of Plan Assets	\$ 690,540
Actuarial Accrued Liability	831,200
Funded Ratio	83.1%
Unfunded Actuarial Accrued Liability	140,660
Annual Covered Payroll	129,134
Unfunded Actuarial Accrued Liability	
as a Percentage of Covered Payroll	108.9%

The net position available for benefits at June 30, 2014 totaled \$796,135,587.

The Commission's contributions to the System are made in accordance with actuarially determined requirements.

The following table shows the components of the Commission's annual pension cost for the year, the amount actually contributed to the plan, and the calculation of the year end net pension obligation.

Annual required contribution (expense)	\$ 28,750,323
Interest on net Pension obligation	703,302
Adjustment to annual required contribution	(847,800)
Annual Pension cost (Expense)	28,605,825
Contribution made	28,750,323
Decrease in Net Pension obligation	(144,498)
Net Pension obligation, beginning of year	9,377,000
Net Pension obligation, end of year	\$ 9,232,502

The Commission's annual pension cost (APC) and net pension obligation (NPO) to the System for fiscal years, 2012, 2013 and 2014 are presented below (\$000):

	<u>2012</u>	2013	<u>2014</u>
Annual Pension Cost (APC)	\$ 32,182	\$ 23,806	\$ 28,750
Percentage of APC Contributed	100%	100%	100%
Net Pension Obligation (NPO)	9,477	9,377	9,233

In FY 2014 the Commission contributed 100% of the adjusted annual required contribution and has an NPO of \$9,232,502 at year-end.

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

### **Deferred Compensation Plans**

The Commission offers its employees deferred compensation plans created in accordance with Internal Revenue Code Section 457. One plan, available to all career Commission employees, permits them to defer a portion of their salary to future years. The deferred compensation is not available to employees or beneficiaries until termination, retirement, death or unforeseeable emergency. The Commission also offers a separate deferred compensation plan to its officers and to the staff of the Employees' Retirement System. These plans are not included in the financial statements.

### (E) Other Postemployment Benefits

Plan Description - In addition to the pension benefits provided by the System, the Commission provides postretirement healthcare benefits, a single-employer defined benefit healthcare plan, in accordance with Commission approval, to all full-time and part-time career employees, directors appointed by Montgomery County and Prince George's County Planning Boards, Merit System Board Members, Commissioners, appointed officials and Employees' Retirement System employees who retire under a Commission Retirement Plan or the State of Maryland Retirement Plan at the end of their Commission or System service, and who have been insured under any Commission-sponsored group medical plan during the three years immediately preceding the date of retirement or ability to prove similar coverage in another plan immediately prior to retirement. Currently 942 retirees and survivors are participating in the Commission's medical plans. The Commission contributes 80 percent of the amount of medical, prescription drug, and dental insurance rates and 80 percent of the low coverage option for all three coverage options of vision benefit rates. The System contributes the same percentages for its full-time and part-time employees and retiree Benefits levels are established annually by resolution of the Commission. Separate financial statements are not issued for the Trust.

Funding Policy - On July 1, 1999, the Commission established a 115 Trust account (the "Trust") for the purpose of pre-funding a portion of retiree insurance costs in the future. The Commission executed a Discretionary Investment Management Agreement with a Financial Advisor (Custodial Trustee) of the account. Per the Post-Retirement Insurance Benefits Program Trust Agreement I - Contributions, the Commission may elect to contribute additional amounts as deemed necessary to meet its benefit costs. Prior to fiscal year 2008, the Trust account had not been funded based on actuarial information. The fund was used in certain prior fiscal years to pay the net cost of postretirement health care benefits, net of the retiree contributions. A minimal balance was retained in the fund to maintain the legal status of the trust.

In fiscal year 2008, the Commission began phasing in over an 8 year period actuarially based funding of Other Postemployment Benefits in connection with the implementation of the accounting requirements of GASB Statement No. 45 "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions".

Annual OPEB Cost and Net OPEB Obligation — The Commission's annual other postemployment benefit (OPEB) cost (Expense) is calculated based on the annual required contribution of the employer (ARC) an amount actuarially determined in accordance with parameters established in current GASB accounting standards. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the components of the Commission's annual OPEB cost for the year, the amount actually contributed to the plan, and the calculation of the year end net OPEB obligation (dollar amounts in thousands).

Annual required contribution (expense)	\$ 18,611
Interest on net OPEB obligation	4,637
Adjustment to annual required contribution	(3,305)
Annual OPEB cost (Expense)	19,943
Contribution made	18,509
Increase in Net OPEB obligation	1,434
Net OPEB obligation, beginning of year	66,610
Net OPEB obligation, end of year	\$ 68,044

The Commission's annual OPEB cost, the percentage of the annual OPEB cost contributed to the plan, and the net OPEB obligation (NPO) to the System for fiscal years 2012, 2013 and 2014 is presented below (\$000):

	<u>2012</u>	<u>2013</u>	2014
Annual Required Contribution (ARC)	\$ 28,213	\$ 21,429 \$	19,943
Percentage of ARC Contributed	58%	83%	93%
Net OPEB Obligation	62.927	66,610	68.044

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

<u>Actuarial Valuation</u> - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the Commission and plan members) and include the types of benefits provided at the time of the valuation and the historical pattern of sharing of benefit costs between the Commission and plan members to that point. The actuarial methods and assumptions include techniques that are designed to reduce short-term volatility in actuarially accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

<u>Actuarial Methods for Retiree Health Care Benefits Plan</u> - The actuarial value of assets is the fair value of the investments. This year's asset value is based on the July 1, 2013 actuarial valuation.

The Projected Unit Credit Cost method is used, with level percentage of pay amortization of the unfunded actuarial liabilities over an open 30 year amortization period.

The actuarial accrued liability was estimated as part of an actuarial valuation performed as of July 1, 2013. Significant actuarial assumptions used in the valuation are as follows:

<u>Rate of Return</u> – The assumed rate of return on the investment of present and future assets is at 7.5% a year compounded annually.

<u>Salary Increases</u> - Salary increases of 4.00% a year are projected for calculating the level percentage of pay.

<u>Healthcare Cost Trend Rates</u> – The expected rate of increase for healthcare costs in 2014 was estimated at 9% for prescription drugs and medical costs, and 5% for dental and vision. Declining rates of increase were used, with 2022 and later rates at 4.5% for all costs.

The funded status of the plan as of the most recent actuarial date, July 1, 2013, is as follows (\$000's):

Actuarial Valuation of Plan Assets	\$ 28,069
Actuarial Accrued Liability	275,804
Funded Ratio	10.18%
Unfunded Actuarial Accrued Liability	247,735
Annual Covered Payroll	119,966
Unfunded Actuarial Accrued Liability	
as a Percentage of Covered Payroll	206.5%

The 115 Trust is reported by the Commission as a pension trust fund, the Other Post-Employment Benefits Fund.

The Trust's financial records are not maintained on a separate county basis.

### (F) Pension Trust Funds

Combining schedules of the pension trust funds follow:

### Combining Schedules of Net Position Pension Trust Funds June 30, 2014

400570		Other Post Employees' Employment Retirement Benefits Fund Fund		Total Pension Trust Funds		
ASSETS	ф		Ф	400.047	Ф	400.047
Equity in Pooled Cash and Investments	\$	476.750	\$	468,947 7	\$	468,947
Cash Fixed Income Securities		176,759 161,226,330		7 15,702,892		176,766 176,929,222
International Fixed Income Securities		8,978,006		15,702,692		8,978,006
		56,777,040		-		56,777,040
Venture Capital/Alternative Investments Corporate Stock		385,730,896		-		385,730,896
International Corporate Stock		90,880,351		_		90,880,351
Real Estate Investments		54,261,714		_		54,261,714
Short Term Investments		39,539,970		_		39,539,970
Mutual Funds		39,339,970		24,772,156		24,772,156
Collateral for Securities Lending Transactions		47,700,258		,772,100		47,700,258
Accounts Receivable		1,351,263		_		1,351,263
Other		21,905		_		21,905
Total Assets		846,644,492		10,944,002		887,588,494
LIABILITIES						
Investments Payable		760,563		_		760,563
Accounts Payable		1,007,794		12,340		1,020,134
Claims Payable		-		466,487		466,487
Obligation for Collateral Received				,		,
under Securities Lending Transactions		48,740,548		_		48,740,548
Total Liabilities		50,508,905		478,827		50,987,732
NET POSITION Assets Held in Trust for:						
Pension Benefits		796,135,587		_		796,135,587
Other Postemployment Benefits		-	4	40,465,175		40,465,175
Total Net Position	\$	796,135,587		40,465,175	\$	836,600,762

### Combining Schedules of Changes in Net Position Pension Trust Funds For the Year Ended June 30, 2014

		Employees' Retirement	Other Post Employment Benefits		<del>-</del>
ADDITIONS		Fund	Fund		Totals
ADDITIONS:					
Contributions:	Φ	20 750 222	Ф 40.000 E44	Φ	40 770 004
Employer	\$	28,750,323	\$ 18,028,511	\$	46,778,834
Plan Members		5,413,595	-		5,413,595
Plan Members for Current Benefits  Total Contributions		34,163,918	2,067,287 20,095,798		2,067,287
Total Contributions		34,163,918	20,095,798		54,259,716
Federal Grants - Medicare		-	449,576		449,576
Investment Earnings:					
Interest		9,253,234	10		9,253,244
Dividends		519,833	175,030		694,863
Net increase in the Fair Value of Investments		100,729,204	4,407,442		105,136,646
Total Investment Earnings		110,502,271	4,582,482		115,084,753
Less Investment Advisory and Management Fees		(2,875,363)	-		(2,875,363)
Net Income from Investing Activities		107,626,908	4,582,482		112,209,390
Securities Lending Activity					
Securities Lending Income		193,474	_		193,474
Securities Lending Fees		77,413	_		77,413
Net Income from Securities Lending Activity		270,887			270,887
That moome from Goodinies Londing Nativity		270,007		-	2,0,001
Total Net Investment Earnings		107,897,795	4,582,482		112,480,277
Total Additions and Investment Earnings		142,061,713	25,127,856		167,189,569
DEDUCTIONS:					
Benefits		38,169,674	12,726,374		50,896,048
Refunds of Contributions		237,399	-		237,399
Administrative expenses		1,487,210	5,130		1,492,340
Total Deductions		39,894,283	12,731,504		52,625,787
Change in Net Position		102,167,430	12,396,352		114,563,782
Net Position - Beginning	Φ.	693,968,157	28,068,823	Φ.	722,036,980
Net Position - Ending	\$	796,135,587	\$ 40,465,175	\$	836,600,762

### (6) – COUNTY FINANCIAL DATA

The following financial data pertains to both Montgomery and Prince George's Counties.

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# MONTGOMERY COUNTY Summary of Assets, Liabilities, Deferred Inflow of Resources and Fund Balances Governmental Funds and Accounts June 30, 2014

	G	ene	ral Fund Acco	unts	ı		Capital		Other Governmental	Total Governmental	
	Administration	_	Park		Total	_	Projects		Funds		Funds
ASSETS											
Equity in Pooled Cash and Investments Receivables - Taxes (net of allowance	\$ 14,244,729	\$	9,190,134	\$	23,434,863	\$	-	\$	5,668,761	\$	29,103,624
for uncollectibles)	357,409		936,751		1,294,160		*		32,239		1,326,399
Receivables - Other	4,117		95,904		100,021		-		-		100,021
Due from Other Funds	-		5,466,476		5,466,476		-		-		5,466,476
Due from County Government	-		402,162		402,162		4,291,379		879,484		5,573,025
Due from Other Governments	6,104		909		7,013		6,817,759		6,000		6,830,772
Restricted Cash - Unspent Debt Proceeds	-		~		-		8,390,167		-		8,390,167
Other	12,388	_			12,388		<u>-</u>		-		12,388
Total Assets	\$ 14,624,747	\$ _	16,092,336	. \$ _	30,717,083	\$ =	19,499,305	. \$ .	6,586,484	\$ :	56,802,872
LIABLITIES AND FUND BALANCES											
Liabilities:											
Accounts Payable	\$ 753,276	\$	1,431,581	\$	2,184,857	\$	3,663,752	\$	316,791	\$	6,165,400
Accrued Liabilities	1,525,223		3,185,241		4,710,464		-		15,404		4,725,868
Retainage Payable	-		-		-		2,248,001		-		2,248,001
Due to Other Funds	-		-		-		5,466,476		-		5,466,476
Due to County Government	60		-		60		-		30		90
Deposits and Fees Collected in-Advance	1,184,922	_	714,117		1,899,039				347,770		2,246,809
Total Liabilities	3,463,481	-	5,330,939	-	8,794,420	_	11,378,229		679,995		20,852,644
DEFERRED INFLOW OF RESOURCES											
Property Taxes Collected in-advance	73,974	_	110,471	_	184,445	_	*		13,500		197,945
Total Deferred Inflow of Resources	73,974	_	110,471	-	184,445	_			13,500		197,945
FUND BALANCES:											
Restricted for::											
Parks	-		-		-		8,390,167		18,739		8,408,906
Committed to:											
Planning	4,102,082		-		4,102,082				49,751		4,151,833
Parks	-		4,337,676		4,337,676		21,268,913		630,193		26,236,782
Assigned to:											
Planning	3,652,516		~		3,652,516		-		4,568,002		8,220,518
Parks	-		469,008		469,008		-		626,304		1,095,312
Unassigned:	3,332,694	_	5,844,242	_	9,176,936	_	(21,538,004)	_			(12,361,068)
Total Fund Balances	11,087,292		10,650,926	_	21,738,218	_	8,121,076	_	5,892,989		35,752,283
Total Liabilities and Fund Balances	\$ 14,624,747	\$ _	16,092,336	\$ _	30,717,083	\$_	19,499,305	\$ _	6,586,484	\$	56,802,872

# MONTGOMERY COUNTY Summary of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds and Accounts For the Year Ended June 30, 2014

		eneral Fund Acco		Capital	Other Governmental	Total Governmental
	Administration	Park	Total	Projects	Funds	Funds
REVENUES						
Property Taxes	\$ 26,360,981	\$ 77,558,047	\$ 103,919,028	\$ -	\$ 1,704,476	\$ 105,623,504
Intergovernmental:		,,,.	,,,	*	• ',,'' ', ', '	,,
Federal	-	21,510	21,510	_		21,510
State	-	28,113	28,113	7,634,874	2,871	7,665,858
County	479,595	2,037,862	2,517,457	8,640,047	958,036	12,115,540
Charges for Services	180,366	1,725,744	1,906,110	-,,	2,003,053	3,909,163
Rentals and Concessions		1,709,802	1,709,802		197,530	1,907,332
Interest	35,915	(33,762)	2,153	6,370	16,957	25,480
Contributions		(00), 00)		699,452	123,614	823,066
Miscellaneous		172,892	172,892	60	49,214	222,166
Total Revenues	27,056,857	83,220,208	110,277,065	16,980,803	5,055,751	132,313,619
EXPENDITURES						
Current:						
General Government	7,965,161	-	7,965,161	-		7.965.161
Planning and Zoning	17,448,486	-	17,448,486	-	3,286,657	20,735,143
Park Operations and Maintenance		80,718,972	80,718,972	-	1,133,177	81,852,149
Contributions		· · · · -			1,404,544	1,404,544
Debt Service:					1,101,011	.,,
Principal	-	-	-	-	2,780,000	2,780,000
Interest	_	-		-	1,153,257	1,153,257
Other Debt Service Costs	_	-		-	244,544	244,544
Capital Outlay:						_ , ,,,, , ,
Park Acquisition	-			2,616,500	-	2,616,500
Park Development	-		-	18,168,907		18,168,907
Total Expenditures	25,413,647	80,718,972	106,132,619	20,785,407	10,002,179	136,920,205
Excess (Deficiency) of Revenues over	<del></del>					
Expenditures	1,643,210	2,501,236	4,144,446	(3,804,604)	(4,946,428)	(4,606,586)
OTHER FINANCING SOURCES (USES)						
General Obligation Bonds Issued	u.	-	-	14,000,000	*	14,000,000
Premiums on Bonds Issued	-	•	-	623,603	-	623,603
Transfers In	-	6,370	6,370	350,000	4,031,641	4,388,011
Transfer Out	-	(4,381,641)	(4,381,641)	(6,370)	-	(4,388,011)
Total Other Financing Sources (Uses)		(4,375,271)	(4,375,271)	14,967,233	4,031,641	14,623,603
Net Change in Fund Balances	1,643,210	(1,874,035)	(230,825)	11,162,629	(914,787)	10,017,017
Fund Balances - Beginning	9,444,082	12,524,961	21,969,043	(3,041,553)	6,807,776	25,735,266
Fund Balances - Ending	\$ 11,087,292	\$ 10,650,926	\$ 21,738,218	\$8,121,076	\$5,892,989_	\$35,752,283

# MONTGOMERY COUNTY ADMINISTRATION ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2014

	_	Budgete	Budgeted Amounts					Variance with Final Budget -
	_	Original	_	Final		Actual		Positive (Negative)
Revenues:								
Property Taxes	\$	26,065,553	\$	26,065,553	\$	26,360,981	\$	295,428
Intergovernmental -								
State		150,000		150,000		-		(150,000)
County		400,400		470,400		479,595		9,195
Charges for Services		235,000		235,000		180,366		(54,634)
Interest		54,000		54,000		35,915		(18,085)
Miscellaneous		-	_		_			
Total Revenues	-	26,904,953	-	26,974,953	_	27,056,857		81,904
Expenditures/Encumbrances:								
Commissioners' Office		1,142,601		1,142,601		1,092,919		49,682
Central Administrative Services -								
Department of Human Resources and Management		1,911,431		1,911,431		1,729,834		181,597
Department of Finance		2,918,359		2,918,359		2,914,251		4,108
Internal Audit Division		155,839		155,839		153,304		2,535
Legal Department		1,466,216		1,466,216		1,466,192		24
Support Services		559,550		559,550		486,482		73,068
Merit System Board		79,396		79,396		68,761		10,635
Total Central Administrative Services		7,090,791	_	7,090,791	_	6,818,824		271,967
Planning Department -								
Office of the Planning Director		1,071,804		1,071,804		1,000,185		71,619
Management and Technology Services		3,756,982		3,780,682		3,552,604		228,078
Functional Planning and Policy		2,746,447		2,749,447		2,691,541		57,906
Area 1		1,690,117		1,549,617		1,291,066		258,551
Area 2		1,997,601		1,997,601		1,812,834		184,767
Area 3		1,968,882		1,968,882		1,745,092		223,790
Dev. Applications and Regulatory Coordination		822,084		822,084		465,524		356,560
Center for Research and Information Systems		1,976,988		2,046,988		1,865,393		181,595
Support Services		1,852,700		1,966,500		1,872,569		93,931
Grants		150,000		150,000		· · ·		150,000
Total Planning Department	_	18,033,605	_	18,103,605	_	16,296,808	-	1,806,797
Non-Departmental		1,563,997		1,563,997		1,542,204		21,793
Total Expenditures/Encumbrances	_	27,830,994	_	27,900,994	_	25,750,755	-	2,150,239
Excess of Revenues over								
Expenditures/Encumbrances	-	(926,041)	_	(926,041)	_	1,306,102	-	2,232,143
Format (Dominion and Otto Fig. 1)								
Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses	\$_	(926,041)	\$_	(926,041)		1,306,102	\$ _	2,232,143
Fund Balance - Budget Basis, Beginning						5,679,108		
Fund Balance - Budget Basis, Ending					\$	6,985,210		
i did balance - budget basis, Liming					Ψ.	0,300,210		

### MONTGOMERY COUNTY PARK ACCOUNT- GENERAL FUND

### Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2014

	_	Budget	ed A	mounts				Variance with Final Budget -
	-	Original		Final		Actual		Positive (Negative)
Revenues:	•	70 700 004		70 700 004	•	77 550 0 47	•	700.000
Property Taxes Intergovernmental -	\$	76,768,661	\$	76,768,661	\$	77,558,047	\$	789,386
Federal						21,510		21,510
State		400,000		400,000		28,113		(371,887)
County		2,037,862		2.037.862		2,037,862		(371,007)
Charges for Services		1,334,439		1,334,439		1,725,744		201 205
Rentals and Concessions		1,614,500		1,614,500		1,709,802		391,305 95,302
Interest		10,600		10,600		(33,762)		(44,362)
Miscellaneous		106,500		106,500		172,892		66,392
Total Revenues	-	82,272,562	-	82,272,562		83,220,208		947,646
Total Nevenues	-	02,272,302	-	02,212,302		00,220,200		347,040
Expenditures/Encumbrances:								
Director of Montgomery Parks		1,113,426		1,113,426		1,131,047		(17,621)
Management Services		3,526,604		3,526,604		3,394,599		132,005
Facilities Management		10,666,122		10,666,122		11,005,020		(338,898)
Park Planning and Stewardship		3,248,871		3,248,871		3,324,563		(75,692)
Park Development		2,999,984		2,999,984		2,887,465		112,519
Park Police		13,373,460		13,207,760		13,073,713		134,047
Horticultural Resources		7,483,867		7,483,867		7,670,251		(186,384)
Public Affairs and Community Service		2,101,299		2,101,299		2,141,450		(40,151)
Northern Region		8,788,659		8,788,659		8,879,585		(90,926)
Southern Region		12,361,497		12,361,497		12,438,706		(77,209)
Support Services		9,426,980		9,592,680		9,072,077		520,603
Grants		400,000		400,000		53,086		346,914
Property Management		906,458		906,458		872,655		33,803
Non-Departmental		5,010,698		5,010,698		4,864,678		146,020
Total Expenditures/Encumbrances	_	81,407,925	-	81,407,925	-	80,808,895	•	599,030
·	_		_		-			
Excess of Revenues over								
Expenditures/Encumbrances	-	864,637	-	864,637	_	2,411,313		1,546,676
Other Financing Sources (Uses):								
Transfers In/Out-								
Capital Projects Funds		3,400		3,400		6,370		2,970
Debt Service Fund		(3,887,100)		(3,887,100)		(3,881,641)		5,459
Capital Projects Funds - Development		(350,000)		(350,000)		(350,000)		0,400
Special Revenue		(000,000)		(000,000)		(150,000)		(150,000)
Total Other Financing Sources (Uses)	_	(4,233,700)	_	(4,233,700)	-	(4,375,271)		(141,571)
Excess of Revenues and Other Financing Sources								
over (under) Expenditures and Other Financing Uses	\$_	(3,369,063)	\$ _	(3,369,063)		(1,963,958)	\$	1,405,105
Fund Balance - Budget Basis, Beginning						8,277,208		
Fund Balance - Budget Basis, Ending					\$	6,313,250		
, and balance badget basis, whaling					Ψ =	0,010,200		

# PRINCE GEORGE'S COUNTY Summary of Assets, Liabilities, Deferred Inflow of Resources and Fund Balances Governmental Funds and Accounts June 30, 2014

				General Fund	Accounts				Capital		Other Governmental		Total Governmental
	_	Administration		Park	Recreation		Total		Projects		Funds		Funds
ASSETS													
Equity in Pooled Cash and Investments Receivables - Taxes (net of allowance	\$	38,721,268	\$	132,068,980 \$	40,499,530	\$	211,289,778	\$	74,776,497	\$	6,253,439	\$	292,319,714
for uncollectibles)		910,030		2,274,158	1,485,791		4,669,979		-		(389)		4,669,590
Receivables - Other		101,263		(4,908)	171,670		268,025		-		` -		268,025
Due from County Government		79,030		-	-		79,030		-		1,573,574		1,652,604
Due from Other Governments		13,023		10,040	24,945		48,008		2,332,217		40,549		2,420,774
Inventories		-		-	-		-		-		450,724		450,724
Restricted Cash - Unspent Debt Proceeds		-		-	-		-		27,484,600		-		27,484,600
Other	_	10,191		-		_	10,191	_	106,568				116,759
Total Assets	\$ _	39,834,805	* =	134,348,270 \$	42,181,936	\$_	216,365,011	\$	104,699,882	\$	8,317,897	\$ =	329,382,790
LIABLITIES AND FUND BALANCES													
Liabilities:													
Accounts Payable	\$	6,652,087	\$	2,881,684 \$	4,708,470	\$	14,242,241	\$	6,351,154	\$	281,855	\$	20,875,250
Accrued Liabilities		1,527,960		3,448,542	2,998,142		7,974,644		-		286,763		8,261,407
Retainage Payable		-		-	-		-		2,102,752		-		2,102,752
Deposits and Fees Collected in-Advance	_	65,383		76,598	3,775,162	_	3,917,143		-		24,000		3,941,143
Total Liabilities	-	8,245,430		6,406,824	11,481,774	-	26,134,028		8,453,906		592,618	_	35,180,552
DEFERRED INFLOW OF RESOURCES													
Property Taxes Collected in-advance	_	393,477		812,857	811,300	_	2,017,634				·		2,017,634
Total Deferred Inflow of Resources	_	393,477	_	812,857	811,300	_	2,017,634					-	2,017,634
FUND BALANCES:													
Restricted for::													
Parks				-	•		-		27,484,600		(1,594)		27,483,006
Committed to:													
Planning		8,883,799		-	-		8,883,799		•		-		8,883,799
Parks		-		12,094,134	•		12,094,134		36,118,379		46,834		48,259,347
Recreation		-		-	5,109,082		5,109,082		-		463,985		5,573,067
Assigned to:													
Planning		6,475,166		-	-		6,475,166		-		2,656		6,477,822
Parks		-		24,557,127	-		24,557,127		32,642,997		1,379,516		58,579,640
Recreation		·		<del>.</del>	8,738,393		8,738,393		-		5,833,882		14,572,275
Unassigned:	_	15,836,933	_	90,477,328	16,041,387	_	122,355,648		-			_	122,355,648
Total Fund Balances	. –	31,195,898		127,128,589	29,888,862		188,213,349		96,245,976		7,725,279	_	292,184,604
Total Liabilities and Fund Balances	\$	39,834,805	. \$ _	134,348,270 \$	42,181,936	\$_	216,365,011	\$.	104,699,882	\$.	8,317,897	\$_	329,382,790

# PRINCE GEORGE'S COUNTY Summary of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds and Accounts For the Year Ended June 30, 2014

		General Fund Accounts						Capital			Total Governmental			
	_	Administration		Park		Recreation	_	Total	_	Projects		Funds	_	Funds
REVENUES														
Property Taxes	\$	42,195,517	\$	116,298,076	\$	56,872,700	\$	215,366,293	\$	-	\$	1,298	\$	215,367,591
Intergovernmental:														
Federal		144,160		14,990		3,802		162,952		-				162,952
State				-		450,340		450,340		3,256,611		-		3,706,951
County		123,514		-		89,826		213,340		-		1,039,960		1,253,300
Charges for Services		652,574		157,320		6,826,773		7,636,667		-		1,145,088		8,781,755
Rentals and Concessions		-		2,441,780		1,162,428		3,604,208		-		5,763,096		9,367,304
Interest		126,087		343,215		121,458		590,760		211,889		16,903		819,552
Contributions		-				196,462		196,462				85,438		281,900
Miscellaneous		2,328		223,764		16,023		242,115		410,068		50,666		702,849
Total Revenues	_	43,244,180	_	119,479,145	_	65,739,812	Ξ	228,463,137	=	3,878,568		8,102,449	_	240,444,154
EXPENDITURES														
Current:														
General Government		9,950,696		-		-		9,950,696		-		-		9,950,696
Planning and Zoning		38,410,377		-		-		38,410,377		-		-		38,410,377
Park Operations and Maintenance		-		107,824,177				107,824,177		-		1,337,996		109,162,173
Recreation		-				61,753,793		61,753,793		-		5,284,030		67,037,823
Debt Service:														
Principal		-		-		-		-		-		7,961,975		7,961,975
Interest		•		-		-		-		-		1,830,966		1,830,966
Other Debt Service Costs		-		-		-		-				294,665		294,665
Capital Outlay:														
Park Acquisition		-		-		-		_		3,714,098		-		3,714,098
Park Development				-		-				25,014,156		-		25,014,156
Total Expenditures	_	48,361,073		107,824,177		61,753,793		217,939,043		28,728,254		16,709,632	_	263,376,929
Excess (deficiency) of Revenues over													_	
Expenditures		(5,116,893)		11,654,968	_	3,986,019	-	10,524,094	_	(24,849,686)		(8,607,183)	_	(22,932,775)
OTHER FINANCING SOURCES (USES)														
General Obligation Bonds Issued		-		•		-		-		26,565,000		-		26,565,000
Premiums on Bonds Issued				-		-		-		1,247,204		-		1,247,204
Transfers In		-		211,889		-		211,889		24,255,000		10,117,606		34,584,495
Transfer Out	_	(30,000)		(34,312,606)	_	(8,922,220)		(43,264,826)		(211,889)		(30,000)		(43,506,715)
Total Other Financing Sources (Uses)	_	(30,000)	_	(34,100,717)	_	(8,922,220)	_	(43,052,937)	_	51,855,315		10,087,606	-	18,889,984
Net Change in Fund Balances		(5,146,893)		(22,445,749)		(4,936,201)		(32,528,843)		27,005,629		1,480,423		(4,042,791)
Fund Balances - Beginning	-	36,342,791	_	149,574,338		34,825,063		220,742,192	_	69,240,347		6,244,856	_	296,227,395
Fund Balances - Ending	\$_	31,195,898	\$	127,128,589	\$_	29,888,862	\$_	188,213,349	\$	96,245,976	\$_	7,725,279	\$_	292,184,604

# PRINCE GEORGE'S COUNTY ADMINISTRATION ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2014

	_	Budgete	ed Ar	nounts				Variance with Final Budget - Positive
_	_	Original		Final		Actual		(Negative)
Revenues: Property Taxes Intergovernmental -	\$	42,310,279	\$	42,310,279	\$	42,195,517	\$	(114,762)
Federal State		-		144,160		144,160		-
County Local		205,000		205,000		123,514		(81,486)
Charges for Services		637,000		637,000		652,574		15,574
Interest		226,300		226,300		126,087		(100,213)
Miscellaneous Total Revenues	-	50,000		50,000	-	2,328		(47,672)
Total Revenues		43,428,579		43,572,739	-	43,244,180		(328,559)
Expenditures/Encumbrances:								
Commissioners' Office		3,023,808		3,023,808		2,945,179		78,629
Central Administrative Services -								
Department of Human Resources and Management		2,400,333		2,400,333		2,172,340		227,993
Department of Finance		3,330,906		3,330,906		3,326,115		4,791
Internal Audit Division		264,869		264,869		260,583		4,286
Legal Department		806,696		806,696		806,621		75
Support Services		559,550		559,550		486,482		73,068
Merit System Board Total Central Administrative Services		79,396 7,441,750		79,396 7,441,750	-	68,761 7,120,902		10,635 320,848
Total Central Administrative Services		7,441,730		7,441,730		7,120,902		320,040
Planning Department -								
Director's Office		4,484,412		4,484,412		4,318,325		166,087
Development Review		5,794,102		5,794,102		4,973,992		820,110
Community Planning		5,479,757		5,479,757		3,847,056		1,632,701
Community Planning South		-		-		-		-
Information Management		4,752,171		4,752,171		4,271,174		480,997
Countywide Planning		5,960,112		5,960,112		5,415,373		544,739
Support Services		8,770,800		8,770,800		8,236,633		534,167
Grants Total Planning Department	_	138,000	-	282,160	-	212,734		69,426
rotal Flaming Department		35,379,354	-	35,523,514	-	31,275,287		4,248,227
Non-Departmental		2,011,652		2,011,652		1,860,770		150,882
Total Expenditures/Encumbrances	_	47,856,564	_	48,000,724	_	43,202,138		4,798,586
E CONTRACTOR OF THE CONTRACTOR								
Excess (Deficiency) of Revenues over Expenditures/Encumbrances		(4,427,985)		(4,427,985)		42.042		4 470 007
Expenditures/Encumbrances	_	(4,427,900)	-	(4,427,903)	-	42,042		4,470,027
Other Financing Sources (Uses): Transfers In (Out) -								
Internal Service Fund - Group Insurance		-		-		-		-
Special Revenue Fund		(30,000)		(30,000)		(30,000)		_
Total Other Financing Sources (Uses)	_	(30,000)	_	(30,000)	_	(30,000)		-
Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses	\$_	(4,457,985)	\$_	(4,457,985)		12,042	\$ _	4,470,027
Fund Balance - Budget Basis, Beginning						22,300,057		
Fund Balance - Budget Basis, Engineering					\$	22,300,037		
Turio balanco budgot budio, Eriding					Ψ =	22,012,099		

# PRINCE GEORGE'S COUNTY PARK ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2014

		Budgete	ed Ar	nounts				Variance with Final Budget
		Original		Final		Actual		Positive (Negative)
Revenues:					_		_	
Property Taxes	\$	115,671,086	\$	115,671,086	\$	116,298,076	\$	626,990
Intergovernmental -								
Federal				14,990		14,990		
Charges for Services		120,800		120,800		157,320		36,520
Rentals and Concessions		2,310,500		2,310,500		2,441,780		131,280
Interest		800,000		800,000		343,215		(456,785)
Miscellaneous Total Revenues	_	194,500	-	194,500	-	223,764	_	29,264
Total Revenues	_	119,096,886	-	119,111,876	-	119,479,145	-	367,269
Expenditures/Encumbrances:								
Office of The Director -								
Office of the Director		768,804		768,804		834,218		(65,414)
Park Police		17,963,681		17,963,681		18,106,458		(142,777)
Administration and Development -								
Administrative Services		4,376,540		4,376,540		3,834,161		542,379
Administration and Development		809,864		809,864		912,396		(102,532)
Public Affairs & Marketing		1,955,561		1,955,561		1,655,879		299,682
Support Services		13,386,798		13,386,798		13,927,853		(541,055)
Park Planning and Development		6,356,405		6,356,405		5,764,689		591,716
Info Tech and Communications Facility Operations -		6,058,696		6,058,696		6,099,030		(40,334)
Deputy Director		431,496		431,496		350,116		81,380
Maintenance and Development		27,715,666		27,715,666		26.619.949		1.095,717
Natural and Historical Resources		5,838,539		5,838,539		5,417,948		420,591
Arts and Cultural Heritage		1,963,311		1,963,311		1,846,441		116,870
Park Permits and Aquatics Maintenance		1,300,011		1,500,011		1,040,441		110,070
Total Facility Operations	_	35,949,012	-	35,949,012	_	34,234,454	-	1,714,558
Area Operations -								
Deputy Director		414,055		414.055		413,596		459
Northern Area Operations		6,289,403		6,289,403		6,238,400		51.003
Central Area Operations		6,716,798		6,716,798		5,903,591		813,207
Southern Area Operations		6,109,899		6,109,899		5,805,601		304,298
Total Area Operations		19,530,155	_	19,530,155	_	18,361,188	_	1,168,967
Grants		_		14,990		14,990		_
Non-Departmental		6,420,400		6,420,400		5,776,898		643,502
Total Expenditures/Encumbrances		113,575,916	_	113,590,906		109,522,214	_	4,068,692
- (B								
Excess of Revenues over Expenditures/Encumbrances		5,520,970		5,520,970		9,956,931		4,435,961
Experialtares/Efficientialices	_	3,320,970	-	5,520,970	_	9,930,931	-	4,435,961
Other Financing Sources (Uses):								
Transfers In (Out) -								
Capital Projects Funds - Interest		350,000		350,000		211,889		(138,111)
Debt Service - Park Fund		(11,793,000)		(11,793,000)		(10,087,606)		1,705,394
Capital Projects Funds - Development	-	(24,225,000)	_	(24,225,000)	_	(24,225,000)	_	
Total Other Financing Sources (Uses)	-	(35,668,000)	-	(35,668,000)		(34,100,717)		1,567,283
Excess of Revenues and Other Financing Sources								
over Expenditures and Other Financing Uses	\$	(30,147,030)	\$ _	(30,147,030)		(24,143,786)	\$ _	6,003,244
Fund Palamas - Dudost Pasis - Pasis -						400 470 041		
Fund Balance - Budget Basis, Beginning						139,178,241		
Fund Balance - Budget Basis, Ending					\$ _	115,034,455		

### PRINCE GEORGE'S COUNTY RECREATION ACCOUNT- GENERAL FUND

## Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2014

	-	Budget	ed A	mounts				Variance with Final Budget Positive
	_	Original		Final		Actual		(Negative)
Revenues:	_							
Property Taxes	\$	56,730,600	\$	56,730,600	\$	56,872,700	\$	142,100
Intergovernmental - Federal				2 200		0.000		
State				3,802 450,340		3,802 450,340		-
County		_		89,826		89,826		_
Other Local Munis/Gov		_		00,020		03,020		_
Charges for Services		6,798,400		6,798,400		6,826,773		28,373
Rentals and Concessions		880,900		880,900		1,162,428		281,528
Interest		232,700		232,700		121,458		(111,242)
Miscellaneous		88,500		264,333		212,485		(51,848)
Total Revenues		64,731,100		65,450,901	_	65,739,812		288,911
Expenditures/Encumbrances:								
Administration and Development-								
Administrative Services		-		-		-		-
Deputy Director Public Affairs & Marketing		899,468		900.469		909 706		00.700
Support Services		7,253,030		899,468 7,253,030		808,736 6,935,606		90,732 317,424
Information Technology Communications		7,200,000		7,255,050		6,933,606		317,424
Total Director's Office	-	8,152,498		8,152,498	-	7,744,342	-	408,156
Total Enotor's Cinds		0,102,100		0,102,100		7,744,042		400,100
Facility Operations:								
Sports, Health and Wellness		10,247,745		10,247,745		10,233,804		13,941
Natural and Historical Resources		1,710,422		1,710,422		1,356,091		354,331
Arts and Cultural Heritage		3,496,595		3,496,595		3,467,134		29,461
Grants	_	-		719,801	_	663,593	_	56,208
Total Facility Operations		15,454,762		16,174,563		15,720,622		453,941
Area Operations:								
Deputy Director		_						
Northern Area Operations		6,987,166		6,987,166		6,564,911		422,255
Central Area Operations		7,110,642		7,110,642		6,331,153		779,489
Southern Area Operations		8,382,562		8,382,562		7,461,664		920,898
Special Programs		8,439,398		8,439,398		7,673,072		766,326
Total Area Operations	-	30,919,768	-	30,919,768	-	28,030,800	-	2,888,968
								, ,
Non-Departmental	_	7,865,974	_	7,865,974	_	7,657,046	_	208,928
Total Operating Expenditures/Encumbrances	-	62,393,002	_	63,112,803	_	59,152,810	_	3,959,993
Excess of Revenues over								
Expenditures/Encumbrances		2,338,098		2,338,098		6 597 002		4 249 004
Experialial es/ Effcuribilances	_	2,330,030	~	2,330,096	-	6,587,002	_	4,248,904
Other Financing Sources (Uses):								
Transfers In (Out) -								
Special Revenue Fund				-		-		-
Enterprise		(8,922,220)		(8,922,220)		(8,922,220)		_
Total Other Financing Sources (Uses)	_	(8,922,220)	_	(8,922,220)		(8,922,220)	_	-
E								
Excess of Revenues and Other Financing Sources	¢.	(C EQ4 400)	Φ.	(0 E04 400)		(0.00= 040)	Φ.	4.040.007
over Expenditures and Other Financing Uses	\$_	(6,584,122)	\$ _	(6,584,122)		(2,335,218)	\$ _	4,248,904
Fund Balance - Budget Basis, Begninning						27 114 000		
Fund Balance - Budget Basis, Begrilling Fund Balance - Budget Basis, Ending					<b>\$</b> -	27,114,998 24,779,780		
, and balance budget backs, Litting					Ψ ===	۲4,113,100		

### Required Supplementary Information for Defined Benefit Pension Plan (Unaudited)

Schedule of Funding Progress for Defined Benefit Pension Plan (the System) - The actuarial accrued liability at the valuation date shown on the Schedule of Funding Progress is a measure of the present value of pension benefits, adjusted for the effects of projected salary increases and step-rate benefits, estimated to be payable in the future as a result of employee service to date. The measure is intended to help users assess the funding status of the System on a going-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among employers.

Funding activity for the last three years is summarized as follows:

#### SCHEDULE OF FUNDING PROGRESS (000'S)

	.lul.	y 1, 2011	.lul	ly 1, 2012	Jul	y 1, 2013
Actuarial Valuation of Plan Assets	\$	659,362	\$	660,232	\$	690,540
Actuarial Accrued Liability		761,343		802,077		831,200
Funded Ratio		86.6%		82.3%		83.1%
Actuarial Value of Assets in Excess of Actuarial Accrued Liability		101,981		141,845		140,660
Annual Covered Payroll		132,491		129,912		129,134
Actuarial Value of Assets in Excess of Actuarial Accrued						
Liability as a Percentage of Covered Payroll		77.0%		109.2%		108.9%

Analysis of the dollar amounts of plan net position, actuarial accrued liability and unfunded actuarial accrued liability in isolation can be misleading. Expressing plan net position as a percentage of the actuarial accrued liability provides one indication of the system's funding status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker and generally, the greater this percentage, the stronger the system. Trends in the unfunded actuarial accrued liability (or excess of) and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the system's progress made in accumulating sufficient assets to pay benefits when due and generally, the smaller the unfunded percentage, the stronger the system.

Publicly available Financial Statements for the Employees' Retirement System can be obtained at 6611 Kenilworth Avenue, Suite 100, Riverdale, Maryland 20737.

### Required Supplementary Information for Other Postemployment Benefits (Unaudited)

Schedule of Funding Progress for Other Postemployment Benefits Plan (the Plan) - The actuarial accrued liability at the valuation date shown on the Schedule of Funding Progress is a measure of the present value of pension benefits, adjusted for the effects of projected salary increases and step-rate benefits, estimated to be payable in the future as a result of employee service to date. The measure is intended to help users assess the funding status of the System on a going-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among employers.

Funding activity for the last three years is summarized as follows:

### SCHEDULE OF FUNDING PROGRESS (000'S)

	Ju	ly 1, 2011	Jul	y 1, 2012	Jul	y 1, 2013
Actuarial Valuation of Plan Assets	\$	11,170	\$	17,800	\$	28,069
Actuarial Accrued Liability		333,171		311,710		275,804
Funded Ratio		3.35%		5.71%		10.18%
Unfunded Actuarial Accrued Liability		322,001		293,910		247,735
Annual Covered Payroll		135,062		123,684		119,966
Unfunded Actuarial Accrued Liability as a Percentage of Covered						
Payroll		238.4%		237.6%		206.5%

Analysis of the dollar amounts of plan net position, actuarial accrued liability and unfunded actuarial accrued liability in isolation can be misleading. Expressing plan net position as a percentage of the actuarial accrued liability provides one indication of the system's funding status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker and generally, the greater this percentage, the stronger the system. Trends in the unfunded actuarial accrued liability (or excess of) and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the system's progress made in accumulating sufficient assets to pay benefits when due and generally, the smaller the unfunded percentage, the stronger the system.



### ◆ PART IIB ◆

### FINANCIAL SECTION

### **Combining Statements and Schedules**



Bladensburg Waterfront Park Visitors' Center uses photos, artifacts and other media to tell the fascinating story of the people, places and events of the War of 1812 in Prince George's County.

### Special Revenue Funds

The Special Revenue Funds account for certain revenues which are dedicated by the Commission to certain purposes other than debt service, and are used in general operations comprised of park operation and maintenance, recreation (Prince George's County only), and planning administration.

### DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources and the payment of general obligation bond principal, interest, and related costs. The Commission maintains Park Debt Service and Advance Land Acquisition Debt Service Funds for each County.

Schedule 1

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2014

	Total	Nonmajor Governmental Funds	11,922,200 31,850 2,453,058 46,549 450,724	\$ 14,904,381	598,646 302,167 30 371,770 1,272,613	13,500	17,145	463,985 463,985 4,570,658	2,005,820 5,833,882 13,618,268	14,904,381
		Total	6,253,439 \$ (389) - 1,573,574 40,549 450,724	8,317,897	281,855 \$ 286,763 - 24,000 592,618		(1,594)	463,985 463,985 2,656	1,379,516 5,833,882 7,725,279	8,317,897 \$
	Advance	Acquisition Debt Service	(1,205) \$ (389)	(1,594) \$	· · · ·   ·		(1,594)		(1,594)	(1,594) \$
PRINCE GEORGE'S COUNTY		Park Debt Service	75,532 \$	75,532 \$	75,532 \$					75,532 \$
PRINCE GEOF	ş	Total Special Revenue	6,179,112 \$ - 1,573,574 40,549 450,724	8,243,959 \$	206,323 \$ 286,763 - 24,000 - 517,086		, , ,	46,634 463,985 2,656	1,379,516 5,833,882 7,726,873	8,243,959 \$
	Special Revenue Funds	Parks and Recreation	6,176,456 \$ 1,573,574 40,549 450,724	€9	206,323 \$ 286,763 24,000 517,086		, , ,	463,985	1,379,516 5,833,882 7,724,217	8,241,303 \$
	ŝ	Planning	2,656 \$	\$ 2,656 \$	φ · · · · · · · · · · · · · · · · · · ·			2,656	2,656	2,656 \$
		Total	5,668,761 (32,239	6,586,484	316,791 \$ 15,404 30 347,770 679,995	13,500	18,739	4,568,002	626,304	6,586,484 \$
	Advance Land	Acquisition Debt Service	32,239	32,239 \$	φ;	13,500	18,739		18,739	32,239 \$
COUNTY		Park Debt Service	49,676 \$	49,676	49,676 \$					49,676 \$
MONTGOMERY		Total Special Revenue	5,619,085 \$ - 879,484 6,000	6,504,569	267,115 \$ 15,404 30 347,770 630,319		49,751	4,568,002	626,304 5,874,250	6,504,569 \$
1	Special Revenue Funds	Parks	651,140 \$ - 879,484	1,530,624 \$	248,782 \$ 15,404 - 9,941 274,127				1,256,497	4,973,945 \$ 1,530,624 \$
	Spe	Planning	4,967,945 \$	4,973,945 \$	18,333 \$ - 30 337,829 337,829 356,192	8	49,751	4,568,002	4,617,753	
1		ASSETS	Equity in Pooled Cash and investments \$ Taxes Receivable Accounts Receivable Due from County Government Due from Cher Government Inventories	Deposits and Uther Total Assets \$  LIABILITIES	Accounts Payable Accrued Liabilities Due to County Government Deposits and Fees Collected in-Advance Total Liabilities	Property Taxes Collected in-advance Total Deferred inflow of Resources FUND BALANCES	Fund Balance: Restincted for:: Parks Committed to: Planning Parks	Recreation Assigned to: Planning Planning	rans Recreation Total Fund Balances	Total Liabilities and Fund Balances

Schedule 2

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2014

1			MONTGOM	MONTGOMERY COUNTY	,				PRINCE GEORGE'S COUNTY	GE'S COUNTY			
	SedS	Special Revenue Funds	ş		Advance		S	Special Bevenue Funds	şp		Advance		Total
	Planning	Parks	Total Special Revenue	Park Debt Service	Acquisition Debt Service	Total	Planning	Parks and Recreation	Total Special Revenue	Park Debt Service	Acquisition Debt	- Lots	Nonmajor Governmental
DEVENIES					1								
Property Taxes \$	•	-	49	49	1.704.476.\$	1.704.476	€F.	65	•	<del>45</del> .	1.298 \$	1.298 \$	1.705.774
	'	2,871	2,871		•		,	•	,	,			2.871
Intergovernmental - County	15,000	943,036	958,036	1		928,036	•	1,039,960	1,039,960	•		1,039,960	1,997,996
Charges for Services	1,932,618	70,435	2,003,053	•	•	2,003,053	,	1,145,088	1,145,088			1,145,088	3,148,141
Recreation Activities	•	197,530	197,530	•		197,530		5,763,096	5,763,096			5,763,096	5,960,626
Interest	16,019	938	16,957	•		16,957	5	16,898	16,903			16,903	33,860
Contributions	123,584	30	123,614	•	•	123,614	•	85,438	85,438	•	1	85,438	209,052
Miscellaneous	31,011	18,203	49,214	•		49,214		50,666	50,666			999'09	99,880
Total Revenues	2,118,232	1,233,043	3,351,275		1,704,476	5,055,751	c	8,101,146	8,101,151		1,298	8,102,449	13,158,200
EXPENDITURES:													
Principal Retirements	٠	•	1	2,545,000	235,000	2,780,000		,	,	7,961,975	•	7.961.975	10,741,975
Interest	•		•	1,092,097	61,160	1,153,257	٠	•	,	1,830,966		1,830,966	2,984,223
Other Debt Service Costs	,	•		244,544		244,544		•	•	294,665	,	294,665	539,209
Contributions	1	,			1,404,544	1,404,544	•	•	•				1,404,544
Planning and Zoning	3,286,657		3,286,657			3,286,657			٠				3,286,657
Park Operations and Maintenance	•	1,133,177	1,133,177		•	1,133,177	•	1,337,996	1,337,996	•		1,337,996	2,471,173
Recreation	•	•	'	•		•		5,284,030	5,284,030	•		5,284,030	5,284,030
Total Expenditures	3,286,657	1,133,177	4,419,834	3,881,641	1,700,704	10,002,179		6,622,026	6,622,026	10,087,606		16,709,632	26,711,811
Excess (deficiency) of revenues over expenditures	(1,168,425)	998'66	(1,068,559)	(3,881,641)	3,772	(4,946,428)	5	1,479,120	1,479,125	(10,087,606)	1,298	(8,607,183)	(13,553,611)
OTHER FINANCING SOURCES (USES): Transfers in		450 000	450000	0000		100 100 1	000		000	10.087.606		303 211 01	14 149 247
Transfers Out		200,000	000,000	t-0,100,5		1,00,150,4	(30,000)		(30,000)	909, 190,01		(30,000)	(30,000)
Total Other Financing Sources (Uses)		150,000	150,000	3,881,641		4,031,641				10,087,606		10,087,606	14,119,247
National of the second	(1 169 ADE)	240 966	(040		C	(101 4 40)	L	007	470 406		900	7 700 700	909 333
•		1 006 631	(916,559)		3,7,2	(314,/07)	2 25	1,479,120	621,8/4,1	•	(087,1	6.244.955	13 052 632
Fund Balances - ending	\$ 4,617,753 \$	-	5,874,250 \$	59	18,739 \$	5,892,989	\$ 2,656 \$	7,724,217 \$	7,726,873 \$	\$	(1,594) \$	7,725,279	13,618,268

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Combining Schedule of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual - Special Revenue Funds For the Year Ended June 30, 2014

Prince George's County 375,000 1,300,700 6,251,200 27,005 57,100 20,200 8,031,205 Budgeted Amounts Final 375,000 1,300,700 6,251,200 27,005 57,100 20,200 8,031,205 Original 26,422 88,153 (103,395) (3,842) (344,037) 13,214 (323,485) Variance Positive (Negative) 960,906 2,003,053 197,530 16,958 123,614 49,214 3,351,275 Actual Montgomery County 934,484 1,914,900 1,914,900 20,800 467,651 36,000 3,674,760 Budgeted Amounts ininal 934,484 1,914,900 300,925 20,800 467,651 36,000 3,674,760 Original 49 Revenues:
Intergovernmental
Charges for Services
Recreation Activities
Interest
Contributions
Miscellaneous
Total Revenues

664,960 (155,613) (488,104) (10,102) 28,338 30,467 69,946

1,039,960 1,145,087 5,763,096 16,903 85,438 50,667 8,101,151

Variance Positive (Negative)

Actual

The funds budgets are approved by the respective County Council only for the total of both funds



Wheaton Park Musical Carousel has 33 jumping horses, three zebras and two chariots and is located in Wheaton Regional Park.

# ENTERPRISE FUNDS

Enterprise Funds are used to account for recreational and cultural facilities that are operated in a manner similar to private business enterprises, where the Commission's intent is that the costs of providing goods or services to the general public will be recovered primarily through user charges.

Schedule 4

## Schedule of Net Position Enterprise Funds June 30, 2014 and 2013

			Recreational and (	Cultural Facilities		
	Montgomer	y County	Prince Georg	e's County	Total	s
	June 30,	June 30,	June 30,	June 30.	June 30,	June 30,
	2014	2013	2014	2013	2014	2013
ASSETS						
Current Assets:						
Equity in Pooled Cash and Investments \$	7,076,824 \$	5,674,846 \$	4,529,511 \$	4,488,203 \$	11.606.335 \$	10.163.049
Restricted Cash, Cash Equivalents and Investments:				, ,	,,	-,,-
Accounts Receivable	7,864	14	150	-	8,014	14
Due from County Government	2,333	2,333	9,440	9,440	11,773	11,773
Inventories	146,602	124,597	745,080	699,422	891,682	824,019
Total Current Assets	7,233,623	5,801,790	5,284,181	5,197,065	12,517,804	10,998,855
Noncurrent Assets:						
Capital Assets:						
Land	11,584,468	11,584,468	7,779,131	7,779,131	19,363,599	19,363,599
Buildings and Improvements	27,135,692	27,135,692	72,340,644	72,340,644	99.476.336	99.476.336
Machinery, Equipment and Intangibles	2,167,709	1,946,813	5.827.817	5,871,787	7.995.526	7,818,600
Construction in Progress	247,036	247,036	3,027,017	5,671,767	247,036	247,036
Construction in Frogress	41,134,905	40,914,009	85,947,592	85,991,562	127.082.497	126.905.571
Less - Accumulated Depreciation	(21,467,847)	(20,115,945)	(40,588,906)	(37,811,099)	(62,056,753)	(57,927,044)
Total Capital Assets (net of depreciation)	19,667,058	20,798,064	45,358,686	48,180,463	65,025,744	68,978,527
Total Noncurrent Assets	19,667,058	20,798,064	45,358,686	48,180,463	65,025,744	68,978,527
Total Assets	26,900,681	26,599,854	50,642,867	53,377,528	77,543,548	79,977,382
, 514, 7, 655.0					77,010,010	10,011,002
LIABILITIES						
Current Liabilities:						
Accounts Payable	165,419	168,460	297,276	289,334	462,695	457,794
Accrued Salaries and Benefits	264,740	249,777	586,192	510,208	850,932	759,985
Compensated Absences	120,706	107,504	308,532	258,904	429,238	366,408
Interest Payable	-	1,910	-	**	-	1,910
Deposits and Fees Collected in-Advance	1,277,182	1,353,081	38,067	43,234	1,315,249	1,396,315
Current Portion of Revenue Notes Payable	-	222,228			<u>-</u>	222,228
Total Current Liabilities	1,828,047	2,102,960	1,230,067	1,101,680	3,058,114	3,204,640
Noncurrent Liabilities:						
Compensated Absences	152,326	164,958	372,224	407,151	524,550	572,109
Net Other Post Employment Benefit Obligations	616,398	615,399	2,324,514	2,321,335	2,940,912	2,936,734
Net Pension Obligations	99,384	100.340	298,195	301,767	397,579	402,107
Total Noncurrent Liabilities	868,108	880,697	2,994,933	3,030,253	3,863,041	3,910,950
Total Liabilities	2,696,155	2,983,657	4,225,000	4,131,933	6,921,155	7,115,590
NET POSITION						
Net Investment in Capital Assets	19,667,058	20.575.836	45.358.686	48,180,463	65,025,744	68.756.299
Unrestricted	4,537,468	3,040,361	1,059,181	1,065,132	5,596,649	4,105,493
Total Net Position \$	24,204,526 \$	23,616,197 \$	46,417,867 \$	49,245,595 \$	70,622,393 \$	72,861,792
•					¥ .	, ,

### Schedule 5

### THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

### Schedule of Revenues, Expenses, and Changes in Fund Net Position Enterprise Funds For the Years Ended June 30, 2014 and 2013

				Rec	eati	onal and Cultui	ral F	acilities	 		
		Montgor						e's County	To	itals	·
		Year En	ded .	June 30,		Year En	ded	June 30,	Year Ende	ed J	une 30,
		2014		2013	-	2014		2013	2014	_	2013
Operating Revenues:											
Intergovernmental	\$	66,687	\$	11,883	\$	-	\$	-	\$ 66,687	\$	11,883
Sales		618,549		640,199		2,296,251		2,350,479	2,914,800		2,990,678
Charges for Services		6,241,021		6,284,292		4,530,002		4,580,046	10,771,023		10,864,338
Rentals and Concessions		3,152,468		2,896,220		2,952,240		3,191,941	6,104,708		6,088,161
Total Operating Revenues		10,078,725		9,832,594		9,778,493		10,122,466	19,857,218	-	19,955,060
Operating Expenses:											
Cost of Goods Sold		378,017		437,785		1,473,069		1,586,913	1,851,086		2,024,698
Personal Services		4,586,570		4,617,167		10,726,799		10.497.317	15,313,369		15,114,484
Supplies and Materials		577,404		618,039		1,712,416		1,651,523	2,289,820		2,269,562
Communications		37,945		99,229		364,095		354,609	402,040		453.838
Utilities		1,004,916		977,123		1,816,400		1,720,686	2,821,316		2,697,809
Maintenance		409,426		444,957		783,219		798,222	1,192,645		1,243,179
Contractual Services		775,502		19,021		924,826		822,180	1,700,328		841,201
Other Services and Charges		240,035		835,436		349,721		379,088	589,756		1,214,524
Administrative Services		-		-		286,300		275,000	286,300		275,000
Depreciation		1,494,953		1,173,903		3,085,036		2,192,639	4,579,989		3,366,542
Total Operating Expenses		9,504,768	_	9,222,660		21,521,881		20,278,177	31,026,649	-	29,500,837
Operating Income (Loss)		573,957	_	609,934		(11,743,388)		(10,155,711)	(11,169,431)	-	(9,545,777)
Nonoperating Revenues (Expenses):											
Investment Earnings		18,197		7,983		18,227		6,207	36,424		14,190
Interest Expense, net of Amortization		(3,825)		(29,082)		-			(3,825)		(29,082)
Loss on Disposal of Asset				-		(24,787)		-	(24,787)		-
Total Nonoperating Revenue (Expense)		14,372	_	(21,099)		(6,560)	•	6,207	7,812	-	(14,892)
Loss before Transfers	-	588,329	_	588,835		(11,749,948)	_	(10,149,504)	(11,161,619)	_	(9,560,669)
Transfers In		-		-		8,922,220		8,825,900	8,922,220		8,825,900
Total Contributions and Transfers	-	-	_	-	•	8,922,220	-	8,825,900	8,922,220	-	8,825,900
Change in Net Position		588,329	_	588,835		(2,827,728)	-	(1,323,604)	(2,239,399)	_	(734,769)
Total Net Position - Beginning		23,616,197		23,027,362		49,245,595		50,569,199	72,861,792		73,596,561
Total Net Position - Ending	\$	24,204,526	\$	23,616,197	\$	46,417,867	\$ -	49,245,595	\$ 70,622,393	\$ -	72,861,792

Schedule 6

## Schedule of Cash Flows - Enterprise Funds For the Years Ended June 30, 2014 and 2013

Recreational	and Cultural	Facilities

					<del></del>	
	Montgome	ery County	Prince Georg	ge's County		
	Year Ende	d June 30,	Year Ended	June 30,	Year Ended	June 30,
	2014	2013	2014	2013	2014	2013
Cash Flows from Operating Activities:						
Receipts from Customers and Users	9,994,976	\$ 9,803,124 \$	9,773,176	9,931,163	19,768,152 \$	19,734,287
Payments to Suppliers	(2,020,360)	(4,876,921)	(7,461,463)	(7,268,896)	(9,481,823)	(12,145,817)
Payments to Employees	(4,260,194)	(1,188,615)	(10,636,508)	(10,423,427)	(14,896,702)	(11,612,042)
Payments for Interfund Services Used	(310,800)	(1,560,893)		-	(310,800)	(1,560,893)
Payments for Administrative Charges	(1,429,841)	(399,984)	(286,300)	(275,000)	(1,716,141)	(674,984)
Net Cash Provided (Used) by Operating Activities	1,973,781	1,776,711	(8,611,095)	(8,036,160)	(6,637,314)	(6,259,449)
Cash Flows from Noncapital Financing Activities:						
Transfers In from Other Funds		-	8,922,220	8,825,900	8,922,220	8,825,900
Net Cash Flows from Noncapital Financing Activities			8,922,220	8,825,900	8,922,220	8.825,900
The state of the s		4.*************************************			0,022,220	0,020,000
Cash Flows from Capital and Related Financing Activities:						
Acquisition and Construction of Capital Assets	(363,948)	(173,849)	(288,044)	(345,674)	(651,992)	(519,523)
Principal Paid on Bonds and Notes Payable	(222,228)	(841,874)		-	(222,228)	(841,874)
Interest Paid on Revenue Bonds	(3,824)	(29,082)		-	(3,824)	(29,082)
Net Cash Used by Capital and Related	1-7-17			***************************************	(-,;/,	
Financing Activities	(590,000)	(1,044,805)	(288,044)	(345,674)	(878,044)	(1,390,479)
Cash Flows from Investing Activities:						
Interest on Investments	18,197	7,983	18,227	6,207	36,424	14,190
						.,,,,,,
Net Increase in Cash and Cash Equivalents	1,401,978	739,889	41,308	450,273	1,443,286	1,190,162
Cash, Cash Equivalents and Restricted Cash, July 1	5,674,846	4,934,957	4,488,203	4,037,930	10,163,049	8,972,887
Cash, Cash Equivalents and Restricted Cash, June 30 \$	7,076,824	\$5,674,846_\$	4,529,511 \$	4,488,203	11,606,335 \$	10,163,049
Reconciliation of Operating Income/(Loss) to Net Cash						
Provided (Used) by Operating Activities:	573,957	¢ 600.004 ¢	(11 740 000)   ft	(40 455 744)	(11 100 101) @	(O.E.4E.277)
Operating Income (Loss) \$	573,957	\$ 609,934 \$	(11,743,388) \$	(10,155,711)	(11,169,431) \$	(9,545,777)
Adjustments to Reconcile Operating Income (Loss) to						
Net Cash Provided (Used) by Operating Activities:	1 404 050	1 170 000	0.005.000	0.400.000	4 570 000	0.000.540
Depreciation	1,494,953	1,173,903	3,085,036	2,192,639	4,579,989	3,366,542
Effect of Changes in Operating Assets and Liabilities in:	(7.050)		(450)	04.4	(0.000)	04.4
Accounts Receivable	(7,850)	(000)	(150)	614	(8,000)	614
Due from County Government	(00.005)	(933)	(45.050)	-	(07 000)	(933)
Inventories, at Cost	(22,005)	4,959	(45,658)	129,599	(67,663)	134,558
Accounts Payable	(3,041)	28,811	7,941	(85,274)	4,900	(56,463)
Accrued Salaries and Benefits	14,963	3,553	75,983	(21,557)	90,946	(18,004)
Compensated Absences	570	(48,657)	14,701	(32,908)	15,271	(81,565)
Interest Payable	(1,910)	(6,055)	~	-	(1,910)	(6,055)
Net Pension Obligation	999	(2,096)	(3,572)	-	(2,573)	(2,096)
Net Other Post Employment Obligations	(956)	41,836	3,179	128,355	2,223	170,191
Revenue Collected in Advance	(75,899)	(28,544)	(5,167)	(191,917)	(81,066)	(220,461)
Total Adjustments	1,399,824	1,166,777	3,132,293	2,119,551	4,532,117	3,286,328
Net Cash Provided (Used) by Operating Activities \$	1,973,781	\$ <u>1,776,711</u> \$	(8,611,095) \$	(8,036,160)	(6,637,314) \$	(6,259,449)



The Mitchellville South Neighborhood Playground is the first park to be fully accessible to children of all abilities.

# INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the consolidated financing of certain goods or services provided to other Commission funds on a cost-reimbursement basis.

# Capital Equipment Funds

The Montgomery County Capital Equipment Fund is used to account for the acquisition of equipment through the use of tax exempt financing and the leasing of the equipment to other Commission funds.

# Executive Building Fund

The Executive Building Fund is used to account for the cost of operating the Executive Office Building in Prince George's County and was used to account for the renovation costs of that building which was acquired in February of 1992.

# Employee Benefits Funds

The Employee Benefits Funds are used to account for the costs related to employees' life and health insurance coverage, and the flexible spending program.

# Risk Management Fund

The Risk Management Funds are used to account for the activity related to general liability, property damage, and workers compensation.

### Commission Wide Initiatives Fund

The Commission Wide Initiatives Fund is used to account for the acquisition of equipment through the use of tax exempt financing for certain projects which benefit the entire Commission.

Schedule 7

Internal Service Funds
Combining Statement of Net Position
For the Year Ended June 30, 2014
(With Summary and Comparative Totals for 2013)

	MONTGOMERY COUNTY	AY COUNTY	PRINCE GEORGE'S COUNTY	SE'S COUNTY	COMMISSIC	COMMISSION WIDE INITIATIVE FUNDS	E FUNDS	TOTALS	ST
ASSETS	Capital Equipment	Risk Management	Capital Equipment	Risk Management	Executive Building	Employee Benefits	Commission Wide IT Initiatives	June 30, 2014	June 30, 2013
Current Assets: Equity in Pooled Cash and Investments Accounts Receivable Due from Other Funds Due from Courry Government Deposits and Other Total Current Assets	\$ 2,168,630 \$	11,119,975 \$ 267 11,120,242	1,309,185 \$	17,834,953 \$ 277,990 267	1,818,192 \$	1,011,264 1,011,264 601,360 12,459,542	4,331,616 \$	49,429,469 \$ 1,289,254 - 534 601,360 51,320,617	43,636,204 954,174 232,718 601,359 45,424,455
Noncurrent Assets: Capital Assets: Land Buildings and Improvements Machinery, Equipment and Intangibles Less-Accumulated Depreciation Total Capital Assets (net of accumulated depreciation) Total Assets	81,000 27,550,503 (21,155,492) 6,476,011 8,644,641	196,700 (190,622) 6,078 11,126,320	36,748 1,783,560 (1,252,206) 568,102 1,877,287	811,821 (808,873) 2,948 18,116,158	748,497 2,649,865 382,211 (2,263,221) 1,517,332 3,335,544	12,459,542	2,591,452 (1,248,146) 1,343,306 5,674,922	748,497 2,767,613 33,316,247 (26,918,560) 9,913,797 61,234,414	748,497 2,767,613 36,600,888 (29,630,578) 10,486,423 55,910,878
LIABILITIES									
Current Liabilities: Accounts Payable Current Portion of Claims Payable Accured Staintes and Benefits Current Portion of Notes Payable Current Portion of Compensated Absences Due to County Government Total Current Liabilities	61,283	253,923 1,300,418 14,902 1,569,243	35,268	253,924 1,956,243 - 14,903 - - 12,225,070	39,336 10,508 4,181 54,025	78,504 1,278,604 30,218 21,512 1,408,838	689,951 8,178 - - - - - - - - - - - - - - - - - - -	1,412,189 4,535,265 48,904 - 55,498	712,060 5,415,458 63,681 242 55,679 247,693 6,494,813
Noncurrent Liabilities: Claims Payable - Net of Current Portion Compensated Absences - Net of Current Portion Net Other Post Employment Benefit Obligations Total Noncurrent Liabilities Total Liabilities	61,283	3,847,607 5,208 196,997 4,049,812 5,619,055	35,268	5,815,097 5,209 196,998 6,017,304 8,242,374	26,164 45,383 71,547 125,572	55,352 9,018 64,370 1,473,208	15,742 15,742 713,871	9,662,704 91,933 464,138 10,218,775 16,270,631	12,527,752 81,090 843,239 13,072,081 19,566,894
NET POSITION Net Investment in Capital Assets Unrestricted Total Net Position	6,476,011 2,107,347 \$ 8,583,358 \$	6,078 5,501,187 \$ 5,507,265	568,102 1,273,917 1,842,019 \$	2,948 9,870,836 9,873,784 \$	1,517,352 1,692,620 3,209,972	10,986,334 \$ 10,986,334	1,343,306 3,617,745 4,961,051	9,913,797 35,049,986 44,963,783 \$	10,486,181 25,857,803 36,343,984

Schedule 8

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

# Internal Service Funds Combining Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2014 (With Summary and Comparative Totals for 2013)

	ı	MONTGOMERY CO	BY COUNTY	PRINCE GEORGE'S COUNTY	GE'S COUNTY	COMMISSIC	COMMISSION WIDE INITIATIVE FUNDS	E FUNDS	TOTALS	rs
Operation Revenues:	I	Capital Equipment	Risk Management	Capital Equipment	Risk Management	Executive Building	Employee Benefits	Commission Wide IT Initiatives	June 30, 2014	June 30, 2013
Charges for Services Claim Recoveries	<del>⇔</del>	1,651,599 \$	\$ 2,554,100 \$ 257,189	61,000 \$	5,456,600 \$ 518,254	1,054,573 \$	30,748,000 \$	1,467,187 \$	42,993,059 \$ 775,443	39,987,994 399,955
Total Operating Revenues	1 1	1,651,599	2,811,289	61,000	5,974,854	1,054,573	30,748,000	1,467,187	43,768,502	40,387,949
Operating Expenses: Personal Services Supplies and Materials Contractual Services -		6,097	338,813	20,328	338,813 14,480	192,839 17,704	565,216	182,110 30,549	1,617,791 103,638	1,412,166
Montgomery County Self Insurance Other Contractual Services Claims Incurred			301,160 (367,637)	1 (	473,030 194,302	, ,	258,069 19,326,635	1 1	1,032,259	1,171,593
Insurance		•	91,749	•	144,109	•	6,873,018	,	7,108,876	6,721,542
Other Services and Charges		429,748	476,222	356,663	607,847	472,968	231,481	1,313,399	3,888,328	4,064,562
Depreciation Total Operating Expenses	ı	7,749,122	7,147	160,629	5,895	133,136		262,146	2,318,075	2,315,710
oral Operating Expenses	l	2,104,307	90,934	937,620	1,//8,4/6	816,647	27,254,419	1,788,204	35,222,267	43,355,244
Operating Income (Loss)	ı	(533,368)	1,949,355	(476,620)	4,196,378	237,926	3,493,581	(321,017)	8,546,235	(2,967,295)
Nonoperating Revenues (Expenses): Interest Income Loss on Disposal of Asset Total Nonoperating Revenues (Expenses)	<b> </b>	3,232 (48,076) (44,844)	27,860	1,764	46,776	6,567	25,512	626'6	121,640 (48,076) 73,564	76,190
Income (Loss) Before Contributions and Transfers	ł	(578,212)	1,977,215	(474,856)	4,243,154	244,493	3,519,093	(311,088)	8,619,799	(2,891,105)
Change in Net Position		(578,212)	1,977,215	(474,856)	4,243,154	244,493	3,519,093	(311,088)	8,619,799	(2,891,105)
Total Net Position, July 1 Total Net Position, June 30	∥ ∽	9,161,570 8,583,358 \$	3,530,050	2,316,875	5,630,630 9,873,784	2,965,479 3,209,972 \$	7,467,241 10,986,334 \$	5,272,139 4,961,051 \$	36,343,984 44,963,783	39,235,089 36,343,984

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THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Combining Statement of Cash Flows - INTERNAL SERVICE FUNDS For the Year Ended June 30, 2014

DS	Commission Wide IT Initiatives TOTAL	(714,546) (33,827,335) (180,598) (1,621,008) (751,873) 572,043 7,465,150	(78,265) (1,793,525)	(78,265) (1,793,525)	9,929 121,640	503,707 5,793,265	3,827,909 43,636,204 4,331,616 \$ 49,429,469	(321,017) \$ 8,546,235	262,146 2,318,075	(335,078)	- 232,184 620,402 600,884	(3,	1,420 (14,778)	70,662	(247,	893,060 (1,081,085) 572,043 \$ 7,465,150
IDE INITIATIVE FUNDS	Con Employee W Benefits Ini	30,690,909 \$ 1 (26,442,403) (548,205) (231,481) 3,468,820	'	1	25,512	3,494,332	7,352,586 3 10,846,918 \$ 4	3,493,581 \$		(57,091)	- (03 744)	39,063	11,422	5,334	-	(24,761) 3,468,820 \$
COMMISSION WIDE INITIATIVE	Executive Building	1,054,331 \$ (464,778) (187,102)	(255,720)	(255,720)	6,567	153,298	1,664,894	237,926 \$	133,136	1	- 25,650	1 '	1,925	3,700	7 '	164,525 402,451
PRINCE GEORGE'S COUNTY	Risk Management	5,860,714 \$ (3,096,147) (356,071) (238,496) 2,170,000	•		46,776	2,216,776	15,618,177	4,196,378 \$	5,895	(277,987)	163,847 238 490	(2,015,518)	(14,773)	815	(3,300)	(2,026,378) 2,170,000 \$
PRINCE GEOR	Capital Equipment	\$ 61,000 \$ (326,324) - (15,400) (280,724)	(80,816)	(80,816)	1,764	(329,776)	1,668,961	\$ (476,620)	160,629	•	35.267		•			195,896 \$ (280,724)
ERY COUNTY	Risk Management	\$ 2,879,626 (1,922,004) (349,032) (238,496) 370,094	•	•	27,860	397,954	10,722,021 \$ 11,119,975	\$ 1,949,355	7,147	' 1	58,337 248 105	(1,768,786)	(14,772)	813	(123,845)	\$ (1,579,261) \$ 370,094
MONTGOMERY	Capital Equipment	\$ 1,651,599 (861,133) - (28,000) 762,466	(1,378,724)	(1,378,724)	3,232	s (613,026)	\$ 2,168,630	\$ (533,368)	1,749,122	•	(453 288)	-	•		1	1,295,834 \$ 762,466
	Cash Flows from Operating Activities:	Receipts from Operating Sources. Payments to Suppliers Payments to Employees Payments for Interfund Services Used Net Cash Provided (Used) by Operating Activities	Cash Flows from Capital and Related Financing Activities: Acquisition of Capital Assets Net Cash Used by Capital and	Related Financing Activities	Cash Flows from Investing Activities: Interest on Investments	Net Increase (Decrease) in Cash and Cash Equivalents	Cash and Cash Equivalents, July 1 Cash and Cash Equivalents, June 30	Operating Income (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Ised) by Operating Activities:	Depreciation  Effect of Changes in Assets and Liabilities in:	Accounts Receivable	Accounts Payable	Claims Payable	Accrued Salaries and Benefits	Outpersated Absences Net Other Post Employment Obligations	Due to County Government	Total Adjustments Net Cash Provided (Used) by Operating Activities



Rockwood Manor's overnight lodgings makes it an ideal location for destination weddings, multi-day business retreats or training sessions, family reunions, and workshops.

# FIDUCIARY FUNDS

Fiduciary Funds are used to account for assets held by the Commission in a trustee capacity or as an agent for employees, individuals, private organizations, other governmental units, and/or other funds.

# **Pension Trust Funds**

The Pension Trust Funds are used to account for activities related to benefits for retired employees. This includes all activities of the Employees' Retirement System including accumulation of resources for, and payment of, retirement annuities and/or other benefits and the administrative costs of operating the system. This also includes all activities related to the Commission's portion of medical costs of retirees.

# **Private Purpose Trust Funds**

The Private Purpose Trust Funds are used to account for funds whose principal and interest must be expended in accordance with their designated purposes.

# Agency Funds

The Agency Funds are used to account for funds where the Commission is merely acting in an agent capacity for another organization.

# Combining Statements of Net Position Fiduciary Fund Types June 30, 2014

	8	PENSION TRUST FUNDS	S	ă.	PRIVATE PURPOSE TRUST FUNDS			AGENCY FUNDS	SONO	
	Employees'	Other Post Employment	Fotal		Prince	Totaí				Total
	Fund	Benefits	Pension Trust Funds	Montgomery County	George's County	Private Purpose Trust Funds	State Retirement	Montgomery	Prince George's	Agency Funds
ASSETS										
Equity in Pooled Cash and Investments	· ·	468,947 \$	468,947 \$	10,601,085 \$	9,329,056 \$	19.930.141 \$	1.464.579 \$	957.494	1 432 \$	2 423 505
Cash	176,759	7	176,766				,			1
Fixed Income Securities	161,226,330	15,702,892	176,929,222			•	,		,	,
International Fixed Income Securities	8,978,006	•	8,978,006			•		,	,	•
Venture Capital/Alternative Investments	56,777,040	•	56,777,040	•		•			,	,
Corporate Stock	385,730,896	•	385,730,896	1	,	,	,		•	,
International Corporate Stock	90,880,351	•	90,880,351	1	,	,	•		•	•
Real Estate investments	54,261,714	•	54,261,714	,	,	•	,		•	•
Short Term Investments	39,539,970	•	39,539,970	,		•	,		•	•
Mutual Funds	•	24,772,156	24,772,156	,	,	,			,	•
Collateral for Securities Lending										
Transactions	47,700,258	•	47,700,258	•	,	٠	•	•	•	,
Accounts Receivable	1,351,263	•	1,351,263	200	227	727	,		•	•
Land Held for Other Governments	•		•	43.749.010	17.837.342	61.586.352	•	•	•	•
Other	21,905	•	21.905	•	'	'	•	•	,	
Total Assets	846,644,492	40,944,002	887,588,494	54,350,595	27,166,625	81,517,220	1,464,579	957,494	1,432	2,423,505
LIABILITIES										
Investments Payable	760,563	•	760,563	•		,	,			,
Accounts Payable	1,007,794	12,340	1,020,134	13,491	39	13,530	1,464,579		•	1.464.579
Claims Payable	•	466,487	466,487	•	•			,		•
Obligation for Collateral Received										
under Securities Lending Transactions	48,740,548	•	48,740,548	•	,	1	,	,	ı	•
Deposits	•	•	,	•	•	,	•	957,494	1,432	958,926
Total Liabilities	50,508,905	478,827	50,987,732	13,491	39	13,530	1,464,579	957,494	1,432	2,423,505
NET POSITION Assats Hold in Trust for:										
Land Held for Transfer	•	•	•	43.749.010	17.837.342	61 586 352	,	,	•	1
Pension Benefits	796,135,587	٠	796,135,587	•	'	'			•	
Other Postemployment Benefits	•	40,465,175	40,465,175		,	•	•	•		•
Other Purposes	. !	,	,	10,588,094	9,329,244	19,917,338	•			ı
Total Net Position	\$ 796,135,587 \$	40,465,175 \$	836,600,762 \$	54,337,104 \$	27,166,586 \$	81,503,690 \$		\$	\$ ·	

Schedule 11

Combining Statements of Changes in Net Position Fiduciary Fund Types For the Year Ended June 30, 2014

		PENSION TRUST FUNDS	SQ	α.	PRIVATE PURPOSE TRUST FUNDS	
	Employees' Retirement Fund	Other Post Employment Benefits Fund	Totals	Montgomery County	Prince George's County	Totals
ADDITIONS: Contributions:						
Employer Dlan Mamban	\$ 28,750,323	\$ 18,028,511 \$	4	69 ,	φ, ,	,
Plan Members for Current Benefits	5,413,585	2,067,287	2,067,287	, ,		, ,
Private Donations Total Contributions	34,163,918	20,095,798	54,259,716	4,626	18,402	23,028
Contributions from Commission Debt Service Funds		, ,   ,	,	1,404,544	•	1,404,544
Federal Grants - Medicare		449,576	449,576	•	,	1
Investment Earnings:						
Interest Dividends	9,253,234	10 10 175 030	9,253,244	23,107	23,075	46,182
Net increase in the Fair Value of Investments	100,729,204	4	105,136,646			•
Total Investment Earnings	110,502,271	4,582,482	115,084,753	23,107	23,075	46,182
Net Income from Investing Activities	107,626,908	4,582,482	112,209,390	23,107	23,075	46,182
Securities Lending Activity						
Securities Lending Income	193,474		193,474	•	•	•
Securities Lending Fees Net Income from Securities Lending Activity	270,887	- -	77,413 270,887			
Total Net Investment Income	107,897,795	4,582,482	112,480,277	23,107	23,075	46,182
Total Additions and Investment Income	142,061,713	25,127,856	167,189,569	1,432,277	41,477	1,473,754
DEDUCTIONS:						
Benefits Betunds of Contributions	38,169,674	12,726,374	50,896,048			, ,
Administrative expenses	1,487,210	5,130	1,492,340	•	•	,
Contribution of Land			•	(78,321)	,	(78,321)
Other				10,273	14,061	24,334
Fotal Deductions Change in Net Position	39,894,283	12,731,504	52,625,787	(68,048)	14,061	(53,987)
Net Position - Beginning	102,167,430		114,563,782	1,500,325	27,416	1,527,741
Net Position - Ending	\$ 796,135,587	\$ 40,465,175	\$ 836,600,762	\$ 54,337,104	\$ 27,166,586	81,503,690

Schedule 12

### 958,926 2,423,505 1,464,579 1,464,579 957,494 957,494 957,494 957,494 1,432 1,432 2,423,505 1,464,579 1,464,579 June 30, 2014 <del>69</del> <del>69</del> \$ \$ 49 49 € <del>69</del> 69 <del>69</del> 69 <del>69</del> 69 ↔ 1,582 402,009 1,582 400,427 400,427 1,582 1,582 400,427 Deductions Combining Statement of Changes in Assets and Liabilities <del>()</del> so so ₩ ₩ φ<sup>`</sup> છ **⇔** ↔ € <del>()</del> <del>69</del> 69 ↔ For the Year Ended June 30, 2014 206,563 206,563 233,316 233,316 2,143 2,143 206,563 206,563 235,459 206,563 442,022 442,022 Additions **Agency Funds** <del>69</del> <del>69</del> <del>49</del> <del>49</del> \$ \$ es es **⇔** •> <del>&</del> ₩ <del>69</del> <del>69</del> ↔ 725,049 2,383,492 724,178 724,178 724,178 724,178 1,658,443 1,658,443 1,658,443 1,658,443 871 871 871 1,658,443 July 1, 2013 MARYLAND STATE RETIREMENT SYSTEM FUND Equity in Pooled Cash and Investments PRINCE GEORGE'S COUNTY FUND MONTGOMERY COUNTY FUND TOTALS - ALL AGENCY FUNDS Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Assets Total Current Assets Total Current Assets Total Current Assets Accounts Payable Accounts Payable LIABILITIES LIABILITIES LIABILITIES LIABILITIES Deposits ASSETS ASSETS Deposits Deposits ASSETS

# ◆ Part III ◆

# STATISTICAL SECTION



The Show Place Arena is a 5,800-seat multi-purpose arena which is used for sporting events, concerts, boxing and professional wrestling events, consumer shows, trade shows, religious services, graduations and other events.

# STATISTICAL SECTION

This part of The Maryland-National Capital Park and Planning Commission's (Commission) Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Commission's overall financial health.

Contents	<u>Page</u>
Financial Trends  These schedules contain trend information to help the reader understand how the Commission's financial performance and well-being have changed over time.	121
Revenue Capacity	126
Debt Capacity  These schedules present information to help the reader assess the affordability of the Commission's current levels of outstanding debt and the Commission's ability to issue additional debt in the future.	130
Demographic and Economic Information	135
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the Commission's financial report relates to the services the Commission provides and the activities it performs.	138

Sources: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year.

Net Position by Category (1)
Last Ten Fiscal Years
Entity-wide Basis

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental Activities:  Net Investment in Capital Assets Unrestricted Subtotal Governmental Activities Net Position	\$ 370,469,274 \$ 383,457,023 126,681,153 497,150,427 543,419,370	\$ 383,457,023 159,962,347 543,419,370	\$ 416,140,797 201,822,613 617,963,410	\$ 456,767,669 253,129,079 709,896,748	\$ 492,930,779 282,047,368 774,978,147	\$ 536,147,424 \$ 282,484,768 818,632,192	569,890,944 257,331,391 827,222,335	\$ 611,517,276 \$ 246,549,209 858,066,485	653,877,083 \$ 255,869,413 909,746,496	693,097,777 235,827,877 928,925,654
Business-type Activities: Net Investment in Capital Assets Unrestricted Subtotal Business-type Actictivities Net Position	83,421,966	84,318,532	81,455,721	79,384,327	77,400,952	75,033,816	72,823,330	70,761,443	68,756,299	65,025,744
	2,334,180	2,101,083	3,881,454	2,763,707	1,855,610	1,754,184	1,781,166	2,835,118	4,105,493	5,596,649
	85,756,146	86,419,615	85,337,175	82,148,034	79,256,562	76,788,000	74,604,496	73,596,561	72,861,792	70,622,393
Primary Government: Net Investment in Capital Assets Unrestricted Total Government Net Position	453,891,240	467,775,555	497,596,518	536,151,996	570,331,731	611,181,240	642,714,274	682,278,719	722,633,382	758,123,521
	129,015,333	162,063,430	205,704,067	255,892,786	283,902,978	284,238,952	259,112,557	249,384,327	259,974,906	241,424,526
	\$ 582,906,573	\$ 629,838,985	\$ 703,300,585	\$ 792,044,782	\$ 854,234,709	\$ 895,420,192 \$	901,826,831 \$	931,663,046 \$	982,608,288	999,548,047

(1) Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets; restricted; and unrestricted Net positions are considered restricted only when an external party places a restriction on how the resources may be used.

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSIO Change in Net Position Last Ten Fiscal Years Entity-wide Basis

			!		Fiscal Year					
	2005	2006	7007	2008	2009	2010	2011	2012	2013	2014
Expenses Governmental Activities: General Government County Planning and Zoning		\$ 14,110,350 \$ 35,931,600	15,062,982 \$	17,397,550 \$	18,875,258	\$ 19,765,804 58,695,074	\$ 18,965,709 \$ 55,915,753		16,859,031 \$ 45,516,295	17,923,030 58,569,504
Park Operations and Maintenance Recreation Programs Interest on Long-term Debt Subtotal Governmental Activities	117,420,745 42,175,861 6,396,948 210,448,671	140,378,771 43,058,594 6,045,652 239,524,967	145,957,331 46,907,997 5,693,542 252,772,152	165,753,521 52,688,859 5,902,190 290,391,945	181,359,243 68,011,470 5,211,728 333,828,340	224,848,872 68,427,714 4,295,266 376,032,730	232,698,656 68,827,893 3,830,828 380,238,839	200,435,112 65,883,047 3,403,501 344,011,077	199,288,578 55,799,559 3,097,948 320,561,411	204,795,846 66,430,209 3,413,225 351,131,814
Business-type Activities: Recreational and Cultural Facilities Total Government Expenses	31,635,252	32,957,080 272,482,047	28,861,349	30,626,723 321,018,668	364,727,473	30,924,994	30,999,452	31,821,425 375,832,502	29,529,919 350,091,330	31,055,261 382,187,075
Program Revenues Governmental Activities: County Planning and Zoning Park Operations and Maintenance Recreation Programs Subtotal Governmental Activities	4,537,266 23,389,117 11,921,917 39,818,300	5,555,883 23,763,315 12,746,285 42,065,483	6,452,620 29,883,255 12,445,128 48,781,003	4,737,677 46,784,958 12,452,371 63,975,006	4,677,020 26,817,082 13,533,938 45,028,040	3,490,317 30,605,467 13,125,268 47,221,052	4,018,192 33,309,196 13,778,536 51,105,924	6,720,072 25,600,847 14,393,407 46,714,326	6,427,774 32,345,050 14,253,411 53,026,235	3,684,750 38,430,593 15,447,503 57,562,846
Business-type Activities: Recreational and Cultural Facilities Total Government Program Revenues	23,321,731 63,140,031	26,440,370 68,505,853	19,705,376 68,486,379	18,078,627 82,053,633	18,269,548 63,297,588	18,722,911 65,943,963	18,994,769	20,615,539	19,955,060 72,981,295	19,857,218 77,420,064
Net Government Expenses	(178,943,892)	(203,976,194)	(213,147,122)	(238,965,035)	(301,429,885)	(341,013,761)	(341,137,598)	(308,502,637)	(277,110,035)	(304,767,011)
General Revenues and Other Changes in Net Position Governmental Activities Business-type Activities Total Primary Government	211,184,679 5,987,068 217,171,747	243,728,427 7,180,179 250,908,606	278,535,189 8,073,533 286,608,722	318,350,277 9,358,955 327,709,232	353,881,699 9,738,113 363,619,812	372,465,723 9,733,521 382,199,244	337,723,057 9,821,179 347,544,236	328,140,900 10,197,951 338,338,851	319,215,187 8,840,090 328,055,277	312,748,126 8,958,644 321,706,770
Change in Net Position Governmental Activities Business-type Activities Total Primary Government	40,554,308 (2,326,453) \$ 38,227,855	46,268,943 663,469 \$ 46,932,412	74,544,040 (1,082,440) 73,461,600	91,933,338 (3,189,141) 88,744,197	65,081,399 (2,891,472) 62,189,927	43,654,045 (2,468,562) \$ 41,185,483	8,590,142 (2,183,504) \$ 6,406,638 \$	30,844,149 (1,007,935) 29,836,214 \$	51,680,011 (734,769) 50,945,242 \$	19,179,158 (2,239,399) 16,939,759

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSIOI Government Wide Revenues Last ten Fiscal Years Entity-wide Basis

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Program Revenues										
Governmental Activities: County Planning and Zoning										
Charges for services	\$ 3,523,763	\$ 4,535,128 \$	5,703,337 \$	3,612,794 \$	3,257,841 \$	2,851,449 \$	3,127,500 \$	5,283,065 \$	4,684,322 \$	2,798,897
Operating grants and contributions	1,013,503	1,020,755	749,283	1,124,883	1,419,179	638,868	890,692	1,437,007	1,743,452	885,853
Total County Planning and Zoning	4,537,266	5,555,883	6,452,620	4,737,677	4,677,020	3,490,317	4,018,192	6,720,072	6,427,774	3,684,750
Park Operations and Maintenance										
Charges for services	6,544,420	5,498,642	5,553,868	5,473,310	5,381,156	5,048,728	5,830,735	6,475,293	6,627,653	7,467,087
Operating grants and contributions	645,795	1,106,898	1,122,332	1,272,686	891,923	1,894,538	1,288,151	2,469,032	3,891,896	4,091,322
Capital grants and contributions	16,168,902	17,157,775	23,207,055	40,038,962	20,544,003	23,662,201	26,190,310	16,656,522	21,825,501	26,872,184
Total Park Operations and Maintenance	23,359,117	23,763,315	29,883,255	46,784,958	26,817,082	30,605,467	33,309,196	25,600,847	32,345,050	38,430,593
Recreation Programs										
Charges for services	11,641,554	12,294,579	12,052,358	11,916,298	12,725,930	12,819,658	13,388,956	14,035,495	13,807,912	14,624,585
Operating grants and contributions	280,363	451,706	392,770	536,073	808,008	305,610	389,580	357,912	445,499	822,918
Total Recreation Programs	11,921,917	12,746,285	12,445,128	12,452,371	13,533,938	13,125,268	13,778,536	14,393,407	14,253,411	15,447,503
Total Governmental Activities	39,818,300	42,065,483	48,781,003	63,975,006	45,028,040	47,221,052	51,105,924	46,714,326	53,026,235	57,562,846
Business-type Activities: Recreational and Cultural Facilities										
Charges for services	23,321,731	22,969,521	19,286,008	17,926,991	18,177,611	18,572,911	18,992,169	20,284,112	19,943,177	19,790,531
Operating grants and contributions	•	- 0470 040	146,596	151,636	91,937	150,000	2,600	- 707 700	11,883	66,687
Capital grants and contributions		3,470,849	711,717			•		331,427	•	
Total Recreational and Cultural Facilities	23,321,731	26,440,370	19,705,376	18,078,627	18,269,548	18,722,911	18,994,769	20,615,539	19,955,060	19,857,218
Total Government Program Revenues	\$ 63,140,031	\$ 68,505,853 \$	68,486,379 \$	82,053,633 \$	63,297,588 \$	65,943,963 \$	70,100,693 \$	67,329,865 \$	72,981,295 \$	77,420,064
General Revenues and Other Changes in Net Position Governmental Activities										
Property Taxes		\$ 241,784,351 \$	272,927,451 \$	313,813,140 \$	354,329,523 \$	380,067,118 \$	345,841,894 \$	336,318,601 \$	327,652,882 \$	320,703,674
Unrestricted Investment Earnings	3,908,309	8,870,876	13,361,838	13,601,237	9,152,076	2,097,505	1,670,713	1,971,299	388,205	966,672
Transfers	(5,902,432)	(6,926,800)	(7,754,100)	(9,064,100)	(006'665'6)	(006'869'6)	(9,789,550)	(10,149,000)	(8,825,900)	(8,922,220)
Total Governmental Activities	211,184,679	243,728,427	278,535,189	318,350,277	353,881,699	372,465,723	337,723,057	328,140,900	319,215,187	312,748,126
Business-type Activities										
Unrestricted Investment Earnings	84,636	253,379	319,433	294,855	138,213	34,621	31,629	48,951	14,190	36,424
Total Business-two Activities	5,902,432	7 180 179	8.073.533	9,064,100	9,539,900	9,636,900	9,709,330	10,149,000	8 840 090	9,922,220
i otal Dusiness-type Activities	000,708,0	6,1,001,7	0,0,0	6,550,855	9,700,110	9,733,321	9,021,179	10,197,931	0,040,030	0,930,044
Total Primary Government	\$ 217,171,747	\$ 250,908,606 \$	286,608,722 \$	327,709,232 \$	363,619,812 \$	382,199,244 \$	347,544,236 \$	338,338,851 \$	328,055,277 \$	321,706,770

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

		2005	2006		2007		2008	2009
General Fund Reserved	↔	11,340,789 \$	15,766,495	↔	19,064,712	↔	21,618,725 \$	31,406,415
Unreserved, reported in: Montgomery Administration Account		1,406,864	1,587,630	_	2,870,039		2,149,543	3,133,034
Montgomery Park Account		3,419,516	3,662,593		7,240,864		10,702,580	7,548,971
Prince George's Administration Account		10,120,856	12,568,819	_	15,888,797		18,658,565	14,420,070
Prince George's Park Account		36,850,247	50,284,754		54,213,314		64,078,004	56,642,003
Prince George's Recreation Account		10,997,196	16,987,850	ا_ا	23,875,520		33,487,704	30,404,917
Total General Fund	I	74,135,468	100,858,141	 	123,153,246	7	150,695,121	143,555,410
All Other Govenmental Funds Reserved		16,239,896	30,979,446		27,311,293		25,013,746	29,845,493
Special Revenue Funds Capital Projects Funds Total All Other Governmental Funds		7,088,718 27,292,889 50,621,503	8,358,389 15,279,284 54,617,119	  -	9,421,909 40,535,220 77,268,422		6,992,786 69,407,232 101,413,764	5,340,039 110,264,080 145,449,612
Total All Governmental Funds	↔	124,756,971 \$	155,475,260	 <del>•</del>	200,421,668	)         	252,108,885 \$	289,005,022
		2010	2011		2012		2013	2014
General Fund								
Committed	↔	20,087,780 \$		\$		` ₩	40,161,623 \$	34,526,773
Assigned		16,343,650	19,271,830	_	4,539,255	` ₹	45,483,383	43,892,210
Orlassigned Total General Fund		135,523,946	137,068,384		162,621,353	5	242,711,235	209,951,567
All Other Govenmental Funds								
Restricted Committed		23,712 46 032 175	6,372,978		4,721,415		3,012,510 44.051.299	35,891,912
Assigned		131 465 297	129 601 078		121 437 924		53,920,956	45.053.357
Unassigned		(11.055,627)	(17.525,176)		(20,735,656)		(21,738,490)	(21.538.004)
Total All Other Governmental Funds		166,465,557	166,229,224	1 1	147,136,010	1	79,246,275	117,985,320
Total All Governmental Funds	₩	301,989,503 \$	\$ 303,297,608	↔	309,757,363	9	321,957,510 \$	327,936,887

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenues Property Taxes	\$ 216,047,629 \$	244.607.360 \$	273 443 221 \$	313.628.421 \$	353.966.263.\$	380.292.455 \$	345.254.763 \$	337 691 448 \$	326.432.203 \$	320.991.095
Intergovernmental	13,475,196								23,361,183	24,926,111
Charges for Services	10,905,923	12,170,203	13,302,886	11,457,579	11,572,219	11,024,346	11,614,064	14,395,378	13,876,989	12,690,918
Rentals and Concessions	8,119,786	8,883,464	8,872,522	8,977,209	9,017,218	8,929,134	9,759,475	10,102,872	10,381,093	11,274,636
Interest	2,996,567	6,934,901	10,582,784	10,996,141	7,565,096	1,816,538	1,421,095	1,723,915	312,015	845,032
Miscellaneous	3,278,902	2,312,925	2,004,402	1,749,098	3,666,197	3,260,261	1,321,762	2,239,456	1,665,051	2,029,981
Total Revenues	254,824,003	288,637,360	328,601,283	385,418,248	403,198,697	425,603,965	396,988,653	384,282,119	376,028,534	372,757,773
Expenditures										
General Government	13,814,296	14,989,960	15,307,979	16,809,827	18,355,098	18,760,282	16,900,334	17,286,400	16,888,747	17,915,857
Planning and Zoning	32,024,402	35,660,252	39,453,463	47,993,136	57,139,743	56,761,092	51,677,578	53,490,374	45,431,143	59,145,520
Park Operations and Maintenance	109,838,327	118,469,005	131,788,561	148,113,743	162,803,732	201,163,727	185,124,386	168,990,977	176,450,186	191,014,322
Recreation	40,419,313	41,484,461	46,249,016	50,361,564	65,009,956	64,896,624	62,922,303	62,419,928	53,751,623	67,037,823
Contributions Debt Service		1	486,993	1,545,894	1,860,781	2,187,475	2,100,896	1,425,741	1,366,819	1,404,544
Principal	11,290,000	11,820,000	11,630,000	13,131,800	13,705,849	13,181,597	14,172,757	11,999,335	11,719,539	10,741,975
Interest	5,812,572	5,986,849	5,321,528	5,504,890	5,065,685	4,223,697	3,888,860	3,361,761	3,218,877	2,984,223
Other Debt Service Costs	188,317	262,491	258,155	87,937	178,835	113,412	(95,874)	427,602	10,860	539,209
Capital Projects	23,212,160	22,269,358	39,382,789	40,868,140	37,968,742	41,632,678	49,199,758	59,679,383	46,159,542	49,513,661
Total Expenditures	236,599,387	250,942,376	289,878,484	324,416,931	362,088,421	402,920,584	385,890,998	379,081,501	354,997,336	400,297,134
Other Financing Sources (Uses)										
Proceeds from General Obligation Bonds	4,002,020		13,600,000	17,300,000	5,250,000		•	10,500,000		40,565,000
Refunding Bonds Issued		19,130,000		(17,300,000)	8,405,000	14,080,000		16,425,000	•	
Loan Issued			284,000							
Premiums on Bonds Issued		88,405	93,709		381,617	769,574		2,614,073		1,870,807
Payment to Refunding Bond Escrow Account		(19,018,300)			(8,650,856)	(14,849,574)		(18,130,936)		
Payment from Private Purpose Trust Funds										
Contribution to Private Purpose Trust Funds										
Transfers In	31,727,099	31,327,417	46,882,822	54,409,188	84,117,596	62,185,114	41,616,423	28,262,071	66,307,473	38,972,506
Transfers Out	(33,355,950)	(38,504,217)	(54,636,922)	(63,723,288)	(93,717,496)	(71,884,014)	(51,405,973)	(38,411,071)	(75,133,373)	(47,894,726)
Total Other Financing Sources (Uses)	2,373,169	(6,976,695)	6,223,609	(9,314,100)	(4,214,139)	(9,698,900)	(9,789,550)	1,259,137	(8,825,900)	33,513,587
Net Change in Fund Balances	20.597.785	30.718.289	44.946.408	51.687.217	36.896.137	12.984.481	1.308.105	6,459,755	12.205.298	5,974,226
Beginning Fund Balance	104,159,186	124,756,971	155,475,260	200,421,668	252,108,885	289,005,022	301,989,503	303,297,608	309,757,363	321,962,661
Ending Fund Balance	\$ 124,756,971 \$	155,475,260 \$	200,421,668 \$	252,108,885 \$	289,005,022 \$	301,989,503 \$	303,297,608 \$	309,757,363 \$	321,962,661 \$	327,936,887
Debt Service as a Dercentage of										
Noncapital Expenditures	8.09%	7.62%	6.77%	6.56%	2.86%	4.84%	5.20%	4.72%	4.79%	3.89%

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

(Dollars in Thousands)

# MONTGOMERY COUNTY

Ratio of Total Assessed Value	To Total Estimated <u>Actual Value</u>	93.54 % 93.41 % 98.05 96.48 99.09	93.05 93.05 91.77	Ratio of Total Assessed Value To Total Estimated <u>Actual Value</u>	94.70 % 89.31 % 87.86 88.95 86.08 93.58 91.84 98.14 98.92 97.99
(2)	Estimated Actual Value	109,242,081 122,425,244 135,583,270 149,181,196 167,959,063 172,799,997	178,312,218 173,973,511 178,263,766	(2) Estimated Actual Value	52,207,746 61,698,293 72,327,750 85,132,349 102,973,618 105,284,234 98,933,553 86,147,960 79,374,539 77,294,958
Total (2)	Assessed Value	102,184,337 \$ 114,360,878 129,659,726 146,276,983 162,053,662 171,220,841	165,916,096 161,877,310 163,601,193	Total (2) Assessed Value	49,441,014 \$ 55,100,674 63,544,195 75,728,883 88,636,874 98,521,803 90,863,504 84,542,285 78,518,921 75,744,055
al (1)	Total Direct Tax Rate	2. 474 2. 242 2. 241 2. 241 2. 247	2.357 2.441 2.509 OUNTY	(1) Total Direct Tax Rate	2.444 2.3449 2.3327 2.294 2.000 2.000 2.283 2.283
Personal Property (1)	Assessed/ Estimated Actual Value	3,902,612 3,831,629 3,948,950 3,970,547 3,920,171 4,123,997	3,718,946 2.3 3,604,479 2.4 3,709,328 2.5 PRINCE GEORGE'S COUNTY	Personal Property (1) Assessed/ Estimated Actual Value	2,828,385 2,823,369 2,827,545 2,888,299 2,987,437 2,772,044 2,734,464 2,734,464 2,743,679 2,741,339 2,731,340
	Total Direct Tax Rate	0.994 \$ 0.962 0.902 0.902 0.904 0.904		Total Direct Tax Rate	0.978 \$ 0.980 0.924 0.915 0.907 0.900 0.905 0.903 0.897
Real Property	Estimated Actual Value	105,339,469 118,593,615 131,634,320 145,210,649 164,038,892 168,676,000	174,554,438	Real Property Estimated Actual Value	49,379,361 58,874,924 69,500,205 82,244,050 99,986,181 102,512,190 96,199,089 83,404,281 76,633,200
Re	Assessed Value	98,281,725 \$ 110,529,249 125,710,776 142,306,436 158,133,491 167,096,844 167,790,793	162,197,150 158,272,831 159,891,865	Re Assessed Value	46,612,629 \$ 52,277,305 60,716,650 72,840,584 85,649,437 95,749,759 88,129,040 81,798,606 75,777,582 73,012,715
	Fiscal Year	2005 2006 2007 2008 2009 2010	2012 2013 2014	Fiscal Year	2005 2006 2007 2008 2009 2010 2011 2012 2013
	<b>i</b> ≻	ΑΝΑΝΑΝ	เพิพิพ	這 ≻	йййййййййй

Note:

<sup>(1)</sup> For personal property, the assessed value and estimated value are the same. (2) Total includes real property, business personal property, public utility operating property and domestic shares.

TABLE T-7

Property Tax Rates - Direct and Overlapping Governments Last Ten Fiscal Years

# M-NCPPC TAXES

Total	\$ 0.994/2.474 0.952/2.367 0.902/2.244 0.902/2.241 0.904/2.247 0.904/2.247 0.947/2.357 0.990/2.463 1.008/2.509	Total	\$ 1.4147/3.5365 1.4171/3.5365 1.3955/3.4891 1.3859/3.5044 1.376/3.4715 1.376/3.4715 1.3764/3.1775 1.3784/3.1775 1.3784/3.1775 1.3784/3.4605
County-wide Property Taxes Within County	\$ 0.914/2.273 0.868/2.156 0.824/2.048 0.829/2.059 0.835/2.074 0.843/2.094 0.881/2.191 0.917/2.258 0.936/2.328	County-wide Property Taxes Within County	\$1.1357/2.8390 1.1381/2.8437 1.1165/2.7916 1.1069/2.8069 1.0986/2.7740 1.0915/2.7524 1.0918/2.4800 1.0974/2.4800 1.0948/2.7630
Total	0.0840/0.2010 0.0840/0.2110 0.0780/0.1960 0.0730/0.1820 0.0690/0.1730 0.0610/0.1530 0.0660/0.1660 0.0730/0.1830	Total	0.2790/0.6975 0.2790/0.6975 0.2790/0.6975 0.2790/0.6975 0.2790/0.6975 0.2790/0.6975 0.2790/0.6975
	↔		₩
MONTGOMERY COUNTY Advance Land Acquisition	\$ 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030	PRINCE GEORGE'S COUNTY Advance Land Screation Acquisition	\$ 0.0013/0.0032 0.0013/0.0032 0.0013/0.0032 0.0013/0.0032 0.0013/0.0032 0.0013/0.0032 0.00013/0.0032 0.0000/0.0000 0.0000/0.0000
MONTG		PRINCE G	\$ 0.0592/0.1480 0.0592/0.1480 0.0592/0.1480 0.0592/0.1480 0.0592/0.1480 0.0592/0.1480 0.0592/0.1480 0.0592/0.1762 0.0705/0.1762
Park Operations	\$ 0.0590/0.1480 0.0610/0.1530 0.0570/0.1430 0.0580/0.1450 0.0530/0.1320 0.0500/0.1250 0.0450/0.1120 0.0480/0.1200 0.0530/0.1330	Park Operations	\$ 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298 0.1719/0.4298
Administration	0.022/0.050 0.022/0.055 0.020/0.050 0.019/0.047 0.018/0.045 0.015/0.038 0.017/0.043 0.018/0.045	Administration	0.0466/0.1165 0.0466/0.1165 0.0466/0.1165 0.0466/0.1165 0.0466/0.1165 0.0466/0.1165 0.0466/0.1165 0.0466/0.1165
Fiscal Year	2005 (1) \$ 2006 2007 2008 2009 2010 2011 2012 2013 2014	Fiscal Year	2005 (1) \$ 2006 2007 2008 2009 2010 2011 2012 2013 2014

Rates are per \$100 of assessed valuation. (1) Rates shown are for Real/Personal. Note:

Montgomery County and Prince George's County Governments. Source:

TABLE T-8

0005

Principal Taxpayers

Current Fiscal Year and Nine Years Ago

# MONTGOMERY COUNTY

		2	2014			2	005	
	-			Percentage of Total				Percentage of Total
		Total		Assessed		Total		Assessed
<u>Taxpayer</u>	-	Assessment	Rank	Valuation	_	Assessment	Rank	Valuation
Potomac Electric Power Company	\$	793,656,503	1	0.49 % \$	Б	729,757,190	1	0.71 %
Verizon Maryland INC		497,508,170	2	0.30		624,939,880	2	0.61
Montgomery Mall LLC		281,850,410	3	0.17		227,088,280	3	0.22
Washington Gas Light Company		269,380,950	4	0.16		215,907,220	5	0.21
Washington Metropolitan Area Transit Authority		260,060,067	5	0.16		-	-	-
Federal Realty Investment Trust		254,587,797	6	0.16		-	-	-
Street Retail Inc.		234,690,865	7	0.14		-	-	-
Wheaton Plaza Reg Shopping Center		218,636,043	8	0.13		-	-	-
Chevy Chase Land Co		207,660,900	9	0.13		-	-	-
7501 Wisconsin Avenue LLC		200,181,660	10	0.12		155,000,000	7	0.15
Democracy Associates		-	-	-		137,200,000	9	0.13
Mirant Mid-Atlantic LLC		-	-	-		222,288,330	4	0.22
Bethesda ARC LLC		-	-	-		130,405,710	10	0.13
Bryant F. Foulger, Trustee		-	-	-		161,269,999	6	0.16
Camalier, Anne D et al, Trustee		-	-	-		141,546,032	8	0.14
Total	\$	3,218,213,365		1.96 %	\$	2,745,402,641		2.68 %
Total Assessable Base	\$_	163,601,192,842		100.00 %	\$	102,184,336,833		100.00 %

## PRINCE GEORGE'S COUNTY

		2	2014		2005						
<u>Taxpayer</u>	_	Total Assessment	Rank	Percentage of Total Assessed Valuation	Total Assessment	Rank	Percentage of Total Assessed Valuation				
Gaylord National, LLC	\$	556,000,000	1	0.73 % \$	-	-	- %				
Potomac Electric Power Company		392,665,550	2	0.52	-	-	-				
Verizon Maryland		329,449,630	3	0.43	393,900,710	2	0.80				
Washington Gas Light Company		249,385,550	4	0.33	188,515,540	3	0.38				
Greenbelt Homes, Incorporated		175,737,127	7	0.23	83,958,310	8	0.17				
JKC Stadium (FedEx Field)		208,927,300	6	0.27	188,312,360	4	0.38				
Empirian Village of Maryland, LLC		237,773,734	5	0.31	-	-	-				
Baltimore Gas and Electric Company		150,718,210	9	0.20	111,499,760	5	0.23				
Genon Chalk Point LLC (1)		159,244,300	8	0.21	-	-	-				
Silver Oaks Campus LLC		143,317,300	10	0.19	-	-	-				
Samuel Zell Trs		-	-	-	72,988,615	9	0.15				
Mirant Peaker LLC		-	-	-	65,432,520	10	0.13				
Mirant Chalk Point LLC		-	-	-	436,176,180	1	0.88				
Safeway Stores, Inc.		-	-	-	88,615,932	7	0.18				
Summerfield Housing LTD Partnership	_	-	-		99,274,000	6	0.20				
Total	\$	2,603,218,701		3.42 % \$	1,728,673,927		3.50 %				
Total Assessable Base	\$_	76,180,764,654		100.00 % \$	49,441,014,340		100.00 %				

Source: Montgomery County and Prince George's County Governments.

# TABLE T-9

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Property Tax Levies and Collections Last Ten Fiscal Years

# MONTGOMERY COUNTY

Percent of Total Collections to Tax Levy	100.0 % 97.1 100.0 99.6 99.0 100.0 99.3 99.4	Percent of Total Collections <u>to Tax Levy</u>	99.6 % 99.7 99.6 99.5 99.0 99.2 99.2 99.7 99.7 99.7 96.4 96.4
Total Collections	74,428,353 84,713,780 91,903,957 102,561,161 105,828,216 106,745,211 93,106,950 98,068,320 105,384,823	Total	140,940,085 155,484,478 177,710,261 209,234,072 245,344,969 273,380,193 252,951,218 236,992,732 220,093,844 211,642,952
Collections in Subsequent Years	195,453 \$ 125,859 556,624 (20,994) (148,086) 142,889 (571,787) 4,054 206,748	Collections in Subsequent	318,400 \$ 392,566 571,135 1,065,977 387,786 2,197,893 2,539,249 2,765,609 1,319,554
Percent of Levy Collected	99.7 % \$ 96.9 99.4 99.6 99.6 99.6 100.0 99.1	PRINCE GEORGE'S COUNTY Percent of Levy Collected	99.4 99.4 99.3 98.0 98.2 99.4 96.4 96.4
Current Tax Collections	74,232,900 84,587,921 91,347,333 102,582,155 105,976,302 106,602,322 93,678,737 98,064,266 105,178,075 105,042,397	Current Tax Collections	140,621,685 155,091,912 177,139,126 208,168,095 244,957,183 271,182,300 250,411,969 234,227,123 218,774,290 211,642,952
Total Tax Levy	74,428,353 \$ 87,277,546 91,903,957 102,981,734 106,745,211 94,042,259 98,068,320 106,088,181	Total Tax Levy	141,452,179 \$ 156,005,194 178,448,928 210,271,715 247,780,995 275,536,417 254,998,038 237,755,078 220,093,844 219,461,895
Fiscal Year	2005 2006 2007 2008 2009 2011 2011 2013	Fiscal	2005 2006 2007 2008 2010 2011 2013 2013

Source: Montgomery County and Prince George's County Governments.

Ratios of Outstanding Debt by Type Last Ten Fiscal Years

# MONTGOMERY COUNTY

	Outstanding Debt Per	Capita (2)	55.72	49.59	51.86	44.93	44.13	37.86	32.09	37.96	33.51	45.22	·	П	Outstanding	Debt Per	Capita (2)	139.22	129.12	130.17	118.07	104.41	89.16	75.85	64.10	52.90	na
Ratios	Percentage Of Personal	Income (2)	\$ % 60.0	0.08	0.08	90.0	0.07	90'0	0.05	0.05	0.04	90.0	Ratios	ı	Percentage	Of Personal	Income (2)	0.40 % \$	0.36	0.34	0:30	0.26	0.23	0.19	0.15	na	na
ļ		Debt (1) In	51,345	45,945	48,316	42,362	42,324	36,794	31,464	37,559	34,127	46,046					Debt (1) In	117,019	108,031	108,396	98,058	87,140	77,189	66,294	56,483	47,086	67,280
Advance Land	Acquisition General	Obligation Bonds(1)	\$ 2,390 \$	4,845	4,290	3,745	3,210	2,680	2,145	1,905	1,665	1,430	Advance   and	5	Acquisition	General	Obligation Bonds(1)	3 1,825 \$	1,505	1,190	882	282	290		•		•
	Outstanding Debt Per	Capita	49.87 \$	44.36	47.25	40.96	40.79	35.10	29.90	36.03	32.49	43.81			Outstanding	Debt Per	Capita (2)	137.05 \$	127.33	128.75	117.00	103.71	88.83	75.85	64.10	52.90	na
Ratios	Percentage Of Personal	Income	\$ % 80.0	0.07	0.07	90.0	90.0	0.05	0.04	0.05	0.04	90.0	PRINCE GEORGE'S COUNTY Ratios	П	Percentage	Of Personal	Income (2)	0.39 % \$	0.35	0.34	0.29	0.26	0.22	0.19	0.15	na	na
•	Total Primary	Government(1)	45,955	41,100	44,026	38,617	39,114	34,114	29,319	35,654	32,462	44,616	PRINCE GE		Total	Primary	Government(1) Income (2)	115,194	106,526	107,206	97,173	86,555	76,899	66,294	56,483	47,086	67.280
Activities (1)	Notes	Payable	114 \$	54	27		•					•	Activities (1)	(.)		Notes	Payable	<b>⇔</b> '							•		
Business-Type Activities (1)	Revenue Bonds and	Notes	8,825 \$	7,780	6,715	5,630	4,523	3,393	2,241	1,064	222	1	Business-Type Activities (1)	000	Revenue	Bonds and	Notes	<i>⇔</i> '	•	•							
1	Notes	Payable	5,256 \$	3,711	5,259	3,522	2,301	1,041	368			•	_	1		Notes	Payable	1,714 \$	1,496	1,806	1,438	1,054	653	369	120		
Governmental Activities (1)	General Obligation	Bonds	31,760 \$	29,555	32,025	29,465	32,290	29,680	26,710	34,590	32,240	44,616	Governmental Activities (1)		General	Obligation	Bonds	113,480 \$	105,030	105,400	95,735	85,501	76,246	65,925	56,363	47,086	67.280
ı	>	Year	2005 \$	2006	2007	2008	2009	2010	2011	2012	2013	2014		1			Year	2005 \$	, 5006	2007	2008	2009	2010	2011	2012	2013	2014

<sup>(1) 000&#</sup>x27;s omitted and general obligation bonds presented net of original issuance discounts and premiums. Notes:

Source: The Maryland-National Capital Park and Planning Commission, Montgomery and Prince George's County Governments

<sup>(2)</sup> See Table 15 for personal income and population data. Data are not available for Prince George's County for FY 2013 and FY 2014.

**TABLE T-11** 

Ratio of Net General Obligation Bonded Debt To Assessed Value and Net General Obligation Bonded Debt Per Capita Last Ten Fiscal Years

# MONTGOMERY COUNTY

	Net Bonded	Debt Per	Capita	5.79	5.18	4.56	3.94	3.35	2.77	2.19	1.93	1.67	1.40		Not Dondo	iver borided	Debt Per	Capita	2.17	1.80	1.43	1.07	0.70	0.33	n.a.	n.a.	n.a.	n.a.
equisition Bonds	Ratio of Net	Bonded Debt to	Assessed Value	0.01 % \$	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	squisition Bonds	- Cotic of Nict	Rallo of Net	Bonded Debt to	Assessed Value	0.00 \$	00.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advance Land Acquisition Bonds	General	Bonded Debt	Outstanding (1)	5,390	4,845	4,290	3,745	3,210	2,680	2,145	1,905	1,665	1,430	Advance Land Acquisition Bonds	- 0.00	General	Bonded Debt	Outstanding (1)	1,825	1,505	1,190	885	585	290			•	•
4		Assessed	Value (2)	102,184,337 \$	114,360,878	129,659,726	146,276,983	162,053,662	171,220,841	171,646,984	165,916,424	161,877,310	163,601,193	4			Assessed	Value (2)	49,441,014 \$	55,100,674	63,544,195	75,728,883	88,636,874	98,521,803	90,863,504	84,542,585	78,518,921	75,744,055
	Net Bonded	Debt Per	Capita	43.63 \$	39.88	41.15	36.96	38.44	34.24	29.56	36.03	32.49	43.81	PRINCE GEORGE'S COUNTY	10 10 10 10 10 10 10 10 10 10 10 10 10 1	Net borided	Debt Per	Capita	135.01 \$	125.54	126.58	115.27	102.45	88.07	75.43	63.97	52.90	n.a.
Park Acquisition and Development Bonds	Ratio of Net	Bonded Debt to	ssessed Value	\$ % 50.0	0.04	0.03	0.03	0.03	0.02	0.02	0.02	0.02	0.03	PRINCE GEC Park Acquisition and Development Bonds	10 A 10 C	Rallo of Net	Bonded Debt to	ssessed Value	0.25 % \$	0.19	0.18	0.14	0.10	0.08	0.08	0.07	90:0	0.10
Acquisition and D	General	Bonded Debt E	Outstanding (1) Assessed Value	40,585	37,335	38,740	32,095	36,813	33,073	28,951	35,654	32,462	44,616	Acquisition and D			Bonded Debt E	Outstanding (1) Assessed Value	113,480	105,030	105,400	95,735	85,501	76,246	65,925	56,363	47,086	67,280
Park		-	Value (2)	88,294,369 \$	99,136,692	112,335,704	126,613,148	140,254,264	149,161,911	149,284,865	143,754,415	140,577,467	141,899,535	Park			Assessed	Value (2)	45,981,392 \$	55,083,907	59,177,385	70,615,992	82,671,572	91,889,365	84,718,780	79,043,657	73,123,809	70,551,044
	I	:	Population	930,286 \$	936,070	941,491	949,591	957,760	000'996	979,551	989,540	999,247	1,018,355		1			Population	840,513 \$	836,644	832,699	830,514	834,560	865,705	874,045	881,138	890,081	n.a.
		;	Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014					Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014

<sup>(1) 000&#</sup>x27;s omitted and this is the general bonded debt of both governmental and business-type activities, net of the original issuance discounts and premiums (2) Metropolitan District only Notes:

Source: Assessed Value is from Montgomery County and Prince George's County Governments. Population estimates are from the U.S. Bureau of the Census, Population Estimates Branch

except 2008 Montgomery County population estimated by the Montgomery County Office of Finance

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Direct and Overlapping Governmental Activities Debt

June 30, 2014

	Debt Outstanding	Estimated Percentage Applicable	Montgomery County Estimated Share of Overlapping Debt	Prince George's County Estimated Share of Overlapping Debt	Total Estimated Share of Overlapping Debt
Overlapping Debt: Montgomery County:					
Montgomery County Government Direct Debt \$ MCPS - capital leases	3,350,345,246 50.009.122	100.00% \$	3,350,345,246 50.009.122	· ·	\$ 3,350,345,246 50.009.122
MCC - capital leases	55,957,052	100.00%	55,957,052	•	55,957,052
Kingsview Village Center - bonds	1,570,000	100.00%	1,570,000	1	1,570,000
West Germantown - bonds	13,505,000	100.00%	13,505,000	1	13,505,000
Towns, Cities and Villages	142,656,981	100.00%	142,656,981	•	142,656,981
Prince George's County:					
Prince George's County Direct Debt	1,433,201,837	100.00%	•	1,433,201,837	1,433,201,837
IDA of Prince George's County - lease revenue bonds	55,845,000	100.00%	•	55,845,000	55,845,000
Towns, Cities and Villages (2)	47,785,345	100.00%	•	47,785,345	47,785,345
Total Overlapping Debt			3,614,043,401	1,536,832,182	5,150,875,583
M-NCPPC Direct Debt Outstanding (1)		1	46,045,813	67,280,147	113,325,960
Total Direct and Overlapping Debt		⇔"	3,660,089,214	\$ 1,604,112,329	\$ 5,264,201,543

Note:

Source: Montgomery County and Prince George's County Governments and The Maryland-National Capital Park and Planning Commission.

<sup>(1)</sup> Direct Debt is comprised of Park bonds, ALA bonds, and note & Ioan payables. (2) Source of Debt Outstanding for Towns, Cities and Villages is actual 2014 data from Prince George's County.

Computation of Legal Debt Margin Park Acquisition and Development Bonds Last Ten Fiscal Years

			Park A Gua	Park Acquisition and Development Bonds Guaranteed by Montgomery County	nent Bonds y County					
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Assessed Valuation - Metropolitan District Real Property Personal Property Total Assessed Value	\$ 85,115,950,105 \$ 3,178,419,240 88,294,369,345	96,008,277,404 \$ 3,128,415,230 99,136,692,634	109,087,997,868 \$ 3,247,705,861 112,335,703,729	123,349,223,504 \$ 3,263,924,271 126,613,147,775	137,037,338,727 \$ 3,216,925,627 140,254,264,354	\$ 145,753,018,621 \$ 3,408,892,008 149,161,910,629	\$ 146,152,672,587 \$ 3,132,192,188 149,284,864,775	140,655,277,104 \$ 3,014,605,290 143,669,882,394	137,631,593,595 \$ 2,945,872,990 140,577,466,585	138,896,759,800 3,002,675,420 141,899,435,220
Annual Revenue from mandatory park tax levied for each \$100 of assessed valuation Real Property at 3.6 cents (9 cents for FY 2001 and prior) Personal Property at 9 cents	30,641,742 2,860,577 33,502,319	34,562,980 2,815,574 37,378,554	39,271,679 2,922,935 42,194,614	44,405,720 2,937,532 47,343,252	49,333,442 2,895,233 52,228,675	52,471,087 3,068,003 55,539,090	52,614,962 2,818,973 55,433,935	50,635,900 2,713,145 53,349,045	49,547,374 2,651,286 52,198,660	50,002,834 2,702,408 52,705,242
Revenue available from mandatory park tax over next thirty years - Legal Debt Limit	1,005,069,570	1,121,356,620	1,265,838,420	1,420,297,560	1,566,860,250	1,666,172,700	1,663,018,050	1,600,471,350	1,565,959,800	1,581,157,260
Debt Service Applicable to Limit	42,224,115	38,393,681	41,883,976	38,059,329	40,869,590	37,198,245	33,237,288	44,791,154	37,422,603	44,855,000
Legal Debt Margin	962,845,455 \$	1,082,962,939 \$	1,223,954,444 \$	1,382,238,231 \$	1,525,990,660 \$	1,628,974,455 \$	1,629,780,762 \$	1,555,680,196 \$	1,528,537,197	1,536,302,260
Debt Service Applicable to Limit as a Percentage of the Limit	4.20%	3.42%	3.31%	2.68%	2.61%	2.23%	2.00%	2.80%	2.39%	2.84%
13			Park A Guar	Park Acquisition and Development Bonds Guaranteed by Prince George's County	nent Bonds e's County					
33	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Assessed Valuation - Metropolitan District Real Property Personal Property Total Assessed Value	\$ 43,332,058,449 \$ 2,649,333,133 45,981,391,582	52,272,039,269 \$ 2,811,867,582 55,083,906,851	56,538,661,889 \$ 2,638,722,757 59,177,384,646	67,906,380,950 \$ 2,709,610,652 70,615,991,602	79,863,728,005 \$ 2,807,843,667 82,671,571,672	89,287,524,163 2,601,841,179 91,889,365,342	\$ 82,153,036,056 \$ 2,565,743,870 84,718,779,926	76,465,608,181 \$ 2,578,049,126 79,043,657,307	70,552,234,135 2,571,574,560 73,123,808,695	67,989,278,067 2,561,766,520 70,551,044,587
Annual Revenue from mandatory park tax levied for each \$100 of assessed valuation Real Property at 4 cents (10 cents for FY 2001 and prior) Personal Property at 10 cents	17,332,823 2,649,333 19,982,156	20,908,816 2,811,868 23,720,684	22,615,465 2,638,723 25,254,188	27,162,552 2,709,611 29,872,163	31,945,491 2,807,844 34,753,335	35,715,010 2,601,841 38,316,851	32,861,214 2,565,744 35,426,958	30,586,243 2,578,049 33,164,292	28,220,894 2,571,575 30,792,469	27,195,711 2,561,767 29,757,478
Revenue available from mandatory park tax over next thirty years - Legal Debt Limit	599,464,680	711,620,520	757,625,640	896,164,890	1,042,600,050	1,149,505,530	1,062,808,740	994,928,760	923,774,070	892,724,340
Debt Service Applicable to Limit	146,418,484	136,076,320	135,698,883	119,846,031	105,933,668	92,328,755	79,212,624	56,362,662	47,503,123	66,106,000
Legal Debt Margin	453,046,196 \$	575,544,200 \$	621,926,757 \$	776,318,859 \$	936,666,382 \$	1,057,176,775 \$	983,596,116 \$	938,566,098 \$	876,270,947	826,618,340
Debt Service Applicable to Limit as a Percentage of the Limit	24.42%	19.12%	17.91%	13.37%	10.16%	8.03%	7.45%	2.66%	5.14%	7.40%

Source: Mongomery County and Prince George's County Governments and The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-14

## Pledged Revenue Coverage Last Ten Fiscal Years

Little Bennett	Golf Col	urse Rever	iue Bonas	(1)	)

			Less:		Net	, 100	5 TOTIGO BOTIO		)	
		Gross	Operating		Available	_		ot S	ervice	_
Year		Revenues (2)	Expenses (3)	-	Revenue (4)	_	Principal		Interest	Coverage
2005	\$	1,407,434 \$	1,571,068	\$	(163,634)	\$	314,634	\$	122,975	(0.37)
2006		999,416	1,303,515		(304,099)		315,137		120,699	(0.70)
2007		213,804	3,194		210,610		325,757		109,811	0.48
2008		301,059	159,104		141,955		336,735		98,587	0.33
2009		300,000	70,385		229,615		348,083		86,983	0.53
2010		450,000	208,925		241,075		359,813		74,989	0.55
2011		300,131	57,474		242,657		371,939		32,617	0.60
2012		300,000	-		300,000		384,473		19,872	0.74
2013		13,400	1,322		12,078		384,030		4,239	0.03
2014		-	-		-				-	-
			14/1	ha	oton Ioo Dink D	0.46	anua Banda			
			Less:	пе	aton Ice Rink R Net	eve	enue bonus			
		Gross	Operating		Available		Del	ot S	ervice	
Year 2005 \$ 2006		Revenues (2)	Expenses (3)		Revenue (4)	_	Principal		Interest	Coverage
					( )	_		_		
2005	\$	1,017,062 \$	1,112,823	\$	(95,761)	\$	275,622	\$	83,433	(0.27)
		1,248,187	1,375,948		(127,761)		284,910		72,748	(0.36)
2007		1,129,298	1,329,107		(199,809)		294,512		63,144	(0.56)
2008		981,681	1,262,416		(280,735)		304,437		53,165	(0.79)
2009		969,600	1,360,638		(391,038)		314,696		42,846	(1.09)
2008 2009 2010		981,681	1,205,865	1,360,638 1,205,865			325,301		32,182	(0.67)
2011		993,678	1,136,389		(238,060) (142,711)		336,264		23,046	(0.40)
2012		1,061,049	1,152,529		(91,480)		347,596		11,714	
2013		1,003,491	1,204,661		(201,170)		-		-	-
2014		1,088,991	1,127,803		(38,812)		-		-	-
			Cah	nin	John Ice Rink	Rev	zenue Notes			
		-	Less:	,	Net		701100 110100			
		Gross	Operating		Available		Del	ot S	ervice	
Year		Revenues (2)	Expenses (3)		Revenue (4)		Principal		Interest	Coverage
0005	Φ.	0.000.540. #	0.000.044.4	Φ.	457.704	Φ.	444 444	Φ.	000 044	0.70
2005	3,066,518 \$ 3,384,115 3,006,568 2,505,663 2,724,698		2,608,814	Ф	457,704	\$	444,444	\$	208,311	0.70
2006			3,066,518		317,597		444,444		185,378	0.50
2007			2,604,061		402,507		444,444		162,444	0.66
2008			2,204,101		301,562		444,444		139,512	0.52
2009			2,399,913		324,785		444,444		116,578	0.58
2010		2,906,570	2,293,433		613,137		444,444		93,645	1.14
2011		3,268,960	2,255,172		1,013,788		444,444		74,534	1.95
	3,315,806 2,416,083						444,444		51,600	1.81
2012 2013		3,256,992	2,391,626		865,366		444,444		28,667	1.83

Notes:

2014

(1) The Commission's Montgomery County golf courses lease to the Montgomery County Revenue Authority on a short-term basis on April 15, 2006 was converted to a long-term lease in October 2006.

1,032,252

222,228

3,824

4.57

(2) Gross revenues include nonoperating interest income.

3,336,286

(3) Operating expenses do not include interest, depreciation, or amortization expenses.

2,304,034

(4) These are the revenues that are actually pledged to cover this debt. In practice, the Commission uses the available resources of the entire Montgomery County Enterprise Fund.

Source: The Maryland-National Capital Park and Planning Commission

TABLE T-15

151.289

Demographic Statistics Last Ten Fiscal Years

## **MONTGOMERY COUNTY**

	-	Total Personal				
		Income	Per Capita	Labor	Unemployment	Registered
Year	Population (1)	000's omitted (2,3)	Income (4)	Force (5)	Rate (6)	Pupils (7)
2005	921,531 \$	57,950,289	\$ 62,885	508,251	3.1 %	139,337
2006	926,492	62,251,585	67,191	518,142	2.8	139,387
2007	931,694	64,472,203	69,199	512,934	2.6	137,798
2008	942,748	67,379,333	71,471	519,330	3.2	137,745
2009	959,013	65,965,060	68,784	522,704	5.6	137,763
2010	976,006	67,991,412	69,663	525,908	5.8	140,500
2011	991,645	71,716,065	72,320	530,699	5.4	143,309
2012	1,004,709	73,551,167	73,206	535,371	5.2	146,497
2013	1,016,677	74,840,000	73,612	535,271	5.1	149,018

## PRINCE GEORGE'S COUNTY

77.007

529,482

4.3

		Total Personal				
		Income	Per Capita	Labor	Unemployment	Registered
Year	Population (8)	000's omitted (2)	Income (2)	4) Force (9)	Rate (6)	Pupils (10)
2005	840,513	\$ 29,434,782	\$ 34,496	445,124	4.5 %	136,095
2006	836,644	30,306,871	35,567	446,366	4.1	133,325
2007	832,699	31,753,583	37,361	448,144	3.7	131,014
2008	830,514	33,026,742	38,847	454,201	4.5	129,752
2009	834,560	33,227,622	38,810	452,754	7.1	127,977
2010	865,705	34,302,938	39,647	462,138	7.7	127,039
2011	874,045	35,036,640	40,215	466,787	7.2	126,671
2012	881,138	38,481,250	43,672	469,150	6.8	123,833
2013	890,081	n.a.	n.a.	467,318	6.9	123,737
2014	n. a.	n. a.	n.a.	469,359	6.2	125,136

Notes: n.a.--not available

1,018,355

2014

- (1) Source: Data for 2005-2009 from the U.S. Bureau of the Census, data for 2010-2014 estimated by the Montgomery County Department of Finance
- (2) Source: Bureau of Economic Analysis, U.S. Department of Commerce (Income data for 2013-2014 is not currently available)
- (3) Source: Data for 2010 2014 are estimates derived by the Montgomery County Department of Finance
- (4) Source: Per Capita Income is derived by dividing personal income by population

78,420,000

- (5) Source: Bureau of Labor Statistics, U.S. Department of Labor
- (6) Source: Maryland Department of Labor, Licensing and Regulations. Represents yearly average figures.
- (7) Source: Office of Management and Budget, Montgomery County
- (8) Source: Data for 2010-2013 are estimates derived by the Prince George's County Department of Finance and data for 2005-2009 by the U.S. Bureau of the Census, Population Estimates Branch
- (9) Source: Maryland Department of Labor, Career and Workforce Information
- (10) Source: www.mdreportcard.org

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Total Government Employees by Function Last Ten Fiscal Years

			MONTGOMERY COUNTY	RY COUNTY	Fiscal Year	Year				
Governmental Activities	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General Government:	75.99	81.00	81.00	83.45	78.75	76.35	74.05	67.55	64.00	62.55
County Planning and Zoning:										
Office of the Planning Director	2.50	2.50	3.30	3.77	3.82	3.00	3.00	00.9	00.9	00.9
Management Services	11.30	11.10	9.30	7.60	25.57	28.35	29.02	22.39	21.60	21.65
Functional Planning and Policy								14.50	14.40	15.18
Area 1		,						11.49	12.75	11.95
Area 2								15.49	16.25	16.15
Area 3								16.19	15.50	15.95
Strategic Planning	4.50	4.40	3.30	4.30	•					
Community-Based Planning	43.70	39.00	38.00	38.77	22.22	24.17	21.20			
County-Wide Planning	40.20	40.10	41.00	48.57						
Environmental Planning					23.67	23.67	22.43			
Transportation Planning					17.89	18.15	13.29			
Urban Design					17.01	16.99	15.20			
Development Review	24.60	28.50	35.60	35.00	32.32	31.48	15.60			
Development Applications and Regulatory Coordination								12.60	10.85	10.10
Center for Research and Information Systems	26.80	26.30	26.90	31.30	28.55	24.84	23.18	12.64	13.95	15.00
Total County Planning and Zoning	153.60	151.90	157.40	169.31	171.05	170.65	142.92	111.30	111.30	111.98
Park Operations and Maintenance:										
Director of Parks	4.00	3.90	24.20	23.65	21.57	5.55	5.55	5.00	9.00	7.80
Superintendent of Parks	19.00	19.00								
Special Programs						00.9	00.9			
Park Information and Customer Service						10.30	10.30	18.00	18.20	19.10
Management Services				7.22	7.13	7.67	7.50	20.60	20.10	20.20
Facilities Management				06.9	6.83	00.9	00.9	,		
Technology Center	7.70	8.90	10.10	11.50	10.74	10.90	11.15		•	
Park Planning and Stewardship	18.95	20.50	18.85	29.88	33.43	31.96	31.62	25.70	24.80	26.60
Park Development	27.00	27.70	26.50	28.50	28.43	28.50	28.55	24.80	23.80	23.80
Park Police	112.50	111.20	117.50	112.85	114.72	115.56	115.61	104.90	109.40	109.40
Horticultural Resources	65.05	67.30	65.65	62.65	63.84	63.40	63.50	73.20	79.40	80.60
Facilities Management (formerly Central Maintenance)	98.30	106.80	101.30	102.77	104.76	102.90	102.65	91.10	89.80	89.80
Northern Region	113.90	118.00	115.10	114.71	116.25	116.52	116.52	101.00	100.00	103.20
Southern Region	175.00	181.50	174.22	179.11	180.51	182.14	181.84	153.90	151.20	153.50
Support Services						1.10	1.10	1.10	2.90	1.10
Property Management	3.10	3.00	3.00	3.50	3.50	3.50	3.50	2.50	2.00	00.9
Total Park Operations and Maintenance	644.50	667.80	656.42	683.24	691.71	692.00	691.39	621.80	630.60	641.10
Business-Type Activities Recreational and Cultural Facilities	215.40	204.70	109.70	110.30	104.60	113.10	110.90	117.20	118.90	116.00
Total Workvears	1.089.49	1.105.40	1.004.52	1.046.30	1.046.11	1.052.10	1.019.26	917.85	924.80	931.63
וסגמו עיטואלימייט	200	) } }	1000	5		21.300,1	7.0	2	70.F40	2

Source: The Park and Planning Commission Adopted Annual Budget, various years

Total Government Employees by Function Last Ten Fiscal Years

continued

TABLE T-16

# PRINCE GEORGE'S COUNTY

				Fisc	Fiscal Year					
Governmental Activities	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General Government:	75.70	77.20	79.35	82.65	86.90	85.40	83.75	81.55	77.65	81.60
County Planning and Zoning: Director's Office	13.00	15.00	14.00	14.00	16.00	27.00	28.00	28.00	28.50	32.50
Development Review	43.60	46.60	48.40	49.70	52.70	00.09	29.00	26.00	53.00	53.00
Information Permit Review		- 00	' 0	, r	, 0	- 07	- 0	- 0	' 0	. 10
Community Planning Redevelopment Authority	24.13	20.86	53.63	45.60	43.60	43.60	43.60	42.60	09.65 -	37.75
Information Management	22.00	23.00	23.50	24.60	25.60	27.60	27.80	28.00	28.00	28.00
County-Wide Planning	32.00	34.00	35.50	42.00	39.50	46.00	46.00	45.00	40.00	40.00
Information Center Total County Planning and Zoning	22.00 156 73	22.00	23.50	25.00	27.00	204 20	204 40	199.60	189 10	191 25
Park Operations and Maintenance:										
Office of the Director	39.70	39.70	39.70	25.10	27.50	4.00	4.00	3.00	3.00	3.00
Administrative Services						16.10	15.10	15.50	38.50	38.50
Administration and Development								2.00	00.9	00.9
Public Affairs and Marketing						12.00	15.00	14.00	14.00	14.00
IT & Communications				15.20	16.20	16.20	27.20	29.20	28.20	30.20
Park Police	124.20	129.80	130.80	137.60	143.50	146.50	151.50	146.50	146.50	150.50
Park Planning and Development	47.00	48.00	51.00	52.00	61.00	61.00	61.00	26.50	22.00	22.00
Facility Operations	235.50	243.50	243.50	250.50	271.60	269.50	266.50	291.90	285.60	293.10
Area Operations	204.10	219.60	219.60	228.10	240.10	240.10	249.10	241.50	247.50	255.50
Total Park Operations and Maintenance	650.50	09.089	684.60	708.50	759.90	765.40	789.40	800.10	824.30	845.80
Recreation Programs:										
Director's Office	8.00	8.00	9.50	9.50	19.50					
Administrative Services						20.50	18.50	18.00		
Public Affairs and Marketing						3.00	2.00	2.00	2.00	3.00
Administration and Development					2.00	2.00	2.00	3.00		
IT & Communications				9.00	9.00	00.6				
Facility Operations	157.60	159.10	161.10	160.70	164.70	217.30	226.50	179.40	212.40	215.40
Area Operations	622.40	644.10	654.60	670.60	718.30	700.30	733.30	723.70	689.20	713.20
Total Recreation Programs	788.00	811.20	825.20	849.80	913.50	952.10	982.30	926.10	903.60	931.60
Business-Type Activities Recreational and Cultural Facilities	209.50	207.50	215.50	218.00	213.00	202.00	200.50	193.00	188.00	180.00
Total Workyears	1,880.43	1,943.98	1,983.18	2,060.05	2,177.90	2,209.10	2,260.35	2,200.35	2,182.65	2,230.25

TABLE T-17

Operating Indicators by Function Last Ten Fiscal Years

# MONTGOMERY COUNTY

Fiscal Year

					5	200				
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental Activities General Government, Commission-Wide: Number of Positions Advertised	362	325	400	350	376	109	09	147	109	109
Number of Vendors in Directory	17,014	17,741	18,481	19,514	20,593	14,048	14,974	15,926	10,226	10,552
Number of MFD Vendors in Directory	2,551	2,818	3,028	3,383	3,747	3,830	4,182	4,547	4,957	5,238
County Planning and Zoning: Number of Master & Sectional Map Ammendment										
Plans Completed	12	9	7	٠	4	4	2	8	2	80
Number of Regulatory Planning Reviews	35	35	38	120	124	220	254	352	284	294
Number of Transportation Studies	26	52	40	39	40	26	29	47	40	23
Number of Site Plan and Project Plans Reviews	142	109	160	na	na	na	9/	81	66	82
Number of Daily Website Visits	2,000	2,800	3,000	3,080	3,624	3,439	4,190	3,225	5,521	4,181
Number of GIS Updates	1,805	2,140	2,400	2,697	14,576	23,602	18,537	69,237	22,017	93,116
Park Operations and Maintenance:										
Number of Park Permits Issued	9,475	9,475	9,547	9,882	9,014	8,003	8,753	8,330	9,034	8,159
Number of Playground Renovations Completed	16	9	9	10	12	10	9	80	7	2
Total Acres of Parkland Acquired	407	310	480	297	140	877	69	355	75	999
Trees Planted for Reforestation Projects	1,300	1,512	1,295	1,100	1,581	1,642	1,797	6,300	34,942	2,076
Major Maintenance Requests Completed	33	146	184	240	84	172	85	86	94	87
Service Requests Completed	5,569	5,812	6,830	7,104	7,798	8,556	6,432	6,453	6,801	6,583
Number of Customers Attending Nature Programs	35,225	30,355	45,808	46,700	37,877	45,248	34,533	27,274	32,183	39,157
Business-Type Activities										
Recreational and Cultural Facilities:										
Number of Ice Rink Customers	440,235	459,863	449,007	408,746	390,336	424,638	427,854	402,438	432,154	375,912
Number of Indoor Tennis Customers	140,760	139,839	132,801	58,510	96,103	121,715	122,049	106,435	110,826	124,713
Number of Park Facilities Customers	520,097	496,112	569,315	490,220	422,565	500,679	588,464	626,243	519,704	333,689
Number of Conference Center Customers	37,466	39,153	29,964	30,359	27,729	31,834	28,455	40,943	50,509	47,347

Source: The Park and Planning Commission Proposed Annual Budget, various years  $\ensuremath{\textit{n/a}}$  - not available.

Operating Indicators by Function Last Ten Fiscal Years

S

TABLE T-17 continued

PRINCE GEORGE'S COUNTY

120 60 3,700 210 136 350 5,000	17/4 17/4 17/4 17/4 27,900 50 1,014 2,600 447	1,48 1,78 1,7800 205,999 125,382 1,900 7,800 452	n/a n/a n/a n/a n/a 17,100
120 60 4,000 210 228 350 5,000	17.8 17.8 17.9 17.9 17.000 27.000 45.992 3,100 312	10/4 10/4 10/4 10/4 10/4 10/4 10/4 10/4	7/a 7/a 7/a 7/a 7/800 18,500 206
120 61 4,332 200 113 342 4,580 4,562	n/a n/a n/a n/a n/a 27,628 30 2,800 322 7800	n/a n/a n/a 7,000 214,400 90,000 1,500 7,000 405	n/a n/a n/a n/a 5,600 17,806
98 34 3,213 200 107 359 5,256 4,162	1,4a 1,7a 2,150 27,528 27,528 34 2,600 313	17.4 17.4 17.4 17.4 17.4 17.4 17.4 17.4	ν'α ν'α ν'α ν'α 5,198 16,188
90 54 3,714 213 151 550 7,000 5,000	10/a 10/a 2,000 7,595 27,188 49 928 1,600 7,595	n/a 14,933 65,403 11,901 2,900 n/a 2,900 2,900 425	n/a 10,867 4,753 n/a 14,000 14,385
50 42 3,843 228 192 944 6,417	165,500 68,000 4,700 1,750 7,550 26,998 32 936 1,500 1,500	49,000 12,800 291,000 5,650 2,500 1/a 1,500 2,700 2,700	94,000 27,500 31,000 226652 27821 4,046 13,700
152 53 2,900 211 282 1,323 7,269 8,128	160,799 60,331 4,600 1,400 7,100 26,76 36 972 1,400 112	47,336 12,000 290,000 6,866 6,866 2,400 1/4 1,400 1/4	84,558 28,000 36,564 240840 35315 3,725 12,843
70 59 2,450 200 346 1,923 7,000 11,000	167,372 65,772 4,521 17a 6,600 17a 17a 17a 17a 17a 17a 17a 17a	48,194 13,000 295,242 5,387 n/a n/a n/a n/a	81,274 26,500 24,355 278147 37122 n/a n/a
163 90 2,770 206 318 2,355 10,149 9,645	152,346 88,019 4,363 n/a n/a n/a n/a n/a n/a 596	51,155 15,400 284,844 5,078 n/a n/a n/a n/a n/a	90,556 26,000 27,000 277,295 38,562 n/a n/a
214 76 2,030 2,030 303 1,783 7,100	152,817 77,246 5,494 0/a 6,040 0/a 0/a 0/a 0/a 0/a 0/a 0/a 0/a 0/a 0/	42,246 18,000 271,834 4,699 n/a n/a n/a n/a n/a	91,867 23,500 27,900 268,304 37,735 n/a n/a
Governmental Activities County Planning and Zoning: Number of New Applications for Preliminary Plans Number of New Zoning Applications Number of New Zoning Applications Number of GIS Requests Completed Number of GIS Requests Delivered Number of Transportation Referrals Received Number of Twansportation Referrals Received Number of Walk-in Customers Served Number of Telephone Calls Responded to	Park Operations and Maintenance:  Number of Nature Education Attendees Number of Museum Visitors (College Park Airport) Number of Commission Facility Permits Issued Number of activities for fee assistance clients Acres of Grass Mowed Number of Park acres Number of Park acres Number of completed Capital Improvement projects Number of completed Capital Improvement Projects Number of ADA Accomodations Number of ADA Accomodations Number of Historic Property Rentals	Recreation Programs:  Number of Museum Visitors (Historic Sites)  Number of Youth Sports Participants  Total Aquatics Activities Attendance Total Community Center Classes Conducted  Number of Art class registrants  Total Youth registered for recreation programs  Total Seniors registered for recreation programs  Number of program youth volunteers  Number of Art classes  Number of Art classes	Business-Type Activities Recreational and Cultural Facilities Number of Rounds of Golf Number of Fitness Center Class Participants Number of Fitness Center Class Participants Number of Attendance (Show Place Arena) Number of Attendance (Equestrian Center) Number of Fitness center memberships Number of swimming classes Number of event days at Show Place Arena

Source: The Park and Planning Commission Proposed Annual Budget, various years - FY 14 estimated data n/a - not available

### Capital Asset Statistics by Function Last Ten Fiscal Years

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
					COMMIS	SSION-WIDE				
Governmental Activities					COMM	SSION-WIDE	•			
General Government:										
Office Building	1	1	1	1	1	1	1	1	1	1
O					MONTGON	MERY COUN	<u>TY</u>			
Governmental Activities County Planning and Zoning:										
Office Building	1	1	1	1	1	1	1	1	1	1
Park Operations and Maintenance:										
Athletic Fields	356	356	360	361	359	363	363	347	350	350
Basketball Courts	159	173	173	208	208	207	207	207	207	207
Campsites	102	102	102	102	102	102	102	108	107	107
Dog Parks	-	3	4	4	4	4	5	5	5	5
Historic Buildings	27	27	27	27	27	27	45	43	117	117
Office Building	13	13	13	13	13	13	13	13	13	13
Picnic Shelters	131	131	190	191	194	193	132	129	130	130
Playgrounds	249	255	284	290	291	291	291	290	291	291
Recreation Buildings	32	32	32	32	31	31	31	29	25	25
Rental Buildings	61	61	61	61	61	61	49	49	53	53
Skateboard Park	-	450	1	1	1	1	1	2	3	3
Tennis Courts	139	153	153	305	305	305	305	317	315	315
Business-Type Activities										
Recreational and Cultural Facilities:										
Antique Carousel	1	1	1	1	1	1	1	1	1	1
Conference Centers	3	3	3	3	3	3	5	5	5	5
Equestrian Centers	5	5	5	5	5	5	5	6	6	6
Golf Courses (1)	4	4	-	-	-	-	-	-	-	-
Ice Rinks	2	2	2	2	2	2	2	2	2	2
Indoor Tennis Facilities	2	2	2	2	2	2	2	2	2	2
Miniature Trains	2	2	2	2	2	2	2	2	2	2
Miniature Golf Course	-	1	1	1	1	2	1	1	1	1
Splash Park	-	1	1	1	1	1	1	1	1	1
Governmental Activities					PRINCE G	EORGE'S CO	YTNUC			
Park Operations and Maintenance:										
Office Building	14	14	14	14	14	14	14	14	14	14
Recreation Buildings	24	24	24	25	25	25	26	28	34	34
Picnic Shelters	86	86	87	88	88	88	88	88	88	88
Playgrounds	209	209	223	227	227	227	228	229	240	240
Athletic Fields	380	380	383	389	390	390	390	390	392	392
Tennis Courts	160	160	161	163	163	163	163	163	163	163
Basketball Courts	211	211	211	213	214	214	214	214	215	215
Recreation Programs:	45	45	4.5	45	4-	4-	4.5	45	4-	4.5
Historic Buildings	15	15	15	15	15	15	15	15	15	15
Community Centers Swimming Pools	29 10	29 10	30 10	30 10	30 10	30 10	31 11	31 11	31 11	31 11
Business-Type Activities	10	10	10	10	10	10			• • •	
Recreational and Cultural Facilities:										
Ice Rinks	2	2	2	2	2	2	2	2	2	2
Golf Courses	3	3	3	3	3	3	3	3	3	3
Tennis Bubbles	2	2	2	2	2	2	2	2	2	2
Equestrian Center	1	1	1	1	1	1	1	1	1	1
Sports and Learning Complex	1	1	1	1	1	1	1	1	1	1
Trap and Skeet Range	1	1	1	1	1	1	1	2	2	2
Marina	1	1	1	1	1	1	1	1	1	1
Airport	1	1	1	1	1	1	1	1	1	1

<sup>(1)</sup> The four Montgomery County golf courses have been leased to the Montgomery County Revenue Authority as of October 2006.

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-19

### Principal Employers

### Current Fiscal Year and Nine Years Ago

# MONTGOMERY COUNTY

		2014		2	2005	
			Percentage of Total County			Percentage of Total County
<u>Employer</u>	Employees	Rank	Employment	Employees	Rank	Employment
U.S. Department of Health and Human Services	28,500	1	6.31 %	38,800	1	8.58 %
Montgomery County Public Schools	25,429	2	5.63	20,987	2	4.64
U.S. Department of Defense	12,000	3	2.66	13,800	3	3.05
Montgomery County Government	10,815	4	2.39	8,272	4	1.83
U.S. Department of Commerce	5,500	5	1.22	6,200	5	1.37
Adventist Healthcare	4,900	6	1.08	6,000	6	1.33
Marriott International, Inc (Headquarters)	4,700	7	1.04	-		-
Lockheed Martin	4,000	8	0.89	3,900	10	0.86
Montgomery College	3,632	9	0.80	-	8	-
Holy Cross Hospital of Silver Spring	3,400	10	0.75	-	7	-
Giant Food Corporation	-		-	4,900	7	1.08
Verizon	-		-	4,700	8	1.04
Chevy Chase Bank				4,700	8	1.04
Total	102,876		22.77 %	112,259		24.82 %

# PRINCE GEORGE'S COUNTY

	20	013 (1)		200	04 (1)	
<u>Employer</u>	Private Sector Employees	Rank	Percentage of Total County Employment	Private Sector Employees	Rank	Percentage of Total County Employment
United Parcel Service	4,220	1	0.90 %	2,300	6	0.48 %
Giant Food, Inc.	3,000	2	0.64	8,394	1	1.91
Verizon	2,738	3	0.59	-	-	-
Dimensions Health Corporation	2,500	4	0.53	3,000	3	0.68
Marriott International	2,430	5	-	-	-	-
Shoppers Food Warehouse	1,975	6	0.42	3,700	2	0.84
Safeway Stores, Inc	1,605	7	0.34	2,400	5	0.54
Target	1,400	8	0.30	-	-	-
Doctor's Community Hospital	1,300	9	0.28	-	-	-
Medstar Health (Southern MD Hospital Center)	1,242	10	0.27	-	-	-
Honeywell Technology Solutions	-	-	-	900	9	0.20
Digex, Inc.	-	-	-	700	10	0.16
Computer Science Corp	-	-	-	1,200	8	0.27
Raytheon Systems Company	-	-	-	1,300	7	0.03
Bell Atlantic Corp/Verizon		-		2,700	4	0.42
Total	22,410		4.27 %	26,594		5.53 %

# Note:

Source: Montgomery County and Prince George's County Governments.

<sup>(1)</sup> In 2014, Information is not yet available. The number of employees in FY 2004 is provided for the nine year comparison.

# SUPPLEMENTAL ENTERPRISE INFORMATION

Condensed Schedule of Revenues and Expenses For the Fiscal Year Ended June 30, 2014

# Recreational Facilities

# MONTGOMERY COUNTY

Totals	10,078,725 8,009,815	2.068.910	1,494,953	573,957 14,372	588,329
Ent	1,107 \$	.604)	3,358	3,962)	3,962) \$
MC Ent Admin	1,107	(185	8	(193,962)	(193
Park Facilities	2,930,902	604.801	116,847	487,954 9,453	497,407
or	3,204 \$	.238	2,898	7,340	\$ 606'9
Indoor Tennis	1,809,204	510	52	457,340 8,569	465
lce Rinks	4,600,917 \$ 3,503,959	1.096.958	778,433	318,525 (3,824)	314,701 \$
Golf Courses	24,038 \$	24.038	360,745	(336,707)	(336,707) \$
nce Is	\$ 22	- 62:	172	93)	19) \$
Conference	712,55	18.479	177,6	(159,193) 174	\$ (159,01
	\$ uo				↔
	Operating Revenues Operating Expenses Before Depreciation	Operating Income (Loss)  Before Depreciation	Depreciation	Operating Income (Loss) Nonoperating Revenues (Expenses)	Net Income (Loss)

# PRINCE GEORGE'S COUNTY

			Equestrian Center/				Trap and	Sports and		
	'	Airport	Multipurpose Arena	Golf	lce Rinks	Regional Parks	Skeet	Learning Complex	Bladensburg Marina	Totals
Operating Revenues	↔	204,111 \$	1,245,129 \$	2,189,866 \$	501,567 \$	354,681 \$	1,910,747 \$	3,248,856 \$	3 123,536 \$	9,778,493
Operating Expenses Before Depreciation		403,370	2,701,757	3,196,235	1,339,510	1,488,063	1,869,445	7,055,132	383,333	18,436,845
Operating Income (Loss)	l)									
Before Depreciation		(199,259)	(1,456,628)	(1,006,369)	(837,943)	(1,133,382)	41,302	(3,806,276)	(259,797)	(8,658,352)
Depreciation		581,279	745,142	195,815	120,795	43,965	25,587	1,196,057	176,396	3,085,036
Operating Income (Loss)	•	(780,538)	(2,201,770)	(1,202,184)	(958,738)	(1,177,347)	15,715	(5,002,333)	(436,193)	(11,743,388)
Nonoperating Revenues (Expenses)		834	4,510	(12,027)	(2,845)	2,587	451	(2,048)	1,978	(0,560)
Transfers In (Out)		237,183	2,168,966	803,325	796,398	1,100,830	15,781	3,567,433	232,304	8,922,220
Net Income (Loss)	↔	(542,521) \$	3 (28,294) \$	(410,886) \$	(165,185) \$	\$ (026,622)	31,947 \$	(1,436,948)	(201,911) \$	(2,827,728)

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

# **ACKNOWLEDGMENTS**

The following individuals contributed to the preparation of this Comprehensive Annual Financial Report:

Barbara A. Walsh

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and

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Dianna Napier

Latisha A. Parker

Anita Pesses

Abbey Rodman

Claudia Stalker

Anjali Sood

Elaine Stookey

**Bridget Schwiesow** 

**Dolente Thomas** 

Mary L. Williford

### Photo Index

### Cover:

The Lodge at Little Seneca Creek, Boyds, MD: exterior and interior views. Surrounded by 26 acres of wooded park land, The Lodge at Little Seneca Creek is the natural setting for all types of social gatherings as well as business meetings. Seneca Lodge is a handsome log cabin featuring a towering stone fireplace, cathedral ceilings and a panoramic view. It is a popular wedding venue.

# Page 9: Collage

Kids going "Batty" at Bats Camp at Locust Grove Nature Center; Prince George's County Park Police at community event; Young hockey players at the Cabin John Ice rink; Dancers performing at the annual Hispanic Festival; Young violinists performing in a recital in Takoma Park; Active Seniors working out at Bladensburg Waterfront Park; Holiday lights show at Brookside Nature Gardens; TKO football clinic for the handicap.

### **Photo Credits:**

Francine Bethea and various staff members (Montgomery County): Cover, pages 8, 18, 107, and 115. Cassi Hayden (Prince George's County): pages 1, 8, 103, 111, and 119.